FINANCIAL TIMES

World Business Newspaper http://www.FT.com

Nazi gold and the Swiss banks

Decades after the second world war, the Swiss banks have finally reached a

settlement with survivors of the holocaust. In Wednesday's newspaper FT reporters

tell how moves to block the largest

merger in European banking history, the

by the US state department led to the August deal.

threat of sanctions against every Swiss company and unprecedented intervention MONDAY SEPTEMBER 7 1998



Car industry The growing demand for aluminium bodies **Technology, Page 8**



Livio DeSimone 3M's chairman on dealing with a sticky situation Profile, Páge 7



Asia's crisis Threat of social and political upheaval/ Page 13

Central banks Should interest rates be set by groups? Page 20

Metropolic Close shave Prodi signals start of with the cal culture

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Barra (Ladita) en et and

The party of a party of

Fred Base Being gegen

bargaining rounds with Italy's far left

Italy's prime minister Romano Prodi has made clear he will not try to boister his centre-left govemment this year by looking for new allies on the right. His comments have begun a bargaining process centring on the government's relations with the far-left Reconstructed Communist group on which Mr Prodi relies for his majority. Page 3

Shattuck urges Kosovo probe John Shattuck, the US assistant secretary of state for human rights, who is visiting Kosovo, called on Yugoslav president

Slobodan Milosevic to allow independent investigations into alleged atrocities by ethnic Albanians and Serbs. Cautious EU approval for plan, Page 2

Amera supporters gather Hundreds of Malaysians gathered at the home of sacked finance minister Anwar Ibrahim In a show of support following further allegations of criminal misconduct

Weekend violence hits N Ireland A Northern ireland policemen has serious head injuries after a weekend blast bomb attack. He was hurt by loyalists during vio-lence in the centre of Portadown, Armagh, after police separated hundreds of rival loyalists and republicans. Scepticism term-

that could lead to his arrest.

Israeli strikes set to spread Israel's public sector pay strike is set to widen today. This could shut Ben Gurion Áirport, Tei Aviv Stock Exchange and stateowned banks, which have escaped the strike so far. Page 4

Teluran rules out Afghan fight iran's supreme leader Ayatoliah All Khamenel ruled out military confrontation with the Taliban in Afghanistan. There has been tension between the two over 11 tranian diplomats missing since Taliban fighters overran Mazar-I-

Sharif a month ago. Page 3 Zimbabwe hosts Congo talks Congolese president Laurent Kabila arrived in Zimbabwe for talks aimed at ending civil war and foreign intervention in his country. The summit will include Kabila's military aliles as well as rebel leaders and Rwanda.

1.0

Schröder's poli lead narrows Latest German opinion polls con-firm the Social Democrats' narrowing lead over the Christian Democrats. Voting is in just under three weeks. Page 2

Labour loses Maltese poli Maltase prime minister Alfred Sant resigned after his Labour party was defeated in elections by the Nationalist party. Page 2

Director of Seven Samurai dies Japanese film director Akira Kurosawa, whose classics included The Seven Samurai and Rashomon, died aged 88. His films are widely credited with putting Japanese cinema on the international map. Obituary,

BUSINESS NEWS

Deutsche Börse vies with Liffe to lead **European derivatives**

The London International Financial Futures and Options Exchange hopes to form an alli-ance with the London Clearing House, which settles contracts traded on the City's derivatives and commodities markets. Separately, Deutsche Börse, Germany's stock exchange, said it hoped to expand its Eurex alliance in a bid to overtake Liffe as Europe's most important market for derivatives products. Page 14; Comment, Page 16

KPN, privatised Dutch telecoms operator, called its own future into question after the national industry regulator demanded cuts in its call charges. Page 15; Court victory for FCC, Page 4; Vodafone quiet on merger talks. Page 21

Latarge, French building materials group, said it was planning several acquisitions in south-east Asia and a new cement plant in China. Page 18

AssiDomān shares jumped 3.6 per cent after the state-controlled Swedish paper and packaging group announced plans to spin off 27 per cent of its forest holdings to shareholders. Page 20

Danish Crown and Vestivske Slagterierer, Denmark's two largest co-operative abattoirs, plan to merge to form the largest meat-processing business in Europe. Page 21

Nissan, Japanese carmaker, is

spinning off its automatic transmission development and production divisions into a new company, as part of a global business reform programme.

Old Mutual, South African life assurance group, plans to increase its expansion into the UK by acquiring regional stock-brokers Albert E Sharp. Page 15

Salomon Smith Barney, US investment bank, hired four anaysts from Dresdner Kleinwort Benson to strengthen its coverage of European and UK banking. Page 20

LucasVarity, Anglo-American automotive and aerospace group, confirmed it was examining a number of potential acquisitions in the US and Asia. Page 16

KPMG, the global professional services organisation, will today launch a \$60m a year global advertising campaign. Page 15 Gold Fields of South Africa, the

mining house that will disappear when it has disposed of its assets, agreed to sell two more of its mining interests to Anglo American for R320m (\$49m) in

Lex on Russia's crisis Preconditions for a successful currency board do not exist

Short-siams

Short-siams

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Cuartises that will participate
in Europe's forthcoming
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Canizal Countries to converge at a 3.75% initial rate for the

Percent Central Black at the Percentage of 1999

EURO INTEREST RATE CONVERGENCE

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Chernomyrdin says Russia needs extreme measures

Acting premier pleads with opponents on eve of second parliamentary ballot

By Our International Staff

said the country's deepening economic crisis required "extraordinary measures" and warned his opponents not to "tie his hands" lest political infighting led to total economic collapse.

plea on the eve of a second vote in the Russian parliament on his Yuri Luzhkov, the popular mayor market economy. of Moscow, emerged as a powerful rival for the job.

Yabloko, the pro-reform opposition party, both of whom oppose Mr Chernomyrdin's candidature.

Over the weekend, some powerioined Mr Luzhkov's camp. Konstantin Titov, governor of

sia, and a former ally of Mr Chernomyrdin, called on the Kremlin to withdraw his candidacy. He said Mr Chernomyrdin's currency board based stabilisation plan was a "miracle cure or personal Utopia" with little applica-

tion to Russia. Mr Chernomyrdin said yesterav that political consolidation otherwise conditions would be ripe for extremists to seize power. ship whose crew should not waste time by arguing over who would be captain.

President Boris Yeltsin can force John Ridding in Hong Kong a third vote.

If the parliament rejects the Cracks begin to show, Page 13 Kremlin's candidate a third time. Mardi Gras, then Lent, Page 20 it faces dissolution. Meanwhile, the European Dollar begins slide, Page 15

Union yesterday urged the west to take greater account of the Victor Chernomyrdin, Russia's plight of ordinary Russians in acting prime minister, yesterday pushing Moscow to reform its economy and to prevent its financial problems dragging the rest of the world down with it.

Foreign ministers of the 15, meeting in Salzburg, expressed concern that shock therapy reci-Mr Chernomyrdin made his pes to reform the Russian economy risked producing social unrest, political instability and in candidacy as prime minister as the end a backlash against the

They issued a statement calling on Russia "not to revert to a com-Mr Luzhkov has been quietly mand economy, but to proceed courting the Communists and along the path of structural reforms in order to establish a social market economy".

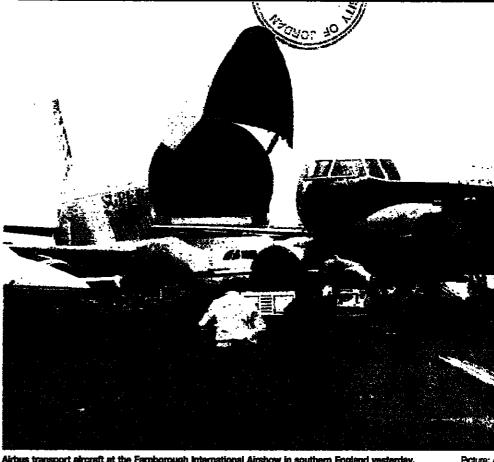
But most ministers called for more attention to be paid to Rusful regional governors also sia's social problems. "We don't attacked Mr Chernomyrdin and want more Harvard [University] boys with their lap-top comput-ers," said Wolfgang Schüssel, the Samara, a region in central Rus- Austrian foreign minister presiding over the meeting.

This softer line was to be expected from foreign ministers but is unlikely to prevail at a meeting of the Group of Seven in London on Saturday, called by Tony Blair, the UK prime minis-

Foreign ministers yesterday urgently required, warning that ministry officials of G7 countries, as well as the International Monetary Fund, World Bank and He compared Russia to a sinking European Commission, was the real forum in which to respond to the Russian crisis.

Reporting by Chrystia Freeland If the parliament rejects Mr and John Thornhill in Moscow, Chernomyrdin today, Russian David Buchan in Salzburg and

Lex, Page 14



BAe-Dasa merger 'might be threat to Airbus plans'

By David Owen in Paris

A merger between British Aerospace and Daimler-Benz Aerospace of Germany could jeopardise plans to turn Airbus 37.9 per cent, with BAe account- nounced it was to merge Aeros-Industrie, the European civil aircraft consortium, into a single company, according to Jeantransport minister.

Mr Gayssot will today deliver Farnborough air show in defence industry. England. He will also emphasise France's readiness to push ahead status, provided the present bal-ance of forces - which he terms the "tripod" - is not disturbed. "It is clear that if tomorrow this tripod were called into question, the rules of the game would

view in his Paris office. Asked directly whether this how this could happen. meant that a BAe/Daimler-Benz Aerospace (Dasa) merger would signal the end of the single-company project, he replied: "In any and defence company capable of case, we look at the problem with taking on the US giants on an

be modified," he said in an inter-

que, which means it publishes no Airbus partner. accounts and makes no profits or This appeared to have been losses in its own right. Dasa and partly removed in late July when Aerospatiale of France each own the French government aning for 20 per cent and Casa of patiale with the defence interests

Spain 4.2 per cent. Mr Gayssot's comments come defence and publishing group, Claude Gayssot, the French six weeks after it emerged that retaining less than a majority BAe and Dasa had been discuss- holding in the combined entity. ing a merger that would be the biggest move so far to restrucbehind his stabilisation plan was meeting of foreign and finance man ministers meeting at the ture Europe's overcrowded group's chairman last week told

which France fears it could be state or Germany's Daimler-Benz with the plans to change Airbus's sidelined in moves to restructure to have a significant stake in the the most important areas of new company. "We want a com-European commerce and indus-pletely diluted shareholder base, try in the run-up to a single like BAe's today," he said. European currency. It believes July's agreement by the Frank- tic, saying: "If somebody wants furt and London stock markets to to impose a dominant position on form a single European platform us, either because there was a to trade equities demonstrated

In the defence sector, the biggest stumbling block to plans to create a pan-European aerospace a different eye." Airbus is a equal footing has been state own- Observer, Page 13

Groupement d'Intérêt Economi- ership of Aerospatiale, France's

of Lagardère, the private sector It has not done enough to sat-

Le Monde, the French newspaper, - They underline the extent to - BAe did not want the French Mr Gayssot was unsympathe-

merger between BAe and Dasa or in the conception [of the restructuring] itself, if somebody says...you must....have only a diluted shareholder base', that will not work."

China move raises currency risks for foreign companies

By James Kynge in Beijing and John Ridding in Hong Kong

common practice used by foreign companies to hedge against a cial markets has raised concerns devaluation of the renminbi, that Beijing could be forced to thereby raising the risks associated with inward investment.

An official circular delivered to Chinese banks last month - but released to foreign banks only over the past few days - makes clear that companies should no longer be allowed to borrow renloans before they mature.

renminbi revenues in China have rency loans, bankers said. sought to switch their loans from foreign into local currency to avoid a rise in debt service charges should the renminbl be devalued. Demand for such transgrown since early this year, and cess of hedging.

money market on Saturday. They include an explicit commitment to convert Hong Kong dollars raised last week to RMB1,000bn into US dollars at HK\$7.75 to one to allow the banks new latitude US dollar, moving to HK\$7.80 in lending. when the spot rate trades consistently above HK\$7.75.

These are the latest moves by the Hong Kong authorities to counter speculation against the territory's currency. Further measures to tighten regulations. Action over specification, Page 3

in the stock and futures market are expected this week. China's leaders have pledged the ren-China has virtually banned a minbi will not be devalued but instability in the world's finanrecant. The renminhi is not fully convertible and so is shielded from speculative attacks.

The circular, which was issued by the State Administration of Foreign Exchange (SAFE), instructed Chinese banks not to accept guarantees from foreign minbl to pay off foreign currency banks in support of a foreign company's application to borrow Many foreign companies with renminbi to redeem foreign cur-

"We had two of our guarantees rejected by the Chinese banks," said one foreign banker in Beijing. "Only when we asked why this had happened did we receive fers in currency exposure has a copy of the SAFE circular." The measure seems to have

bankers said that many large for- been taken partly to ensure Chieign investors are still in the pro- na's "big four" state banks have sufficient funds to support a gov-The news emerged after Hong ernment spending spree on some Kong announced measures to 2,000 infrastructure projects to reincrease liquidity in its interbank invigorate the broader economy. An official RMB900bn ceiling

on domestic bank lending was Competition for available bank

funds has been sharpened by the fact that the "big four" had to buy a RMB100bn government bond offer last week.

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Daiwa Europe Limited

June 1998

Cautious EU approval for Kosovo plan

By Guy Dimmore in Belgrade and David Buchan in Salzburg

The violence in Kosovo showed little sign of abating last week despite a US-mediated agreement between Yugoslav President Slobodan Milosevic and Ibrahim Rugova, political leader of the ethnic Albanian majority. The agreement would interim period of autonomy for the Serbian province.

European Union foreign ministers at a meeting at

Milosevic's plan for an interim accord to be reviewed after three to five years. But because of the time-lag in EU procedures ement to cut air links with Belgrade.

Adem Demagi, political representative of the militant Kosovo Liberation focus negotiations on an Army (KLA), which demands full independence, has rejected the US proposal. KLA militants have been dislodged from large areas of southern and central Kosovo

began two months ago. Serbian state television on Saturday night showed footage of more than 400 ethnic an interim agreement". Albanian men who were this was coupled with an among fleeing refugees seized last week on suspicion of belonging to the KLA.

> The US Agency for International Development has pledged \$28m in food aid for Kosovo, where more than 250,000 people have been displaced since the conflict attacks on Kosovo Albaerupted six months ago. At Salzburg, Wolfgang concern about the KLA. "We Schüssel, Austria's foreign

Ry June 1989, workers in the Siberian coalmining

Dregion of Kuzbass had

completely run out of soap,

remembers Victor Bunin,

one of several thousand min-

ers who went on strike as a

That strike spread to other

regions of the Soviet Union

and has been recorded by

historians as the death blow

to Communism and the

launching pad for the politi-

cal career of Boris Yeltsin,

is ambivalent about it: "It

wasn't a mistake," he

insisted. "On the other hand,

if we had known what would

happen we might have

thought twice about it. The

bring down the whole sys-

German

elections

By Peter Norman in Bonn

With just under three weeks

of campaigning to the Ger-

man general election, the

opinion poll lead of Gerhard

Schröder, the Social Demo-

cratic challenger, appears to

The latest opinion polls

confirmed a narrowing of

the SPD's lead over the

Christian Democratic Union

of Helmut Kohl, the chancel-

lor, and the Christian Social

Union, its Bavarian sister

party, in recent months. But

they showed no clear trend

in the week to Sentember 5.

suggesting the CDU/CSU is

having problems building

momentum despite furious

With at least 41 per cent

support against 36.4 per cent

in the 1994 general election,

the SPD appears destined to

win the most seats in the

Bundestag on September 27.

CDU/CSU support is hover-

ing around 37 per cent com-

pared with 41.5 per cent four

But these findings from

Germany's five leading poll-

ing companies give no clear

indication of what coalition

government might emerge

after the election. This is

because two of the three

small parties currently in

the Bundestag are too close

to the 5 per cent threshold

years ago.

campaigning by Mr Kohl.

he stabilising.

his participation. Mr Bunin said.

since a government offensive minister, who presided over forces in the KLA and get "moderately optimistic about the idea of negotiating Klaus Kinkel, Germany's

foreign minister, also

expressed a "positive reaction" to Mr Milosevic's plan-Mr Schüssel warned against "radical forces trying to torpedo" the idea. He said the EU expected Mr Milosevic's Serb forces to cease nians, but also expressed

want to strengthen moderate

Siberia's disgruntled miners

Their strike helped topple the old communist system. Now they

have begun new protests. Charles Clover hears their grievances

Kuzbass and can barely con-

ceal his disgust with the cur-

rent political regime, which

he and his fellow miners

were instrumental in bring-

He now represents miners

who on average are owed

five months' worth of wages.

"Back in 1989 we had money,

but no goods to buy. We

have simply exchanged that

system for one in which we

Eduard Mukhitov, who

works at a coal mine near

the town of Anjero-Sudjensk,

is owed five months' worth

of wages. Sitting in his one-

room apartment, he and his

the passbook where his

ing to power.

Russia's president. But have plenty of goods in the

rather than being proud of stores but no money," he

1989 protest was to correct wife. Olga, who is eight

one or two things, not to months pregnant, go over

COU/CSU

Mr Bunin is now chairman

of the coalminers' union in when I got my December

the EU meeting, said he was radical elements to sing a said they will allow an EU different tune," he said. Ministers also agreed on belated EU action to denv JAT, the Yugoslav air car-

rier, landing rights in EU countries. The action was agreed in tandem with the US in June, but was held up by the objections of the UK and Greece. The UK argued that termination of its civil aviation agreement with Belgrade required a year's notice, while Greece has been politically sympathetic

"Olga! Do you remember

"You need Rbs500 (\$45) a

month to support a family of

three," says Mr Mukhitov pensively. "In July they gave

us 20 per cent of our April

wages. That means I got

Rbs200. That is not enough

In May and July this year,

local miners protested against wage delays by

blocking the Trans-Siberian

railway, effectively severing

Russia's east from its west.

Another protest is planned

Alexander Layrov, deputy

governor of Kuzbass for eco-

for next month.

Opinion polls put SPD ahead

but give few clues to coalition

which will be represented in despite gaining only 4.4 per

the lower house of parlia- cent of list votes in the 1994

Germany's 60.5m voters

have two votes: one "direct

mandate" to choose MPs for

328 constituencies and one

for a list of candidates

fielded by parties in each of

the 16 federal states. A fur-

ther 328 MPs are elected

indirectly through the sec-

ond vote, which also deter-

mines the strength of the

parties in the Bundestag

through proportional repre-

Of the three small parties,

the environmental Greens

are expected to re-enter the

Bundestag and could be a

coalition partner for the

SPD. The Free Democrat

party, which is campaigning

to continue as the junior

member of Chancellor Kohl's

centre-right coalition, is tee-

tering on the edge of exclu-

sion. The former communist

Party of Democratic Social-

which normally determines has seats in the Bundestag which is adjusted before

Opinion polis in Germany's general election campaign Answering the question: "How would you vote if the election were held next Sunday?" Polla published in the week ending September 5

wages?" he shouts into the

"In May," she replies.

ban on JAT to go ahead. although London insists on 12 months to implement it.

Belgrade airport, completely closed to commercial traffic by UN sanctions during the Bosnian civil war. will still function despite the EU ban on JAT flights. JAT will continue flying to eastern Europe, Russia and possibly Switzerland, Some western diplomats in Belgrade are critical of the ban. saying it will have little impact on the government.

tigations into the dealings of local enterprises. He concedes, however, that it has not managed to convict any-

Other experts say that the problem of payments arrears

is an economic rather than a

legal issue. Without banks to

lend working capital, enter-

prises have to "porrow" it

from their suppliers and

Because coal is at the

beginning of the production

chain, it is the most vulnera-

"The turnover time for a

cargo of coal to be made into

metal, and the metal sold for

cash, is 100 to 120 days.

Without credit, this is how

long we must wait to get

Whatever the reason for

the wage arrears. Kuzbass

workers and miners believe

that once again the system

must change, and they are

ready to change it. Yuri Ber-

egovo, head of trade union

also suffers from wage delay,

being presented as a projec-

Each polling organisation

has its own secret method of

make adjustments for social

factors, the likely incidence

of tactical voting, long-term

political affiliations and a

tendency for some voters to

lie, as when planning to sup-

port the far-right. The

Allensbach institute

uniquely and controversially

weights its results using the

'recall question", which

finds out how voters voted

Dieter Roth, a senior

researcher with the Mann-

heim-based Forschungs-

gruppe Wahlen (FGW),

believes pollsters will face

fewer problems in the Bund-

estag election because the

national turnout is usually

higher than in regional elec-

tions and there are fewer

Only FGW publishes raw

data as well as adjusted fig-ures. Its latest poll for the

ZDF television channel put

support for the SPD at an

unadjusted 43 per cent (after

47 per cent in August), with

the CDU/CSU picking up to

37 per cent from 36 per cent.

The Greens were unchanged

at 7 per cent, the FDP gained

one percentage point to 5 per

cent while the PDS reached 4

for September 27 has a nar-

rower gap between the main

parties. It is shown in the

together with last week's

accompanying

other poll findings.

FGW's adjusted projection

protest votes.

in the previous election.

tion of voter intentions.

nomic affairs, says the said: "We have passed the

regional administration sus- point of no return. We have

pects enterprise directors of reached the bottom, and the

embezzlement, and has only way out is to take radi-

35.5

41,1

6.1

49

-24 -

won three direct mandates

in eastern Germany. If it can

repeat this performance, it

could deprive the SPD and

Greens of a majority and

force the SPD and CDU/CSU

polls. Mr Kohl is a great

sceptic, for example. The

pollster's credibility was

dented by failures in recent

They failed to forecast big

SPD losses in Hamburg last

September, did not antici-

pate Mr Schröder's big win

in the March 1 Lower Sax-

ony state election, and failed

to spot the scale of support

for the far right in April's

Anhalt that left a minority

SPD government dependent

Critics argue that the polls

lack transparency because

state election in Saxony per cent.

Not everyone believes the

into a "grand coalition".

state elections.

on PDS support.

ism (PDS) is a special case. It they take raw survey data

oaid." said Mr Bunin.

ble to this lack of credit.

their workers.

NEWS DIGEST

whom over

peculation

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and they being the

prenex.

MALTESE GENERAL ELECTION

Pro-EU Nationalist party heading for poll victory

Alfred Sant, Malta's prime minister, resigned yesterday after the Nationalist party - which is pro-European Union - appeared to be heading towards a decisive victory over the ruling Labour party in elections at the weekend. First indications showed the Nationalist party had won a 2 to 3 per cent swing since October 1996, when the country last went to the polls. This would give it a majority in

the 69-member House of Representative The Nationalist's Eddie Fenech Adami is strongly in favour of full EU membership for Malta. If he forms a new government, as expected, he is likely immediately to revive Malta's EU application filed in 1990 and put on ice two years ago by Mr Sant.

The main domestic problem is how to bridle a substantial budget deficit of more than 11 per cent of gross domestic product. Godfrey Grima, Valletta

HUNGARIAN POLITICS

Kovacs to head Socialists

Hungary's Socialist party elected former foreign minister Laszlo Kovacs as president at a party congress on Saturday. Mr Kovacs succeeds Gyula Hom, the former prime minister, who announced his resignation as party leader after the defeat of the Socialist-led coalition in May's gen-

Mr Kovacs, who rose through the ranks of the foreign ministry with Mr Horn in the communist era, won considerable respect for his foreign policy in the last government, particularly on accession to the Euroepan Unon and issues

connected with Hungary's neighbours. Mr Kovacs' appointment comes as polls indicate Hungary is increasingly becoming a two-party country. In the latest test of public opinion conducted last month, Fidesz, the centre-right party heading the current governing coalition, held a commanding 52 per cent support of committed voters (against only 28 per cent in the first round of May's elections), with the Socialists on 32 per cent, unchanged on May. Kester Eddy, Budapest

GERMAN CENTRAL BANK

New Bundesbank appointment

Jürgen Stark, the new vice-president of the Bundesbank. has taken over the international affairs department at the German central bank. Formerly state secretary in the finance ministry in charge of European and international affairs, Mr Stark was until recently Germany's main negotiator in the run-up to economic and monetary union. His appointment marks an attempt by the German government and the Bundesbank to retain a strong influence in Europe's new monetary regime.

If Germany's centre-right government wins the election on September 27, Mr Stark would be seen as frontrunner to take over the presidency of the Bundesbank after next year's scheduled retirement of Hans Tietmeyer, the current

Mr Stark's move to the Bundesbank has triggered a small reshuffle of responsibilities. Helmut Schieber, who previously held the external relations position, is from now on in charge of the credit, foreign reserves and financial market's section, a position previously held by Johann Wilesbank in the summer.

Hermann Remsperger, formerly chief economist of BHF Bank in Frankfurt, has taken over as the Bundesbank's head of economics and statistics. Mr Remsperger succeeds Otmar Issing, who is now chief economist of the European central bank. Wolfgang Münchau, Frankfurt

DAGESTAN BOMB

Yeltsin condemns blast

Russia's President Boris Yeltsin has branded a bomb blast that killed 16 and injured 83 in the North Caucasus republic of Dagestan as an act of terrorism aimed at tearing Russia apart.

The bomb exploded on Friday evening in the centre of Dagestan's capital city, Makhachkala, not far from the government building and the mayor's residence. Local people say the bomb was probably aimed at the city's mayor, the target of several previous assassination attempts. The interior ministry said the blast might be linked to its investigations of earlier attacks against the mayor and Dagestan's chief mufti, who was killed last month in a car bomb. Carlotta Gall, Baku, Azerbaijan

DELL COMPUTER

Expansion planned in Ireland

Dell Computer is to create 1,700 jobs in a IS90m (\$128m) investment to expand its personal computer manufacturing plant in Limerick in the Irish Republic. The announcement coincided with President Bill Clinton's visit to the plant at the weekend. The US company already employs 3,400 people in Ireland and is one of the largest foreign-owned companies there.

Foreign direct investment accounts for 45 per cent of manufacturing output, 55 per cent of manufacturing employment and two thirds of manufactured exports, with Ireland accounting for a third of US investment in electronics outside the US. John Murray Brown, Dublin

Prodi rejects search for



table.

should go on supporting the year with the main vote on administration. He takes the the government's 1999 budcritical test of the government's viability.

"The arithmetic is still

get. The vote is deemed a

uncertain," said a member of the government last week. "But if Bertinotti were to take more than 13 or 14 of his 34 deputies with him and Mr Cossuta, by contrast, how the communists split vote against the budget,

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EBRD counts cost of Russia set out again on radical path financial crisis

The European Bank for Reconstruction and Development will this week unveil the impact of Russia's financial crisis on its operations there, which account for a quarter of the bank's total

The EBRD is due to release its first-half results on Wednesday, and while total portfolio of investments months to June 30, before economies of the former Russia reached the brink of financial collapse in the past few weeks, officials will outline the effect of the crisis on its large portfolio of Russian

could be faced with at least or provisions as a result of much greater than at the the crisis. It also rejected end of last year. suggestions that government inject new capital. The EBRD's authorised capital was doubled to Ecu20bn

(\$22bn) in April last year. The bank said: "There will be a statement this week on than on more stabilised our half-year performance countries in central Europe. which will include a reference to the impact of recent is likely to be reflected in

EBRD's portfolio." The EBRD regula

account of the huge falls in the value of Russian assets after the collapse of the rouble and share prices on the

Moscow stock market. According to its annual report covering the 1997 calendar year, 25 per cent of the EBRD's total financing commitments, amounting to Ecu2.6bn, was invested in the Russian Federation. Its these will cover only the six throughout the transition communist bloc amounted to

More is certain to have been invested during this year, and asset valuations throughout eastern Europe The bank described as have fallen sharply in the "factually incorrect and wake of the Russian turmoil. inaccurate" reports that it But the percentage of the bank's business done in Rus-£250m (\$412m) in write-offs sia is not thought to be

The EBRD has come under shareholders would have to pressure from its government shareholders in recent years to concentrate more on investing and promoting free market reforms in Russia and the former Soviet Union

That change of emphasis

events in Russia on the the EBRD's portfolio of investments and its return on them. The bank's makes provisions against its ests include a large exposure investments in eastern to the Russian banking sec-Europe, but it is likely to tor, which has been badly have to set aside substantial damaged by the country's extra provisions to take financial problems.

GLOBAL EMERGING MARKETS INVESTMENT COMPANY

Société d'Investissement à Capital Vanable red Office: 47, Boulevard Royal, L-2449 Luxembourg R.C. Luxembourg B 47.732

CONVENING NOTICE

As the Extraordinary General Meeting held on August 17, 1998 was not able to deliberate and vote on the items of the agenda for lack of quotum, the shareholders of Global Emerging Markets investment Company (the "Corporation") are hereby reconvened to assist at an extraordinary general meeting of shareholders to be held on September 23, 1998 at 10,00 a.m. in Luxembourg, 47, Boulevard Royal, to deliberate and vote on the following agenda:

to amend the articles 5, 6, 8, 10, 11, 16, 21, 22, 23, 24 and 27 of the articles of incorporation of the Companion with the main success in a sufficient the

incorporation of the Corporation with the main purpose to authorise the Corporation to issue different classes of shares. The entire text of the proposed amendments of the articles of incorporation was

mailed to all the shareholders of the Corporation and is available, upon request, at the offices of State Street Bank Luxembourg S.A., 47, Boulevard Royal, Luxembourg. Shareholders are informed that no quorum is required for meeting to be held on September 23, 1998 and resolutions will be passed at a majority of 2/3 of sheres

THE WORLD INFRASTRUCTURE FORUM Monte-Carlo, October 8th-11th, 1998 fintal Telecommunication Union + World Tourism Organisations

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LEGAL NOTICES

No: 004756 of 1998
In the High Court of Justice
Chancery Division Companies Court
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COMPANIES INVESTMENT TRUST ple and
In the Malter of the
Companies Act 1985

NOTICE IS HEREBY COVEN that a Protocol was on 21 August 1990 processed to the Mayer's Tagle Gours of lastice for the continuation of the Cancel-lation of the phase permuta account of the above-sanced Company amounting to \$54,109,847. AND NOTICE IS FURTHER COVEN that the said continuation is further before the AND NOTICE & FURTHER COVEN that he and Petation is directed to be beard before the Companies Chan Repress at the Royal Coasts of lasters. Strand, London WCZA 211, on Whiteschity to Hall thay of Spearagher 1968, said Company desting to organe the malange of an Order to the confinemation of the said Concentration of share pre-nature account should appear at the same of hearing a person or by Counsel for that propose. A copy of the said felabon will be furnished to any each survey or the said felabon will be furnished to any each survey musting the same by the underground. secto personal property of page of the page of the page part for the page page of the page of

IN THE HIGH COURT OF JUSTICE

IN THE MATTER OF CLAI INSURANCE FUND PLC IN THE MATTER OF THE COMPANIES ACT 1915 NOTICE IS HEREBY GIVEN that a Pention was on 31 July 1998 presented to Her Majesty's High Court of Justice for the configuration of the reduction of the share AND NOTICE IS FURTHER GIVEN that

September 1998.
ANY Creditor or Sharcholder of the said Company descring to oppose the making of an Order for the confirmation of the said reduction of share premium account should appear at the time of hearing un person or by Control for the purpose.

Counsel for the purpose.

A copy of the snal Petition will be furnished to any such person requiring the same by the undermonioned Soliciors on payment of the regulated change for the same.

DATED this 4th day of September 1998
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London ECCY SUC

Romano Prodi. Italy's prime that he will not try to bolster his centre-left government the single European curthis year by looking for new allies on the right.

By James Biltz in Rome

Mr Prodi's comments have begun a process of bargaining centring on the government's relations with the Reconstructed Communists. a far-left group of 34 deputies on whom Mr Prodi relies for his parliamentary majority.

for Italy this autumn is right party, led by former likely to be whether the communists will split in two. If the communists do split the government's fear is that enough of the party's deputies could move into opposi-

new parliamentary allies tion to deprive Mr Prodi of a mentary majority, one that majority in the chamber. could radically change the This would trigger a minister, has made clear full-scale government crisis weeks before the lira enters

> rency. In recent days, Mr Prodi has made clear that if this happens "the question of changing the majority does not exist and cannot exist". This is a clear indication that his centre-left "Olive

Tree" coalition would not enter into a strategic alli-The main political issue ance with a small centre-President Francesco Cossiga. which is offering to come to the government's rescue. Mr Prodi has always insisted that he would never lead a "Mark Two" parlia-

nature of the government elected in April 1996. The chances of a commu-

nist split have grown over the past week because of growing antagonism between the party's two leaders - Fausto Bertinotti, general-secretary, and Armano Cossuta, president.

Mr Bertinotti - described by one leading politician as "Italy's equivalent to Arthur Scargill", the militant UK union leader - has come closer than ever to indicating in recent weeks that he wishes to withdraw the communists' support for the government once and for all.

believes the communists

Romano Prodic raties on the communists for his majority

view that withdrawal of support for Mr Prodi could open the way for an election victory next year for the rightwing Forza Italia, whose leader, Silvio Berlusconi, believes that his support is

rising again.

The issue of whether and will come to a head later this then we could be in trouble."



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Expansion planned in Irelat

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HK TRIES TO PROTECT EXCHANGE RATE

Action over currency speculation

By John Ridding and Louise Lucas in Hong Kong

Hong Kong will today designed to bolster the territory's linked exchange rate

at the weekend, aim to up local interest rates by increase liquidity in the selling Hong Kong dollars interbank money market and benefit from short posiand include an explicit commitment to all banks to consistently above HK\$7.75.

steps intended to counter speculation against the terri-removed from today. tory's currency. Further measures to tighten regula-tions in the stock and futures market are expected

Joseph Yam, head of the Hong Kong Monetary Standard Chartered Bank. Authority (HKMA), said the But the plans include mechanism.

"The package of technical and purify our currency board and achieve a higher degree of transparency," said Mr Yam. Reforms to the into US dollars. interbank market would

money markets. Under the changes, banks will be allowed to use holdings of Hong Kong Exchange Fund Bills, in effect government bonds, to acquire Hong Kong dollar funds. This increases available liquidity

Yam. The convertibility of exchange fund bills also strengthens adherence to the currency board principle implement measures that all liabilities of the currency board should be trans-

ferable into US dollars. under severe pressure from speculative assaults and speculative assaults and describe as a "double play" The measures, announced in which speculators push

tions on the stock market. Although the new meavert Hong Kong dollars into sures should make this more US dollars at a rate of difficult, the administration HK\$7.75 to US\$1. That is set said it reserved the right to to move to the peg rate of continue its controversial HK\$7.80 when the spot rate practice of buying shares to for the US dollar trades con- counter the double play. A suspension of short-selling The changes are the latest on some of the territory's shares, however, will be

Hong Kong's bankers welcomed the money market moves. "They should have a stabilising effect," said Mervyn Davies, executive director for north-east Asia at

But the plans included new measures demonstrated drawbacks and drew some Hong Kong's commitment to criticism. Development of its 15-year exchange rate the territory's bond market is likely to be stunted by the requirements that new bond measures will strengthen issues be backed by foreign exchange reserves and that only exchange fund bills will be accepted for conversion

The new measures also reduce interest rate volatil- give the HKMA discretion in ity and make it much more setting the base rate. a new expensive for speculators to discount rate for clearing manipulate the territory's transactions in the interbank market.

Mr Yam said this did not mean an increase in discretionary powers, since the HKMA set the discount rates already.

Christine Loh, leader of the Citizens's party, said the and reduces the risk of internew measures failed to est rates rising sharply when remove concerns about large amounts of Hong Kong intervention in the currency

US-JAPAN TALKS TREASURY AND FED URGE PROMPT TOKYO ACTION ON ECONOMY AND BANKING REFORM

Summers drives the message home

By Christopher Parkes in San Francisco

The Japanese government should translate words into actions to revive its economy and reform its banking system, Lawrence Summers, deputy US Treasury secretary, said yesterday.

"What happens in Japan is profoundly important for the Japanese people, for Asia and for the global economy," he said in a television inter-

Mr Summer's remarks that restoring Japanese growth was "terribly, terribly important" for the global economy reinforced in public the messages exchanged last Friday in San Francisco between US and Japanese politicians and central bankers. Kiichi Miyazawa, the Japa-

nese finance minister, returned to Tokyo at the weekend with repeated exhortations for "urgent" progress on implementing banking reforms and tax changes to restore domestic economic growth.

He left behind US politicians and Federal Reserve

easons to believe that the message had been under-stood and would be translated into action.

By Christopher Parkes

In his first extensive

statements since the intensi-

fication of political and eco-

nomic turmoil in Russia and

growing signs of infection in

Latin America, Alan Green-

span, chairman of the Fed-

eral Reserve, has warned

that US prosperity is under

"As dislocations abroad

mount, feeding back into our

financial markets, restraint

is likely to intensify," he

"It is just not credible that

the US can remain an oasis

Yes, it's only a vision. But what if it came true? Heart and circulatory diseases are still the major cause of

death. That's why the scientists at Hoechst Marion Roussel, our pharmaceutical company, are putting their hearts into research and development to find new ways of improving the lives of cardiac patients. So that

some day the only cure necessary for an aching heart will be a smile on the face of a loved one.

from Tokyo. Speaking over the weekend, Takeshi Noda, LDP secretary general, said: "There is more than a 50 per cent chance that the Obuchi cabinet will choose to resign or to dissolve the lower house for a snap election [at the end of the parliamentary

banking and tax reforms speed" were important to the marked a change in policy, reform process, US officials Although the US side understood very well that mitted Japan's new govern- the global economy and the the week with Latin Ameri-

told an audience at the Uni- inflation suggested the next

banking problems are weakening the government of Keizo Obuchi, prime minister, and comes as markets are bracing themselves for more turbulence this week.

concern that Japan's

mounting economic and

Although much of a pri-vate dinner discussion was devoted to the condition of

Asia's economic ills spread to the rest of the world. However, Mr Rubin was at pains to flatter Japan's achievement, and tried to avert suggestions that the

Japan came up with "everyone", he said, and had dominated talks earlier in

from 19.75 per cent to 19 per cent and increased its assis-

ing economies, the Japanese

side seemed yet to be con-

vinced of how important res-

olution of its difficulties was

to the rest of the world.

As the talks wound up

there were still differences

over the seriousness of

Japan's deepening recession

and debt-ridden banking sys-

yesterday followed persua-

sive words from Robert

Rubin, Treasury secretary,

who led the US delegation at

Friday's meeting, and later

from Alan Greenspan, Fed

chairman, who joined the

They underscored the frus-

tration evident in the US del-

egation on Friday night, and

seemed likely to sharpen the

perception among some in

the Japanese delegation that

Japan was being given an

unfair share of the blame for

the events which have seen

Mr Summers' comments

tem for Japan itself.

talks at dinner.

according to US officials.

tance rate, the Tban, from 25.75 per cent to 29.75 per It was seen as a signal that the current policy of gradually reducing rates would

continue, but that rates could be increased if necessary to protect the currency. The new measure cuts the TBC's liquidity to zero, forcday with Klichi Miyazawa, fell almost 6 per cent, in a ing banks to borrow at the dip sharpened by an 18 per higher rate.

Brazil bid

to stem

capital

outflow

By Jonathan Wheatler

The Brazilian government

has announced fresh mea-

sures to stem the flow of for-

eign capital from the coun-

try after the loss of \$10bn in

foreign reserves over the

past 10 days. The latest move in effect

raises the central bank's

basic lending rate from 19

per cent a year to 29.75 per

cent with effect from tomor-

row, when financial markets

return to work after today's

public holiday, until Septem-

It follows two sets of mea-

sures, including tax cuts.

introduced over the past

fortnight to encourage inves-

tors not to leave Brazilian

fixed income investments.

Foreign reserves fell to

about \$59bn at the end of

last week from \$69bn in the

The central bank last week

cut its base rate, the TBC,

last week of August.

in São Paulo

Francisco Lopes, director of monetary policy at the central bank, said the move would be reversed as soon as permitted by a return of foreign capital to Brazil, but interest rates could increased again should the

outflow continue. Press reports said the government was preparing further measures to be announced this week aimed at cutting Brazil's fiscal deficit of about 7 per cent of gross domestic product. The deficit is one of the main causes of concern over Brazil's ability to withstand the



Tokyo banking row 'may force government to resign'

over banking sector reform in Japan could force the government to resign at the end of the current parliamentary session on October 7, a senior politician in the ruling Liberal Democratic party has warned, Gillian Tett reports officials struggling to find

The growing political row

and Mr Miyazawa said he

versity of California, Berke-

The spreading interna-

displaced the fear of infla-

ley, on Friday.

this summer.

were unsure about how com-"quantity, quality and ment was to pressing ahead. roles of the world's two lead-

Greenspan warns on US prosperity

for urgent action to change tion which had been the the overnight bank lending main preoccupation of US rate, which has been set at monetary policymakers until 5.5 per cent since early 1997. The Federal Open Market the US economy were underscored by Californian trade data which showed further

While overseas developments had contributed to holding down prices in the US, they had also resulted in lower exports and reduced

world's largest economy. Mr Greenspan as usual offered no clues to his intenof prosperity unaffected by a tions. However, the Fed's world that is experiencing sharpened focus on global

shift in US interest rates Japanese finance minister, might be down rather than was dominated by US calls for "urgent" and "concrete" up, although analysts said tional economic crisis had there appeared to be no need action to revive growth and reform the banking system in Japan. The Fed chairman's concerns about the impact on

Committee, which steers US rates, is due to meet on September 29, shortly after a planned meeting in the US between President Bill Clinaggregate demand in the ton and Keizo Obuchi, the Japanese prime minister.

Mr Greenspan's remarks gave added weight to calls from Robert Rubin, Treasury secretary, whose meeting in

Asia, and a marked slowing in shipments to Mexico. California, which is the nation's largest exporter to

The total value of ship-

kets, and slowing sales to Mexico. Although Mr Greenspan joined Mr Rubin and Mr Mivazawa later for dinner. monetary policy and foreign sharp falls in US exports to exchange rates did not come

cent fall in sales to Japan.

the state's biggest trade part-

ner, even more dramatic

drops in other Asian mar-

up at any point in the discussion, officials said. Mr Greenspan's main contribution was to reinforce Mr these regions reported a Rubin's calls for firm and

decline in merchandise urgent action from Tokyo, according to US officials.

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Debt relief plan for poor countries

Several of the world's poorest countries, most of them ravaged by war and civil strife, will be offered the chance of extra debt of the initiative by about relief under proposals to be \$2.4bn to \$8.2bn in 1996 discussed by the boards of prices. the World Bank and Interna-The institutions also protional Monetary Fund this week. But aid agencies believe the plans do not go

The Washington-based institutions are proposing to extend by two years the date at which countries can qualify for the joint debt relief initiative they launched in 1996, when it expires this month. Seven countries would probably be eligible to benefit: Burundi, the Democratic Republic of Congo. Liberia, Burma, Sao Tome and Principe, Somalia and

Tentative estimates sug-

lia may need \$1bn in debt relief between them, while Sudan could require \$4.5bn. Looking just at the countries for which reliable estimates are possible, extending the deadline would raise the cost

pose to shorten slightly the record of good policy performance expected of post-conflict countries that wish to qualify for the debt relief initiative. Satisfactory performance under economic recovery and emergency programs supported by the Bank and Fund would be counted towards the six-year record required.

The proposals emerge from a confidential review of the first two years of the initiative which is supposed to reduce the debt burdens of poor countries with good gest that Liberia and Soma- els. Debt relief of \$2,95bn has

countries: Uganda has received assistance, and Burkina Faso, Bolivia, Guyana Ivory Coast and Mozambique are in the pipeline.

the Washington-based development lobby group, argues that the initiative has failed to fulfil its potential, delivering too little help, too late. "The review paper is a whitewash and, if it is not radically changed, could seriously damage the credibility of creditor governments, the World bank and the IMF," it says.

Oxfam International argues that the initiative could be revitalised by creating a "human development tries are offered quicker and deeper debt relief to countries if they channel the proceeds directly in poverty relief. The Bank and Fund

Court victory for FCC against US Baby Bells

The US Federal Communications Commission won a consumers: "This will mean key legal victory at the weekend when an appeals for telephone service." court overturned a controversial ruling restricting its the Bells are only permitted powers to oversee the to offer long-distance serderegulation of the \$100bn vices when the FCC is satislocal telecommunications

markets had closed on Friday, the Fifth Circuit Court of Appeals in New Orleans reversed a lower court judgment that key sections in the 1996 Telecommunications Act restricting the most litigious of the Baby right of regional phone Bells, had argued that the monopolies - the so-called act unfairly singled out the "Baby Bells" - to offer Bells for punishment while long-distance services were unconstitutional.

The ruling provides a much-need boost for the FCC, which has suffered a string of court defeats relating to the 1996 act and has come under growing critislow progress of deregu- been heard.

lation, William Kennard. FCC chairman, said the decision marked a victory for more choice and lower rates

In terms of the 1996 act, fied they have met a series of conditions that prove they In a decision released after have opened their domestic markets to competition. None of the companies has so far met the conditions.

In a suit that was later joined by other companies SBC Communications, the allowing other smaller competitors into the lucrative long-distance market.

Kendall, a district judge in Texas, upheld SBC's argument, although he delayed implementation of his judg-

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competition is tough and our people are

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sion, the appeals court ruled that the obscure constitutional argument the Baby Bells had used to support in this case because the act did not permanently ban the

> The new ruling was wel comed by AT&T and MCL the long-distance companies. both of which have long charged that the Baby Bells have been illegally using stop competitors entering the local markets. However, SBC and the other companies are expected to appeal against the decision to the Supreme Court.

companies from offering

long-distance services.

The Supreme Court is already expected to rule this vear on a separate dispute In a surprise move, Joe between the FCC and the Bells on whether the agency can impose certain pricing conditions on the companies when they lease parts of competitors.

"I can."

AUDITED FINANCIAL RESULTS (in millions)

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No war with Taliban, Iran insists

day denied Iran was planning a military confronta-Afghanistan's Taliban forces despite an Iranian troop build-up 60km from its border with Afghanistan. Ayatollah Ali Khamenei,

commander-in-chief of Iran's 500,000-strong army, was yesterday quoted in the English-But Oxfam International, language Tehran Times as saying: "There will be no confrontation with the Taliban." State-run Tehran Radio on Saturday asserted Iran's right to act against the Taliban, but later softened its stance. Noorullah Zadran, Taliban

spokesman at the UN, said yesterday a military clash with Iran could engulf Afghanistan's neighbours. "If the war is imposed upon us, I believe that it will have a domino effect, and I believe that that would turn the entire region into a fireball," Mr Zadran told the "I would not be surprised

> would be used, which would certainly involve the interests of the western world." Iran has demanded an explanation for the disappearance of 11 Iranian diplonats and an Iranian journalist from the northern Afghan town of Mazar-i-Sharif. The town was seized by the Taliban, which con-

if some of the most deadly

weapons, which have never

been used in that area,

military alliance on August

trols 90 per cent of Afghan-

istan, from an opposition

saying the diplomats were probably killed by "renegade" Taliban fighters.

After the diplomats' disap-Mazar-i-Sharif, Iran last week began three days of military manoevures involv-Guards in eastern Iran. Television pictures from the border area east of the Iranian town of Torbat-e Jam showed heavily armed bat-talions engaged in military manoeuvres with air cover provided by jet fighters.

retained in the area, said a visitor there who returned to Tehran yesterday, Opinion in Tehran is divided over tion with neighbouring pearance and the fall of how Iran should respond to the probable deaths of the 12 Iranians. Several Iranian newspapers devoted extening 70,000 Republican sive coverage to the reports of widespread killings perpetrated by the Taliban follow-

> There is a strong feeling against becoming involved. and there are warnings to the government not to trap

ing its capture of Mazar-i-

Sharrf.

leader, has been quoted as tary presence has been terday. "The mood isn't in may not want to acknowlfavour of military action, judging by different statements in the media and the official propaganda."

On Saturday, the Washington Post reported that US intelligence had warned that Iran was preparing to send troops into Afghanistan and attack with aircraft. Diplomats in Tehran said yesterday military action was pos-sible, but could be a limited strike rather than an invasion. "The Iranians would want to be certain of what happened to the diplomats

one diplomat. "And they

edge their death before knowing what action they might take."

Iran has been a key political supporter, along with Russia and Uzbekistan, of the anti-Taliban military alliance, headquartered in Mazar-i-Sharif until the Taliban takeover in August. Taliban as Afghanistan's government, and the presence of Pakistani military advisers in the Talibun-controlled capital, Kabul, have heightened the prospect of itself in Afghanistan," said a before taking action," said regional rivalry between neighbouring states.

Mitsub

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Israeli strike to Wages of US workers spread today

The Histadrut, Israel's trade union federation, today plans to expand a big public sector strike to increase pressure on Israel's finance ministry in negotiations over wage agreements for next

chairman, and Yaakov Nee- 1 per cent. man, finance minister, are both trying to win over public opinion as the labour dispute intensifies. There was

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1324

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charged as this, there's nothing they can't do.

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of negotiations yesterday

Mr Peretz is demanding an 8 per cent pay rise for public sector workers, which amounts to a real increase of about 4 per cent at current inflation levels. Mr Neeman, fearful of pressure on inflation and the budget, is deter-Amir Peretz. Histadrut mined to limit an increase to

Work stoppages by about 300,000 public sector employees since last Thursday have paralysed the public sector. Mr Peretz threatened to send two entered another round more workers home today if no agreement was reached. This could shut down the Ben Gurion International Airport, the Tel Aviv Stock Exchange and state-owned banks, which so far have not been involved.

Mr Peretz, addressing a public that is growing weary of an annual strike ritual, pleaded to Israelis to back the campaign.

"We want to prove that even workers with the lowest salaries are capable of fighting," he said.

But the finance ministry, which is determined to cut the 1999 budget by Shk2.7bn (\$570m), warned that every 1 per cent wage increase added up to Shk700m: "This will require additional reductions in other government expenditures and public ser-

The statement sparked a fierce attack by Mr Peretz, who accused ministry officials of inflating figures to discredit union demands. "If a 1 per cent wage increase equals Shk700m, we will be satisfied with 1 per cent and can cut a deal immediately,

start to bounce back "American families are

Employment Editor

economic recovery the real a 2.6 per cent annual rise since 1996 as a result of tight minimum wage.

But most workers' real early 1990s recession. These are the main conclu-

sions of the biennial study of also fallen," it says. working America published yesterday by the Economic Policy Institute, the independent think-tank, in Washing-

working harder to stay in the same place and are seeoverall economy," claims the report. "Amidst positive overall growth, significant economic disparities persist as trends in wages, income labour markets, low infla- and inequality in the 1990s tion and an increase in the continue to follow patterns set in the 1980s."

cial assets, minus debts) has

The report adds US jobs 37.4 per cent of the national wages are still not back to have grown less secure and total in 1989 to 39.1 per cent the levels of 10 years ago. less likely to offer health and in 1997 while the share held

Nor have the living stan- pension benefits. "Middle- by families in the middle dards of most working fami-lies fully recovered from the tangible assets such as dropped from 4.8 per cent to houses and cars, plus finan- 4.4per cent.

However, the report nomic Policy Institute, 1660 L believes official US income Street NW, Suite 1200, Washdata, due out next month, ington DC 20036. Copies should indicate the typical available in January from family has regained the Cornell University Press.

earners and white-collar and ers, argues the report. The share of wealth held

by the top 1 per cent of US households went up from

The state of Working America 1998-1999, from the Eco-

Latin America in plea to G7 over recession fears

Latin American leaders have called on the Group of Seven industrialised nations to the Rio Group of Latin take urgent action to stop a American nations in Pan-countries needed to "take worldwide slide into reces-

contamination from Asia and Russia will cause a full-blown crisis for the region, they also made clear they expected the International Monetary Fund and other multilateral finance organisations to stand behind them if they faced a

liquidity crunch through

being shut out of world capi- crisis and took the unusual tal markets.

Their demands, made at this weekend's summit of the economic woes. ama, come after a traumatic measures immediately to week for the region's stock Amid growing fears that markets and economies. Colombia devalued its currency. the Mexican peso fell to historic lows, and Moody's, the credit rating agency, cut its rating on Brazil and Venezuelan debt. It also said it was reviewing Argentina

and Mexico.

step of issuing a separate declaration responding to

Their declaration said G7 restore stability in financial markets and guarantee the growth of the world economy". World financial organisations needed to "become involved more quickly and effectively".

Their concerns were Ernesto Zedillo, who said Leaders concentrated most everyone had a part to play of Saturday's talks on the in staving off a crisis.

If you're Irish, come into the Congress

Wherever they come from, Massachusetts candidates should be ready to eat comed beef and cabbage, reports Victoria Griffith

tour, the former Boston port in the state. mayor burst into an a capella rendition of "Wild trict seat has been occupied, Irish Rose" and earned a in various years, by a who's warm reception.

ton's upper-class "Brahmgrabbing political power. At one time, nearly all Massato congressional representa- mayor of Boston. tives - had lrish back-

grounds cial Massachusetts holiday, mayor of Boston and the nal district in the country." and local politicians are state's governor both have says Steve Bloomfield, direcexpected to spend it at a Italian backgrounds, and tor of the fellows programme

n campaigning for the con- breakfast in the Irish-Ameri- member of his dynasty still gressional seat vacated by can enclave of South Boston. Joe Kennedy in Massachu- The meeting is still such a setts, an Irish background political hot bed that this does not go amiss, and can-didate Ray Flynn knows it. showed up in the hope of On a recent hand-shaking cementing Democratic sup-

who of Irish Americans. His Irish roots in this state's uncle and former US presipolitics run deep. When Irish dent, John F. Kennedy, used immigrants at the turn of the seat to launch his politithe century found them- cal career. The flamboyant selves marginalised by Bos- former Speaker of the House, Tip O'Neill, represented the ins", they fought back by Eighth District for many years, as did James Michael Curley, a controversial local chusetts' main politicians - hero who also served as govfrom the governor to mayors ernor of Massachusetts and

on Massachusetts is begin-St Patrick's Day is an offining to loosen. The current the most liberal congressiocorned-beef-and-cabbage Ted Kennedy is the only at Harvard University.

holding political office in blood are well-advised to While the state as a whole Joe Kennedy's Eighth Distive over the last decade, it still remains the most reliably Democratic in the coun- mayor is ahead in the polls. try. Many areas remain downright leftwing.

for-the-little-guy" approach. Nowhere does such liberalism play better than in the Eighth, which comprises half of Boston, a few working class suburbs and the moneyed but heavily Demo-But Irish Americans' hold cratic towns of Cambridge

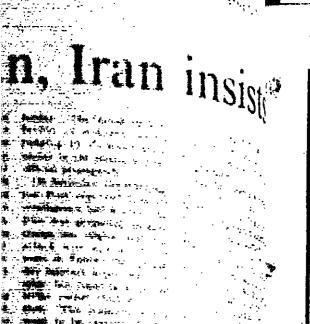
and Belmont. "It is probably

Mr Flynn's political agenda - including health care benefits and child care for the poor, guaranteed Massachusetts. Yet even the elderly, and jobs for the those who have no Irish working class - is just as well received in this district profess Irishness at heart. as his Irish roots. Despite a has become more conserva- ing and criticism over his performance as ambassador to the Vatican, the former

He is the current frontrunner in a heavily splintered race that features a former Dolitical Irishness in Mastalk-show host and a few millionaires, most of whom unabashed "something- are offering a policy profile as liberal as his. Even his anti-abortion stance in this heavily pro-choice region does not seem to be hurting this South Boston native. who has just enough star quality to have made him a 🧀

local celebrity. "The state has gotten a little more Republican," says Mr Flynn. "But here in the Eighth, it's lunch-pail politics for a working class con-

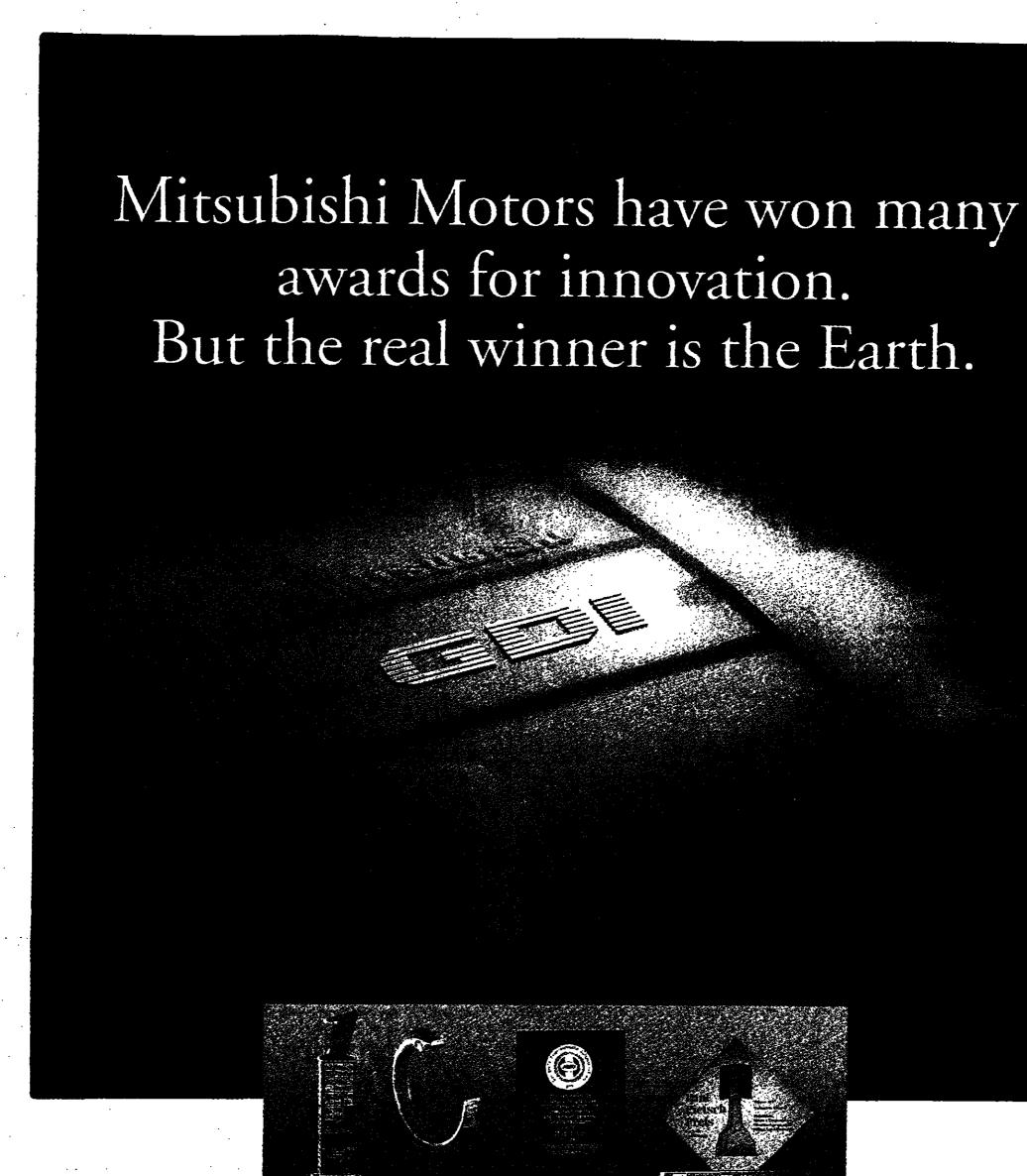






of US workers bounce back

merica in plea to



Since its inception just 12 months ago, Mitsubishi's GDI engine has won the following prestigious awards: Paul Pietsch Preis '97' European Auto I Innovation Award "Technology of the Year Award '98 " Auto Trophy Award '98 " Golden Oildrip Award '98 " The Environment Award '98 "1998 Car of the Year Award for Environmental Protection " Price of Honor '98 " Smartest Technical Innovation '97.

Mitsubishi's Gasoline Direct Injection (GDI) engine has taken more than thirty years to develop. Transforming what was described as "the engineer's dream" into a mass production reality is an achievement of which Mitsubishi are justifiably proud. And not just

because they've collected many prestigious awards. In the race to develop an engine which is as good to drive as it is for the environment, Mitsubishi's GDI has been heralded as the only realistic way forward. An

opinion shared by journalists, academics, motor manufacturers but more importantly, drivers around the world. Because although GDI may be the engine of tomorrow you can actually drive it today. Hundreds of thousands of people already are.

And as it's being fitted in other manufacturers' makes and models, the benefits aren't restricted to Mitsubishi cars, the motor industry or even drivers - they're global.

GDI takes you further.



the things that make Mitsubish great.

•••••lt's



GDI is a trademark of Mitsubishi Motors Corporation WEB SITE: http://www.mitsubishi-motors.co.jp/

NEWS DIGEST

Blair to act over downturn

Trade union leaders will today press Tony Blair, the prime

the run-up to the Trades Union Congress, which starts

next Monday. A delegation led by John Monks, TUC gen-

eral secretary, will urge a cut in interest rates to reduce the

value of the pound. Ken Jackson, general secretary of the

AEEU engineering workers' union, has asked Eddie George, governor of the Bank of England, and other mem-

bers of the central bank's monetary policy committee, to

Conservatives tried to kill off manufacturing industry and the Bank is trying to finish off the job", said Mr Jackson yesterday. Robert Taylor, London

minister, to deal with the deepening economic downtum in

Union leaders to press

op man in a

Bid battle looms for Manchester United

By Patrick Harverson and David Wighton in London

Enic. the leisure group with extensive interests in European soccer, is poised to join the bidding for Manchester United after the sport's richest club confirmed vesterday it was in takeover talks with BSkyB, the UK satellite

Enic is considering a rival offer for United after news of fiercely criticised by politi-

doch, BSkyB's largest shareholder, to increase his influ-tion in soccer. ence over the national sport.

. The government yesterday suggested a takeover of referred to the Monopolies BSkyB already owns the

exclusive rights to broadcast live Premier League soccer games, which are heavily promoted by Mr Murdoch's newspapers. Critics said its BSkyB's takeover plan was ownership of United would raise several potential concians in London opposed to flicts of interest. They were any attempt by Rupert Mur- concerned about possible

abuse of its powerful posi-

The political opposition to a BSkyB takeover has United by BSkyB could be long been interested in rant and retail joint venture. acquiring a top English club. A battle for United would to enter the fray. It has not almost certainly push the imagine there are alarm yet held talks with United, but is ready to make an approach this week.

The group - which owns Prague of the Czech Republic, AEK Athens of Greece and a 25 per cent stake in Glasgow Rangers of Scotland would look to Time

Warner are already partners in an international restauprice of the club above the £575m (\$949m) reported yesterday as BSkvB's opening offer. United's shares closed Vicenza of Italy, Slavia on Friday at 159p, valuing the club at £413m, but ana-

lysts believe a bidder would have to pay a big premium. BSkyB faces considerable opposition to a takeover of made no attempt to distance

Warner, the US entertain- United. Tony Banks, the itself from Mr Banks' comment group, for financial sports minister, said the ments. "We would look very backing. Enic and Time competition authorities carefully at the competition would have to examine the issues that may arise and deal, which would have "very, very profound" consequences. He said: "I would The Department of Trade bells ringing somewhere

> that can just sail through like any other takeover bid because there are profound consequences, not just for sport, but for competition

within the media generally." The prime minister's office

because this isn't something

the normal procedures would be followed " it said.

and Industry said a deal would definitely be scrutinised by the Office of Fair Trading, which advises the chief minister on whether to refer bids, and added: "There may be an argument that this sort of deal might have an effect on competition."

Warning on powers of planned financial regulator

David Wighton in London

create an all-powerful financial services regulator will soon come under public attack by a senior industry figure for the first time. Angela Knight, the former Conservative Treasury minster who heads the Association of Private Client Investment Managers and Stockbrokers, will claim at an industry conference later this month that the Financial Services Authority will

The government's plans to

regulated by it and required to pay for it. Michael Fallon, the opposition Conservative spokes-<u>man on financial regulation,</u> yesterday strongly backed the call for greater accountability. "It is dawning on the City [of London] now just dent Bill Clinton's visit last | what colossal powers the week, unionists recall that it | FSA will have and the comwas barely two months after | plete lack of accountability

not be sufficiently account-

able to the firms that are

the last Clinton visit in of what is indeed a private November 1995 that the IRA | company," he said. The concerns have been triggered by the draft legislation for the new regulator which gives it an extraordinarily broad range of powers

and responsibilities. The government wants the can sit it out. He points out | law to be sufficiently flexible to implement any regulators changes over the next few years without having to redraw the legislation.

It plans to give the FSA reserve powers to cover mortgages and bank deposits, neither of which are currently regulated. The draft bill also gives the regulator a free hand to make rules in certain areas, such as money

They point out the members of the FSA board will not be responsible to regulated companies for their actions in the same way that a company director is to shareholders, or indeed the directors of any regulated company will be to the FSA. The FSA, like the Securities and Investments Board it replaces, will remain broadly answerable to parliament. But Mrs Knight will say that additional controls

cut interest rates when they meet on Thursday. Union leaders believe Mr George will receive a hostile reception when he speaks to the conference - for the first time unless the Bank moves to allay the fears of industry about the strength of the pound and the decline in exports. "The

THE ECONOMY

Polis put Labour ahead

SCOTLAND

Two polls in Scottish newspapers indicated yesterday that the governing Labour party had regained its lead over the Scottish National party, which seeks independence for Scotland in the European Union. Previous polls have suggested the SNP is ahead of Labour. The two surveys suggested that Labour would be the biggest party in the new Scottish parliament, able to form an administration with the support of the pro-European Liberal Democrats. But the findings were tarnished for Labour by another con-clusion of the NOP poll: that 50 per cent of those questioned supported Scottish independence, with 45 per cent opposed. The SNP will soon propose an overhaul of Scotland's export promotion activities in its manifesto for the elections to the parliament. The SNP believes Scotland's exports are too narrowly focused on the drinks and electronics sectors. Andrew Parker, Edinburgh

COMPETITION POLICY

Ministers attacked over bill

Ministers and the Office of Fair Trading were attacked by the opposition Conservative party yesterday for failing to provide business with details of how new competition legislation will operate. John Redwood, the party's chief industry spokesman, said it was "totally unsatisfactory" that companies still did not know how the regime would be implemented. John Bridgeman, the director-general of fair trading, admitted in a letter to Mr Redwood that there were still many uncertainties surrounding the bill, which is expected to become law by the end of the year. Mr Bridgeman also said the government has still not come up with a definition of which vertical or supply agreements would be exempted from the prohibition on anti-competitive agreements, David Wighton, Wighton

'AIR RAGE'

Research blames stress

"Air rage" - in which passengers disrupt flights - can be caused by anxiety among passengers, according to Business Traveller magazine. Research showed that many business executives feared flying, yet continued to go by air because their job demanded it. The Business Traveller article claimed:

 Few crews are given much training on how to handle unruly passengers.

 Some airlines dispense too much alcohol on flights. Frustrated smokers cause much of the trouble.

 Stress can cause passengers to behave unpredictably. Too high expectations can also be a cause of trouble, said Business Traveller. In one instance, a flight attendant was badly burnt when a passenger threw two pots of coffee over her after being denied an upgrade.

SCIENCE

Hawking attacks 'extremists'

Stephen Hawking, the best-known scientist in Britain today, last night led a scientific counterattack against animal rights "extremists". On the eve of the British Association's annual science conference in Cardiff, Professor Hawking, professor of mathematics at Cambridge Univer sity, accused extremists of turning to animal rights "from a lack of the more worthwhile causes of the past, like nuclear disarmament". Professor Hawking, who suffers from motor neurone disease and speaks through a voice synthesiser, is a patron of Seriously III for Medical Research, a patients' group that defends humane experiments with animals to promote human health. The group condemned the use of violence and intimidation against medical researchers who use animals. Colin Blakemore, the Oxford University brain researcher who is this year's British Association president, has suffered frequently from such attacks. Clive Cookson, Cardiff

Northern Ireland's sworn foes on road to milestone meeting

John Murray Brown on the gestures that may pave the way to talks between leaders of the two main nationalist and pro-British parties

Athe Northern Ireland whom are deeply sceptical peace process marks a fur-that Sinn Féin has ther milestone today when renounced terrorism. David Trimble, first minister in the new assembly, chairs vesterday to stress that any the first meeting of the province's party leaders.

The gathering has gained in importance amid hopes that it may lead to direct talks between Mr Trimble, But government officials leader of the pro-British Ulster Unionist party, and Gerry Adams, president of Sinn Fein, the political wing of the IRA.

Continuing tensions were highlighted over the weekend when two policemen were injured in bomb attacks during riots in the town of Portadown. But in a process propelled by setpiece events, any public show of reconciliation between these sworn foes could restore public confidence in the recent Good Friday peace accord.

The signals are mixed. Mr Trimble yesterday ruled out a symbolic handshake. He accused Mr Adams of offerone holding three tons of about the signals you send to people." he said.

At the same time, he claimed arms decommissioning was inevitable and that the anti-British republican

fter the rapid pace of needs to justify his tactics to recent developments, his supporters, many of

His advisers were anxious contact Mr Trimble may have with Mr Adams is in the context of his role as first minister, not as leader of the Ulster Unionist party. point out that just to invite Mr Adams to a meeting of party leaders is to accept the legitimacy of Sinn Péin's electoral mandate. Mr Trimble has little room

to manoeuvre. Meeting Mr Adams would be one thing, but sitting down in government with Sinn Fein ministers while the IRA retained weapons would be too much Many unionists fear the

appointment of Sinn Féin's Martin McGuinness to liaise with the international arms decommissioning body may simply be reassurance to his own grassroots because the IRA has given no commitment on disarmament. John Bruton, leader of the

ing not an open hand but Republic of Ireland's opposition Fine Gael party, says Semtex explosive and hun- Mr Adams' latest statement time limits on any of the dreds of AK-47 assault rifles. amounts to little more than past, offering no guarantee that violence would be finished for good.

stand-off. No executive for the province can be set up its armoury. No unionist until the parties agree what believes the IRA is about to ministries are to be created. disarm, but Mr Trimble The timing is largely in Mr executive.



the dimensions have to be

implemented.* She added:

Friday agreement have to

"All dimensions of the Good

'No timetable' for decommissioning

Mo Mowlam, Northern Ireland secretary, stressed in an interview with Sky television's Sunday programme that she would not make decommissioning a timetabled precondition for all the other parts of the Good Friday agreement.

She said: "I think decommissioning has to happen. I have never put dimensions of the Good 'You have got to be careful an aspiration that violence Friday agreement, apart from "must be" a thing of the the two years [by] when all

Trimble's control as first bluff in this developing date is that areas of crossborder co-operation have to be identified by the end of October. Unionists say that can happen even without an

move together to work. It is not only important to have movement on decommissioning but across the board." "In relation to decommissioning, of course it has got to happen but

what you mustn't do is keep putting something up front and making jump over.

that Mr Trimble may be spinning it out to put pressure on Sinn Féin. Seamus Mallon, his deputy, will face difficulties within his moder-

this time? Mr Trimble believes he

other aspects of the agre ment are already in train. This week will see the first paramilitary prisoners set chaired by Chris Patten, the

But Dublin's concern, and free as part of the peace There is an element of minister. The only binding that of many nationalists, is agreement. And a commission to examine changes to the Northern Ireland police force - a key demand of Sinn Féin - is under way, ate nationalist Social Demo- former Hong Kong governor.

Big electricity consumers urge price

cratic and Labour party if he

Even in the wake of Presi-

allows Mr Trimble to set the

broke its first ceasefire with

the huge bomb in London's

Docklands. What, they ask,

will the IRA do if negotia-

tions become bogged down

pace of events.

laundering. Many in the financial services industry are concerned the government is giving the FSA too much power with too little accountability,

are needed.

bury, one of the country's Power and PowerGen, the biggest retail chains - bas two biggest fossil fuel generwholesale prices that are used as a guide when negotiasked Peter Mandelson, chief ators, sell some power sta-Some of the electricity industry minister, to impose tions. ating individual contract

industry's biggest customers a price cap until changes can want the UK government to power prices charged by generators in the wake of what contract price rises this recommendations of a govautumn"

- representing companies such as the GKN industrial trading. He is also considerconglomerate and J Sains- ing requests that National

be introduced reducing the

Mr Mandelson is to they describe as "excessive respond shortly to the ernment review of energy The Utility Buyers' Forum policy, which has called for radical changes to electricity

price-setting power of the big

The UBF, in a letter to Mr

Mandelson, said it recognised that neither proposal "can be introduced overnight". But the minister should consider imposing a price cap until "truly competitive market conditions The national Electricity

emerge". Pool, which acts as a clear-

Portman Bldg Scty FRN 1999

State Bank of New South

Wales Sb FRN 2005 A\$74.33

Treasury 51/2% 2008/12 £2.75

United Technologies \$0.36

FRIDAY SEPTEMBER 11

Break for the Border L3p

Warner-Lambert \$0.16

ABN Amro FL0.60

Bankamerica \$0,345

Brunner Inv Tst 3n

Driefontein Cons R0.60

St Modwen Props 1p

French Property Tst 0.5p

St Helena Gold Mines R2.0

Treasury FR 1999 £1.8778

nocks 2.2p

Savills 3.5p

Witan Inv 3.35p

Nts 2009 £206.37

Pfizer \$0.19

Texaco \$0.45

£195.78

terms.

The UBF said in its letter that inflationary generating generation prices. price increases had been imposed in the autumn electricity contracting round, "the most common renewal date for industrial and commercial buyers of electric-

Bob Spears, UBF electricing house between genera- ity director, said annual

risen by £60m which, if taken across all industry and commerce, would represent a rise of 4 per cent in annual

The Electricity Association, which represents power generators and suppliers, said yesterday that prices had fallen by up to 30 per cent in real terms since 1990. The contracts market remains highly competitive."

THE WEEK AHEAD

DIVIDEND & INTEREST PAYMENTS

TODAY Adare Printing IR6.72p Anglian 6p Arriva 3.6p Cable & Wireless 6%% Nts 2003 \$63.75 Do 6%% Nts 2005 \$63.75

Do 6%% Nts 2008 \$63.75 Capital Shopping Centres 6%% Bd 2013 £34.375 Holders Tech 2p MS Int 0.65p Prism Leisure 5p Scottish Highland Hotels

Sony 6%% Nts Mar 2006 Wessex Water Fltg Rate Cm Pf 3,225p

■ TOMORROW Abbey National Treasury Gtd FRN 1999 \$14.38 British Gas Int Fin 8%% Gtd Nts 1999 \$83.75 Reuters 3.4p Rockwell Int \$0.255 Tenneco \$0.30 Treasury 75,00 2006 £3.875 Treasury 10% 2003 £5.0 Trifast 7.5p Wah Kwong Shipping HK\$0.234

■ WEDNESDAY SEPTEMBER 9 Anheuser-Busch \$0.28 Funding for Homes 10%% Db 🛮 Nat West Bank Var Rate Cap 🛮 🗷 TODAY 2018 £5.0625 Halifax FRN 1999 £194.50 Harveys Furnishing 6p

Investors Cap Tst Inc Anty Rest/Vtg 1.42p Do Units 1.42p Joseph (Leopold) 16p Nat West Bank 7%% Sb Nts 2015 £78.75 Partridge Fine Arts 1.75p Residential Mortgage Sec 1 Class A Mtg Bckd FRN 2034 £127.68 Do Class M £203.85 Do Class B £269.38 Uno 4.15p

Woolwich 7% Nts 1998 £700.0

■ THURSDAY SEPTEMBER 10 AlliedSignal \$0.15 Racal Elec 3.9n Anglo Irish Bank FRN 1998 £196_92 Carclo Engineering 7.56p Chevron \$0.61 Dun & Bradstreet \$0.1985 Total Office 1.8p Exxon \$0.41 General Motors \$0.5500 TBM £0.22

Lex Service 7.80 Lilly (Eli) \$0.20 ■ SUNDAY SEPTEMBER 13 Mobil \$0.57 Hydro-Quebec 12%% Ln 2015 Nat Australia Bank Sb Var Rate Nts 2000 £203.85

UK COMPANIES

COMPANY MEETINGS:

side House, 138, Cheapside E.C., 11.30

Finals: Adwest Automotive

Haynes Publishing Photobition Debenham Tewson & Chin Interims: Bodycote British Vita Burmah Castrol Candover Invs Dewhirst Forth Ports Hodder Headline PPL Therapeutics

> **■ TOMORROW** COMPANY MEETINGS:

Asia Healthcare Tst, Cheap-

Baring Emerging Europe Tst. 155, Bishopsgate, E.C., BOARD MEETINGS:

Billiton Bryant

Epic Multimedia

Relyon Ryland

New London Capital, Foun-

tain House, 130, Fenchurch BOARD MEETINGS: Street, E.C., 12,00

BOARD MEETINGS: Aggregate Inds

Baird (Wm)

Brammer Charter Expamet Int Fisher (James)Fishers Int Hillsdown **Holmes Place** IMI Iceland

Jardine Lloyd Thompson Norwich Union Novara Pentland P & O Scottish Media Simon Staffware Taylor Woodrow Williams

Yule Catto

■ WEDNESDAY SEPTEMBER 9 COMPANY MEETINGS:

Great Universal Stores, Chartered insurance Institute, 20, Aldermanbury, E.C.,

Finals: Beazer Home: Domestic & General Gearhouse Logica

interims: Albright & Wilson Caradon Coats Viyella Devro Glynwed LucasVarity PSD Peptide Therapeutic Premier Oil Rugby Russell (A) SGB Signet Tempus Thistle Hotels United News & Media

■ THURSDAY SEPTEMBER 10 COMPANY MEETINGS:

BOARD MEETINGS:

Peak Int Stavert Zigomali

Beattie (James) Bentalls Booker Centrica Dawsongroup Gallaher Goldsmiths Hanson Heywood Williams Highcroft Inv Laing (John) Laird Linton Park Mirror Mowlem (John) National Express Pendragon Peterhouse

Courts, 160 A. Fleet Street, Shell

E.C., 11.00

Interims: BTR

Courtaulds Textiles Queens Moat Houses RTZ Rathbone Brothers

Soco Int. Spirax-Sarco Trafficmaster United Biscuits Yorklyde

FRIDAY SEPTEMBER 11 COMPANY MEETINGS:

Hampson Inds, Copthorne

Hotel, Merry Hill, The Waterfront, Level Street. Brierley Hill, West Midlands,

BOARD MEETINGS: Interims: British Regional Airlines

Dean

Group Tst

Lionheart

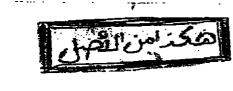
Television

Wood (Arthur) Company meetings are annual general meetings

unless otherwise stated. Please note: Reports and accounts are not normally available until approximately six weeks after the board meeting to approve

This list is not necessarily comprehensive since companies are no longer obliged to notify the Stock Exchange of imminent announcements.

the preliminary results.



INSIDE TRACK

PROFILE LIVIO DESIMONE

Top man in a sticky situation

His company might have been going through a rough patch recently, but the chairman tough? "No, I think what we of 3M believes the way forward is to focus on product development, writes Nikki Tait

3M, is running late. Dozens investors are set to descend for a biennial briefing, and off its share price in a year. there are presentations to The company was born. rehearse. A secretary darts unpromisingly, out of an

global economic turmoil.

know," he remarks frankly, businesses. of the Asian crisis. "You well somewhere down the road. But year on year, we're going to swallow this very

Desi DeSimone, 62, carries on a tradition

Manufacturing - of appointing long-term

In Montreal, and English was actually his

third language, after Italian and French.

degree in chemical engineering and was

promptly hired by 3M in 1957, aged 21. For

four years, he worked as a process engineer

He then went into management, working

manufacturing operations in Brazil. His first

vice-president's position came in 1975, also

By the time he became chief executive in

areas of 3M, from life sciences to industrial

1991, he had direct experience of many

at plant jobs, including head of

insiders to the posts of chairman and chief

The child of Italian immigrants, he grew up

He emerged from McGill University with a

within 3M - or Minnesota Mining &

DeSimone, chairman ters on an even keel seems positions there. and chief executive of to be Mr DeSimone's lot at present. For years, manageof analysts and institutional ment gurus have slavered over 3M. But many in Wall on the company's vast Min- Street have turned against nesota-based headquarters the company, wiping a third

in and out, as minders look abortive project to mine anxiously at their watches. corundum, an abrasive min-Mr DeSimone, though, eral, in the early 1900s. But seems unruffled. An affable, in recent years, its ability to down-to-earth character - make extremely healthy known throughout the com- margins from a huge array pany simply as Desi - he of basic products - from plonks himself down in an Scotch tape and scrub unpretentious office. His sponges to tooth-filling mate-hands wave vigorously and rials - has won plaudits. 3M, energetic sentences go unfin- which has focused on innoished as he contemplates the vation and on producing a able product lines - for challenge presented by the steady stream of new products, has consistently been "How the hell do you ever in the top 10 of Fortune come out of it? I don't magazine's most-admired

The Asian crisis has taken look from high enough and some of the sheen from that say, well, the position we success: the region repreties back home are more limited, mainly because 3M

Essential Guide to Desi DeSimone

The task of keeping mat- already has large market for Mr DeSimone. When he Moreover, as Mr DeSimone puts it, even in the US, conheading for a rocky period.
ditions are "not universally Between 1991 and 1993, its

good". Many of 3M's vaunted financial targets - such as the 8 per cent labour productivity improvement year-onyear - will be missed in 1998. Profits will probably be flat. So far, the company's response has been limited.

True, it will shed about 4,500 jobs, out of the 75,000 employed at end-1997, but these jobs are only disappearing over 18 months and largely by attrition. Last month, 3M also promised to rationalise some facil-

ities and cut out less profitexample, on the medical products side. All this, it says, should be sufficient to push it back to a 20 per cent operating margin by 2001.

But analysts, who grilled executives at the day-long Minnesota briefing, are conhave in Asia is phenomenal sented about 23 per cent of cerned that global conditions and it will serve us really the group's \$15bn annual may be declining faster than sales and yielded higher 3M is responding. "Everymargins. Growth opportuni- one's saying he's on Desitime," grumbled one pundit.

imaging and electronics business.

With 3M being a stalwart of the

Minneapolis-St Paul business scene,

DeSimone turned his talents to civic

Minneapolis Business Partnership, as a

He has also sat on the boards of a

handful of other local companies, including

General Mills and Dayton Hudson, the large

Minneapolis-based department store group.

He has indicated that 3M's management

As to his successor DeSimone has said he

expects to stay in situ until 2001, but - with

a nice touch of self-effacing humour - he

acknowledges the need to find someone

But, he says, well before the handover

date 3M will have "several people with

"less chronologically challenged".

tradition is unlikely to change in the near

member of the business round table.

positions - for example, with the

took over the top job at 3M in 1991, the company was annual sales growth averaged only 2 per cent, as US

In the early 1990s, a big Some don't part of his solution was to of capital." step up product develop-

recession hit.

The company will continue to spend about \$1bn a year on R&D, and may even accelerate

products are brought to market

the rate at which

ment, cut down lead times "Pacing Plus" programmes. These focus expenditure on the most significant and market-changing product possibilities. There are now about three dozen such pro-Today, the 3M chairman

remains determined that the that capability makes our company will not retreat from innovation. (It allows sion a much better business. technicians to devote 15 per cent of their time to any research project they want). Rather, it will continue to spend about \$1bn a year on R&D, and may even accelerate the rate at which prod- in a series of market applica-

"That's the engine of growth for us," says Mr DeSimone, enthusing about a range of programmes from microflex circuits to new CFC-replacement chemicals. "That has to continue to be this company."

pare back programmes to although he foresees difficul- down the hatches to ride out on-year comparisons will up, we will react accordbroad enough experience" to vie for the job. conserve cash if times get ties. "The Justice Depart- the current global condi- look more favourable.

want to do is speed them up ness. But it does raise the question, where does [the R&D funding) come from? Well, it means being efficient everywhere else. Reallocation of resources is not easy in this company. But not every product line does well. Some don't return their cost

to defend the basic shape of the group. He leapt on a question about the appropriateness of a conglomerate comment of "core competencies" and streamlined asset portfolios almost before it was asked. 3M, after all, still makes 50,000 products.

"A very large part of what this company does has sticky stuff on it," he says. Whether you talk about Post-It notes, or office tape, or bonding tape for industry, they're clearly sticky. But half of our medical healthcare business is also based on something being sticky. and eventually introduce the The knowledge we have [allows us] to make those [basic products] valuable."

"I'll just use one example, reflective sheeting. The fact is that it's sticky. The advertising brackets that go on trucks, they get stuck on. And the fact that we have commercial graphics divi-

"Now adhesiveness is the most traditional property you'll find across the company technologically. But micro-replication . . . will also permeate this company ucts are brought to market. tions - light management, reflective sheeting, brightness enhancement." In ment would not look kindly tions. Mr DeSimone feels the short, a conglomerate justi- at our buying a tape com- conditions in Asia will hit fied by common technology pany - and there are many the company hard this year.

its chairman.

Mr DeSimone concedes tion...There are areas we in some European markets. what drives not only the that the consolidation occur- must expand in." quantity but the quality of ring throughout US industry But is it not tempting to acquisition-minded - hard 3M needs to batten as conditions level off, year-

threads? "Absolutely," says areas we are fairly dominant offset perhaps to a small in. But it's not a static situa- extent by better conditions (Overall, slightly more than But he adds: "We're not Finally, there is the diffi- half of 3M's business lies saying this is the plan that may require 3M to be more cult question of just how outside the US). Thereafter, does everything - if there's a

Current rationalisation plans, he stresses, are based on the company's best estimate of how conditions will more than sufficient.

different model that shows ingly.



executive.

with 3M Canada.

in Latin America.

LUCY KELLAWAY



1.00

Ensnared in corporate cordons

Office security systems can be an ordeal for the visitor. Perhaps it is time to do away with those aggressive guards and to re-introduce some old-fashioned courtesv

If I shake my handbag there is a dull clunking noise. It is the sound made by visitors' passes bashing against one another. If I empty the bag I can produce a selection going back several months.

Some are pretty, some plain, all have clips to attach them to your clothing. I have one with attractive pale green swirls from British Airways. I have red ones, blue ones, white ones.

The most recent addition to the collection comes from KPMG and is one of those tear-off slips of paper made into a personalised badge. It has two special code numbers on it and says who I am, where I work, what time I arrived, who I am visiting, and so on.

On the back it tells me various things I could have worked out for myself. "Please obey anv instructions you may receive in the event of an emergency," it says. Every now and again I put my passes in envelopes and post them back to their

owners, who are so punctilious about handing them out, but so careless about claiming them back. And then I wonder what it is

all about. Going to visit anyone these days is becoming an increasingly elaborate performance. First you have to announce yourself, and answer a whole raft of questions. Then you are issued with an electronic

card which will allow you to

pass through the building.

Or rather, a card that may not allow you to pass through the building. A common sight in reception at the Financial Times is captains of industry and other assorted guests failing to operate the electronic gates. They insert their passes into the slot one way. Nothing. They try them the other way. Still nothing. Eventually a security guard explains that the card is back to front or upside down

and swipes it correctly.

ordeals like these are

In terms of office security.

routine. Something worse happened to a colleague when he went to visit Cisco Systems, one of the many companies in the old

NatWest Tower, now renamed the International Finance Centre. With him was a natty little fold-up bike. The man at the main

reception told him he could not take his bike in because it was a bomb threat. A second security guard said the bike was a

dangerous object and according to bealth and safety regulations it could neither come into the offices nor could it be left unattended in reception. My colleague insisted; the guards said he was trespassing and threatened to call the police.

Eventually a compromise was struck. My colleague was allowed up to his ting, but only when a Cisco employee agreed to come down to sit with his bike. Much time had been wasted, many tempers lost.

What is all this security for? It is particularly telling when even the guards themselves don't know the purpose of their fancy

arrangements. Many will tell you that they are in case of fire - the electronic passes The IBM Europe

headquarters is like a fortress with a mass of electronic gates

keep track of who is in the building, and anyone who wants to find out can get a print-out. This seems absurd when a fire is raging through the building it is surely not the time to start faffing about with the

Office security is particularly tight at IT companies. The IBM Europe headquarters is like a

printer.

fortress with a mass of electronic gates.

In many places you cannot even go to the loo unaccompanied. But even these companies may not have thought through what they are doing - policing the four walls of an IT company seems a pointless measure when the big threat to their systems comes to them via

In any case, there is no evidence that corporate theft/espionage/whatever has declined since companies started making such a big thing about security. All the figures show that most of the office crimes and most hacking into computer systems are committed by disgruntled employees anyway.

the internet.

There may be a few exceptional businesse where security really does matter. The Ministry of Defence and most defence companies demand to see your passport and rightly keep close tabs on all visitors at all times.

At the very least it would look bad if they were not seen to be taking

security very seriously. But for most companies the reverse is true: it looks bad to take quite so many precautions. First

impressions count; it is hard to come across as a thoroughly open company if you put your visitors through the third degree at the door and then make them feel like belpless fools by being unable to work their passes.

It need not be like this. The other day I went to visit the offices of a PR company. There was a friendly person on reception who asked me who I was visiting and my name. She told me where to go, and with no card, no signing, no nothing, I was allowed to go up in the lift

all by myself. Admittedly this was a smallish building, but I do not see why larger companies need not be more relaxed. Step one would be to stop outsourcing security to underpaid and

over-aggressive guards and bring back receptionists who recognise you and greet your visitors with old-fashioned courtesv.

Mulberry. (For stylish investors only).

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FINANCIAL TIMES

No FT, no comment.

THE ECONOMY Union leaders to press

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TIM JACKSON ON THE WEB

Low cost and voter friendly

There is money to be made from using the internet for shareholder communications

Anyone interested in new business models on the internet should look at two new web sites: www.investordelivery.com

and www.proxyvote.com. What you will find is a simple but extremely clever business: a service that allows individual shareholders in US companies to receive company reports and to vote at annual meetings over the

The commercial rationale is cost. At present, every time a company report is posted to a shareholder, the sender pays between \$3 and \$7 for the printed glossy document, plus the cost of the postage, plus a processing fee of about 50 cents for the processing house that handles the delivery. Every time a shareholder makes a vote. the same processing house charges 34 cents to handle an incoming postal vote.

A number of companies invite shareholders to vote by phone, entering a personal identification number and voting on each motion by pressing keys on a touch-tone phone. But this cuts only part of the cost.

So there is clearly a nice opportunity waiting for the entrepreneur that can find a cheaper method. Of the two sites. Investor Delivery.com handles the outgoing part, allowing shareholders to opt for electronic rather than paper delivery of reports. The other site, proxyvote.com, manages the incoming votes.

The systems work simply. To opt for electronic delivery, you enter an enrolment number sent to you by your broker on behalf of the company you hold investments in. To vote, you simply enter a control code sent to you by e-mail, identifying vourself with the last four digits of your social security number.

What is startling about the two sites, however, is how unglitzy they are. Both appear to have only a handful of pages. There are few graphics, and even fewer attempts to make the

process user-friendly. Neither site gives the name of the company operating the service. It turns out that there is a single organisation behind both businesses, ADP **Investor Communications** Services. ADP stands for Automatic Data Processing. a division of a group of the same name that dominates the market for processing shareholder communications.

Rick Mehner, ADP's vice-president for application development and responsible for rolling out these sites, says ADP deals with almost all the banks and brokerages that hold shares in nominee names on behalf of

individual shareholders. Mr Mehner believes ADP does not have any competitors, large or small, offering such web-based services. However, he says Dean Witter and a few smaller banks and brokers handle the process in-house of forwarding communications between companies and their final stockholders, on a conventional basis.

ADP's charges for internet delivery are high but simple. For each communication that goes out to shareholders by e-mail, 50 cents. For each incoming shareholder vote received at the proxyvote.com web site. three cents. Three cents

offers a significant saving on telephone or postal voting. But it is higher than the actual cost of processing. This seems to open up an exciting opportunity for an

internet start-up to persuade high-tech companies to use an alternative channel for internet voting and shareholder communication, at much lower cost than ADP can offer. ADP's experiment has

produced promising results. In the current voting season the company has handled some 650,000 individual votes over the web, and has signed up some 230,000 shareholders for internet delivery. It has also persuaded companies to send out mailings to shareholders before the annual report, encouraging them to switch from paper to internet.

Cisco Systems, Intel, Gateway, Quantum and America Online have all igned up, while Dell has also subscribed to the service for dealings with individual investors whose names are on the stockholder register rather than hidden behind brokers'

nominee accounts. It would not be hard to construct a friendly, informative investors site to compete with ADP's - and to bring in revenue by selling advertising almed at high

net worth individuals. Mr Mehner admits a competitor is possible, but warns there are logistical issues – not least, managing integration of data when votes from shareholders who hold accounts with a single brokerage can come from two sources: the ADP process, and a separate

start-up. These problems are unlikely to be insuperable. Here, if ever, is a business

tim.jackson@pobox.com

TECHNOLOGY ALUMINIUM INDUSTRY

Cars drive up demand

The search for aluminium sheets to make more efficient autos has saved a former East German factory, writes Kenneth Gooding

East Germany. The drive from Berlin to the plant shows what might have been because you pass several empty, decaying factories, a stark reminder that much of eastern European industry was uncompetitive when exposed to the rigours of a market economy.

Although Nachterstedt, built in 1968, is relatively modern by east European standards, it too was threatened with extinction. It had been making standard aluminium products, mainly for the east European packaging industry, and this business collapsed.

The Treuhandanstalt, the privatisation organisation, was having difficulty finding a potential buyer in 1994 when Rheinhold Wagner, then chief executive of Alcan Deutschland, thought of converting Nachterstedt to supply the automotive industry with aluminium sheet.

Alcan is part of the Canadian group that is the world's second biggest aluminium producer and already involved in developing "aluminium intensive" vehicles. These use aluminium sheet for body panels. doors and so on. Alcan and its partner, VAW of Germany, had recently com- been spent on a new line, 280 pleted a DM1bn (\$500m) metres long, able to roll 20 expansion of the Norf plant, tonnes of aluminium in one third world country. The

Only the faith of annual capacity from 650,000 the previous maximum of 12 some executives at tonnes to 1.4m and making it tonnes. This has helped to some executives at tonnes to 1.4m and making it the world's biggest aluminthe future of "all alumin- ium rolling mill Mr Wagner ium" cars saved the Nachter- suggested a substantial part stedt plant in what was once of Nachterstedt's capacity could be converted to pro-cess some of Norf's output.

At present European carmakers use about 22,000 tonnes a year of aluminium sheet, but Alcan Deutschland expects this to increase to 70,000 by 2002 and to 150,000 tonnes by 2005.

If the European car industry, which wants to reduce the weight of vehicles to improve fuel economy and cut pollution, begins to build many more "aluminium intensive" cars, demand for sheet will rise. From what it knows about future programmes, Alcan Deutschland calculates that in 10 years, if all the plans on all the drawing boards came to fruition, nearly 1m "all aluminium" cars a year would be produced in Europe com-

pared with about 20,000 now. Alcan hoped to encourage more carmakers to take the "all aluminium" route by converting Nachterstedt so they need have no concerns about the availability of suitable aluminium sheet.

The group paid about DM50m for Nachterstedt and since 1994 another DM271m to upgrade and expand the plant. State and federal subsidies covered DM120m.

Much of the money has

take Nachterstedt's annual capacity to 250,000 tonnes. Last year it produced 103,000 tonnes, up from 84,000 in 1996. Output should rise to 135,600 tonnes this year.

Overall, insists Hans-Georg Ehlich, vice-president automotive at Alcan Europe. aluminium supply is no problem. If, as expected, the amount of the metal per new

Alcan hoped to encourage more carmakers to take the 'all

aluminium' route

today's 65kg to 250kg in 10 years, it would require another 26m tonnes of aluminium, only a 22 per cent increase on the total of 7.4m tonnes used for all purposes - not only automotive - in Europe today. "The aluminium industry could easily keep pace during the time required by the automakers to develop and launch new models," he suggests.

Meanwhile, Hans Peltner. business unit director of Nachterstedt, says the integration with the rest of Alcan's European operations taking the German facility's operation – nearly double people are intelligent and

would take builders, plasterers and other tradesmen and retrain them to operate rolling mills. In East Germany people were trained for this particular job. They know all the equipment and how to operate it."

Nor were employees strangers to modern management methods. But this was a problem. "Unfortunately, some of these had been tried and failed, probably because of the political system which involved many people being given senior posts because of their place in the [Communist] party. not because of their abilities.

"We introduced a continuous improvement programme and to start with people were wary. They said it had already been tried and didn't work."

Unlike some companies that have taken over former east European industrial operations. Alcan Deutschland did not have to start with a big redundancy programme. The Treuhandanstalt had cut the workforce from 1,500 to 350 before selling Nachterstedt. Employment has since risen to 444.

Nachterstedt employees must be involved in any changes, says Mr Peltner and changes have been substantial. "We have been transforming shop floor ideas into action and that way they can see they are involved and contributing.

Even so, he says admiringly. "I don't know how has been relatively smooth. they accepted so much "East Germany was not a change in such a short time without some kind of collective nervous breakdown.

AUTOMOTIVE APPLICATIONS **BUSINESS EDUCATION**

Tanks with potential

With car emission regulations in Europe due to be tightened, a lucrative market could open up for aluminium fuel tanks

Fritz Rösch believes he has found a way to open up another potentially big market for aluminium - using the light weight metal to make car fuel tanks, writes Kenneth Gooding.

economy and cut pollution.

using plastic fuel tanks for most cars and steel tanks for some up-market models. Modern tanks have complex shapes because they

opportunity to be grabbed. light, and so became the industry's main choice.

tanks.

The automotive industry has been turning more and more to aluminium as it drives down the weight of vehicles to increase fuel Manufacturers have been

have to fit snugly under the car's floor and in a safe place in front of the rear wheels. Plastic is easily moulded, is

he has found a way adviser to the vice-president, nology without a licence. automotive, of Alcan Europe looked for ways to mould aluminium so that it could meet the complexity of design needed for car fuel

> His solution was to braze between the plates. The hot oil softens the ala-

minium so that it can be good reason why car makers forced into the required Alcan Deutschland has

many which, says Mr Rösch, effectively gives the group giobal protection because no Germany, one of the biggest grams of hydrocarbons into

Mr Rösch - technical car markets, using the tech-He points out that the the whole car, not just the potential for the aluminium fuel tank. Mr Rösch suggeste that as

industry is mouth watering. An 80-litre fuel tank using aluminium sheet 1mm thick would need 6.5kg of the metal which would amount two aluminium alloy sheets to 100,000 tonnes of alumintogether, place them in a jum in Europe alone. A simimould and then inject oil lar sized tank with metal heated to temperatures 1.5mm thick would require between 150°C and 250°C 9.5kg or 150,000 tonnes of the metal.

He suggests there is a should switch from aluminium from plastic. The European Union is insisting that patented the process in Ger- by 2000 the "evaporative emission" limits for cars will At present the fuel tank is

be dramatically tightened. company could sell a car in permitted to release 20

the atmosphere every 24 hours in a test that simulates ordinary driving. In 2000 the emission limit will be reduced to only two grams and that figure is for

a result of this reduction thicker plastic will have to be used to cut the tanks' permeability, bringing the cost of a plastic tank up to that of an aluminium one.

The aluminium tank, however, would be impermeable. The cost of tooling to make the aluminium tanks would also be low - a material as simple as concrete could be used for the moulds.

But, given the time it takes for the car makers to translate new concepts into road-going components, Mr Rosch does not expect any significant impact for the aluminium industry for at least five years.

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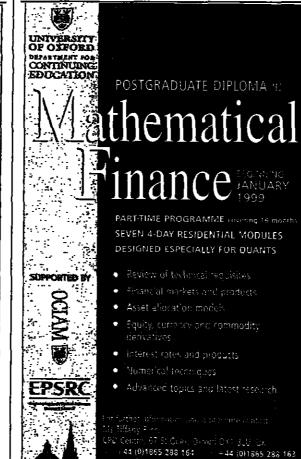
London, and the industry and fulfils the exam requirements of the Compliance Institute. It is a two year part-time programme taught intensively in short blocks on an 'executive' basis. Study visits to the US and Europe are included in the £8,700 total course fee.

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him, but not to kill." After slashing Mr Cheng's arms, legs and chest, they made off in a waiting car.

Schools find strength in smaller numbers

Gwen Robinson on a merger aimed at reversing the decline in quality that has followed the management teaching boom

BUSINESS EDUCATION AUSTRALIA

can be in danger of ties are sharing facilities for saturating their own market teaching, but they have sepduring a boom

In Australia, a country of just 19m people, "MBA mania" took off relatively slowly in the late 1970s, but this year there were 37 schools offering MBA

The growing number of new courses and the dubious standards of some of them have prompted calls for industry rationalisation.

From January, however, there will be one less institution in the top ranks, following a bold move by the country's two leading business schools. In June the Australian Graduate School of Management, an arm of the University of New South Wales in Sydney's eastern suburbs. and the Graduate School of Business at Sydney University announced they would merge their operations into a joint faculty.

The move will create Australia's biggest dedicated management school and the first, in terms of size and resources, to compete with US and European counterparts. AGSM, with about 120 full-time and 1,500 part-time students, is Australia's biggest business school. Sydney University has about half the numbers.

The two will merge under AGSM's name and offer joint degrees. All full-time MBA six capital cities. students will study at the AGSM's existing facilities, while part-time students will be taught at Sydney University's campus. The two schools are also combining is strong, but designing a resources to build an execu- course for a particular comtive residential facility for oversess students.

'We realised that size does AGSM's dean and director passed through AGSM on and the driving force behind

Business schools, like merger elsewhere in the any other enterprise, world; in the US, universiarate campuses. Joint owner

ship of a faculty is a first." The merger does not necessarily guarantee success, he says. "But it will help both of us offer more innovative programmes."

The move has already drawn inquiries from other universities in Australia and overseas about merger possibilities, including requests to enter the AGSM merger. "But even merging two universities is hard enough the world's top 25 business schools average between 250 and 500 full-time enrolments. and our ambition is to be particularly relevant next

financial market trading conditions. That would have been almost impossible for a small school to do," says Mr Dodd The project, called STAR-Lab, was designed by Australian academic John O'Brien, who developed one of the first market simulation systems in the US and joined AGSM from Carnegie Mellon University in the US. The lab's computer systems download real time data

from the stock and futures

exchanges, enabling stu-

dents to trade in a realistic

environment. The lab will be

be Australia's first securities

trading and research labora-

'In the US, universities are sharing facilities for teaching, but they have separate campuses. Joint ownership of a faculty is a first'

among their peers," Mr Dodd

The merger is expected to generate annual revenues of Enrolments are expected to grow to more than 300 full-time and 2,000 part-time MBA students with about 50 PhD students. AGSM also runs correspondence courses in Australia's

But one of the biggest

growth areas is the school's customised. executive corporate market. "Demand pany is difficult and time-consuming," Mr Dodd says. So far this year, more matter," says Peter Dodd, than 4,000 executives have special courses which range

year, when the Sydney Futures Exchange abolishes its open-outery system of floor trading and switches to A\$30m (£11.2m) for the a fully computerised system. newly merged school in a fast-growing area of student

> region. With Asian interest in western educational qualifications rising, Australian schools have a powerful advantage over US and European counterparts in their geographic location and competitiveness. The Australian dollar's falls this year to record lows of about 55 US cents has further enhanced their appeal. "We don't compare ourselves to Wharton or Stanford and the like, but on the next level

Already, nearly 50 per cent

Combining students are from overseas, resources has enabled the mostly Asia. The school is schools to invest more in planning to run courses in facilities. One such facility, south-east Asian countries. to be opened this month, will including Indonesia, Singapore, Malaysia and India. The first was to have begun tory capable of simulating in Indonesia this year, but was postponed because of political upheaval, and is likely to proceed next year. Mr Dodd says.

With charges of about A\$35,000 for a full-time MBA over 18 or 21 months, AGSM is among the most expensive business schools in Australia. In US dollar terms, however, the cost is less than \$19,000 - compared with double or even treble the amount at large overseas business schools.

Mr Dodd, 48, is undoubtedly the most high-profile dean of any Australian business school. Having begun professional life as a lecturer in finance at Australian universities he moved to the US where be held positions at the universities of Rochester and Chicago. He joined AGSM in the early 1980s as professor of finance then left to enter investment banking, eventually becoming executive director of SBC Warburg Australia Corporate Finance in 1995. He returned to AGSM as dean and director. Mr Dodd admits his

merger ideas created more than a few ripples in the upper echelons of two of Australia's top universities. "The merger was suggested recruitment: the Asia-Pacific a few years ago, but the two universities were such ardent competitors, many in the upper echelons couldn't come to terms with the notion they might collaborate rather than compete well, we took the idea and

The newly merged school will continue the recent trend at AGSM under Mr introduced an "executive in Dodd's management towards greater involvement of the Australian business community. Its course structure down, we are very, very will also reflect a few of Mr competitive," Mr Dodd says. Dodd's own, more unortho-



trailian Graduate School of Management dean Peter Dodd: "We

David Hoare, a member of together a team involving the Sydney University senate and the chairman of Telstra, the Australian telecommunications group.

The business community is also playing a higger role in the school's direction, with more than 40 executives from big companies participating in an advisory council and assisting the school's placement programme. Mr Dodd has promoted the school as an executive recruitment ground. "Now, 35 to 40 companies are coming every year to look at our graduating students; a lot of them are investment

Mr Dodd's emphasis on "real" world business is aimed at achieving a "balance between rigour and relevance", he says. "How you get that balance is the challenge. Part of the strategy is to bring executives in from outside." This year, AGSM residence" programme.

scheme has been to invite companies to present real tasks or problems to stu-

found a precedent for this almost double last year's of AGSM's full-time MBA board will be chaired by with real problems. We'd put programme," he says.

students, academics and representatives of the company. The company would pay out of-pocket costs, but no other charges. In return, they'd get a highly motivated group of bright people."

The most unusual programme at AGSM, however reflects Mr Dodd's strong interest in what he calls the "third sector", or non-profit organisations. Mr Dodd him self is chairman of the Autistic Association of New South Wales and believes all his students should have experience working with community groups. From this year, it will be

minimum amount of time working with community groups in teams, helping them form business plans or deal with management issues. In addition, Mr Dodd has introduced a scholarship programme for non-profit organisations. "MBA gradu-Another innovative ates are going to be the managers of the future, so it's important they are aware of the issues that are relevant to society - they can get



Said school submits detailed building plans

The Said Business School in Oxford has submitted a detailed planning application for the construction of its new building opposite Oxford railway station. The school is housed in converted accommodation in the city's hospital, the Radcliffe Infirmary.

Saudi entrepreneur Wafic Said has donated £20m to cover the cost of the new building and the university has committed to raise an equivalent amount to finance academic posts and other needs. More than £12m of that has already been raised. The university expects the

new site to be open in 2000. The school plans to increase the number of MBA students to 200 by 2001. The architects are Jeremy

Dixon and Edward Jones, who were also involved in the ill-fated attempt by the university to build a busines school on university playing fields in 1996. The scheme was thrown out after a revoluby academics. Sald Business School: UK, (0)1865 288650

Entrepreneurial education

The concept of developing entrepreneurial skills for use within big companies is fashionable. Babson College in Massachusetts is backing the idea with a course aimed at teaching executives to compulsory for the school's think like entrepreneurs.

MBA students to spend a The Babson Programme on Corporate Entrepreneurship, run by Babson's school of executive education, will begin with a three-day further three-day session will take place in March. The programme clarifies the difference between a cood manager and a

helps executives determine when a great idea is also a great opportunity.

Babson: www.babson.edu

Recruiters look further afield

Recruiters for MBA graduates have been combing more schools than in previous years, according to the latest Recruiter Research survey from the MBA Career Guide, in

London, Increased recruiter demand has meant that the biggest schools have been unable to fulfil demand and recruiters have had to turn MRA Career Guide: www.career-ouide.com

Wisdom of Batts for Chicago

This year MBA students at Chicago will study corporate governance issues under a man who knows all about the topic: Warren Batts. former chief executive of Tupperware. Mr Batts is on the board of Sears Roebuck, Allstate Insurance and Sprint.

The course will cover topics such as the board's responsibility in the case of a hostile takeover and shareholder activism. www-gsb.uchicago.edu

Chambers get own course

Senior managers from Europe's chambers of commerce are getting their own series of courses. Eurochambres, in Brussels, is organising its first week-long course in Westerham, Germany, this week. The organisers believe the participants will make useful contacts as well as learning effective management techniques. Eurochambres: Belgium, 2 successful entrepreneur and 1 282 08 50

Information for News from Campus should be sent to Della Bradshaw, The Financial Times, One Southwark Bridge, London SE1 9HL Tel. 44 171 873 4673 Fax 44 171 873 3950



JOHN RIDDING FILE FROM HONG KONG

Assault on free speech is no storm in a teacup

Triad gangsters have emerged as the biggest threat to freedom of expression and the rule of law

Shortly after stepping out of | to their motive. "Cheng's his Jaguar one morning last month, Albert Cheng, the outspoken host of one of Hong Kong's most popular radio talk shows, was attacked by assailants wielding meat cleavers. The presenter of Teocup in a Storm is now recovering, although it is not clear whether he has suffered any

permanent injuries. Across the border in Guangdong province, Cheung Tsz-keung is awaiting prosecution. Captured a few months ago, the alleged triad kingpin is accused of a reign of terror in Hong Kong and the surrounding region. Armed robbery and the kidnapping of tycoons feature prominently on the charge

The two cases have little in common, apart from the fact that both have been splashed across the territory's newspapers. But they have thrown light on Hong Kong's underworld, and have left thorny questions about sensitive issues ranging from freedom of expression to the rule of

"Generally Hong Kong does not have much trouble with law and order," says Law Yuk-fai, director of Hong Kong Human Rights Monitor. "But when it comes to organised crime we still

have a serious problem." Mr Cheng's attackers have not been identified, but the incident bore the hallmarks of organised criminals. "It seems these people were experienced," says Mr Law. They did just enough to badly injure and intimidate

Apart from their wounded target, the attackers also left major job is as a commentator, so I have reason to suspect that this case is related to his job," says James To, a legislator from the Democratic party. "If that is so, this constitutes a challenge to freedom of expression as well as to the rule of law." declared the South China Morning Post in an editorial. Freedom of expression is a

sensitive issue in post-colonial Hong Kong. Fears that last year's return would lead to a muted media, as on the mainland, have so far proved largely unfounded. But the assault on such a high-profile commentator has rattled the territory. "Until we know whether the motive was related to his role as a . commentator, no journalist or their family will feel able to relax," says the editor of one Chinese-language

The assault fits into a grisly pattern. In May 1996, the editor of Surprise Weekly had his arm chopped off. Jimmy Lai, founder and owner of the mass market Apple Daily, has been a victim of assaults and has had Molotov cocktails lobbed

into his home. As with attacks on media celebrities, the kidnapping of tycoons has become something of a dark tradition in Hong Kong. In 1990, Teddy Wang, one of the territory's richest property tycoons, vanished despite the payment of a hefty ransom. Several other businessmen have been

So there is some encouragement to be drawn from recent arrests, and the behind serious concerns as capture of Cheung

kidnapped, and many

the years after these

ransoms have been paid in

Tsz-keung, aka Big Boss, alias Big Spender. Among his alleged exploits are the abductions of two of the territory's top tycoons, Walter Kwok, chairman of Sun Hung Kai, the property developer, and Victor Li, elder son of Li Ka-shing, Hong Kong's most prominent businessma Unlike Teddy Wang, both remain in business following

ransom payments. Yip Kai-foon, one of Cheung's associates, is similarly incarcerated. His gang detonated bombs

'As with attacks on media celebrities, the kidnapping of tycoons has become a dark tradition in Hong Kong'

outside Yip's Stanley prison as an apparent prelude to a daring plan to kidnap Anson Chan, Hong Kong's chief secretary.

Such schemes read like audacious plots from Hong Kong gangster films, but they prompt very real concerns, despite the recent arrests. Most obvious is the continued threat to law and order from the region's triad gangs. This threat has become more serious given the increased integration of Hong Kong, southern China and Macao, the Portuguese

enclave that has witnessed

an explosion of Sang violence in the past few With the political and economic integration of the mainland and these southern regions, criminal ties have strengthened. Mr Cheung appears to have moved easily between Hong Kong and Guangdong, taking much of the reported HK\$1.6bn kidnapping ransom money with him. Wan Kuk kui, aka Broken Tooth", Macao's crime lord, now detained in the Portuguese enclave. boasted of having an army of several thousand in Zhuhai.

triad gangs, is deeply rooted across the Pearl River region of southern China. The threat of these networks is not lost on the authorities as they battle against corruption and struggle to develop a rule of law. As a sign of its concern, Beijing dispatched the vice-minister of public

The 14K, one of the biggest

security to Guangdong to help mastermind Mr Cheung's arrest. Cross-border co-operation between Hong Kong and China has been increased partly to fight the triads. Mainland officials have been seeking to maximise the propaganda from their capture of the Big Boss, presenting his fate as a cautionary tale. In a highly unusual broadcast, a contrite Cheung appeared on television in Guangdong. You take the credit. I have lost," the exng leader told the regional police. Other scenes showed satisfied officials explaining their capture of Hong Kong's most

misplaced. There are many more Cheungs seeking to make names for themselves, and the economic downturn provides fertile ground for their exploits. Business leaders are still on their guard against kidnappers, and the territory is on edge about Mr Cheng's assault. Neither of these concerns is

a storm in a teacuro.

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INDIA 6-9 November '98

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Budapest to clamp down on 'hvena' cabbies

The end is nigh for Budapest's rogue taxi drivers, writes Kester Eddy. With their headline-grabbing £50 fares for a £3 cab ride. the hyenas - as they are known in the vemacular have helped give Budapest the kind of wild east profile it could do without.

So the city authorities have introduced strict maximum rates of Ft250 (70p) per kilometre (Ft280 per kilometre at night) - with draconian penalties for overcharging. Cabbies will have their licence suspended for between three months and five years, depending on the offence.

Some in the trade have still to be convinced. however. Fotaxis (pronounced furtaxi) is one of the reputable companies which charges nearly half the new permissible maximum. "Hyenas don't change their spots that easily," said a Fotaxis driver. "Only time will tell if it

Cape Town lures Virgin and BA

Those bitter rivals Virgin Atlantic and British Airways will be sparring again next ek, this time over the right to operate an extra, non-stop service to Cape Town. Following recent talks between the UK and South African governments, one additional round trip a week is up for grabs. BA flies non-stop five times a week, while Virgin flies to Johannesburg and offers connections to Cape Town with its local code-share partner, Sun Air. The issue will be thrashed out at a public hearing called by the Civil Aviation Authority.

Japan Sheraton

The Sheraton chain will open a 398-room hotel on Yokohama Bay in Japan this month. The 28-storey



property is next to the railway station and about 30 minutes from the airport. It promises meeting rooms, restaurants serving Japanese and Chinese food and a top-floor bar lounge with views of the city.

Love Air heads for N France

Stansted-based Love Air launches scheduled flights next Monday between the UK and northern France under a franchise agreemen with Regional Airlines of Nantes. It will operate twice a day, Monday to Friday, to Caen from Southampton and Rouen from Birmingham, and to Le Havre from both airports. Flights will connect with the French carrier's extensive network, which links 20 French cities and 18 European capitals.

Meetings in a cold climate

The London-based

Corporate Ski Company has launched its first brochure aimed at persuading firms to hold meetings in the mountains. It says there are several European locations such as Evian in France and interlaken in Switzerland – which offer convenient transport connections and top-class conference facilities less than an hour from the stopes. The firm will

also organise company

hospitality and incentive hospitality events and trips in places such as Lapland, where it offers snowmobile safaris and husky driving.

"swim-up bar" reached

Dubai's new Ritz-Carlton

138-room property is on

Jumeirah Beach, close to

the Emirates Golf Club. It is

35km from the airport and

25km from the business and

financial districts. The hotel

will offer an introductory rate

for a standard room, with a

plus an eye-popping 26 per

EasyJet Madrid

Low-cost UK carrier EasyJet

launches scheduled services

Thursday. Regular fares are

expected to start at £49 one

way, including tax, or £108

return. Next week the airline

will start flying to Belfast. It

also aims to be operating to

Zurich for the ski season

and to Malaga, in southem

Spain, from early next year.

Roger Bray

between London's Luton

airport and Madrid on

sea view, of \$225 (£135).

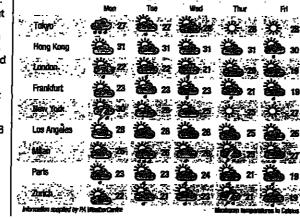
on September 24. The

hotel will open for business

through an artificial waterfall,

Ritz-Carlton to open in Dubai

With a spectacular wooden "Moorish-Renaissance style" ceiling in its lobby, a 1,000ft landscaped beach and a



Improvements in road, rail and air links have given this elegant Ruhr city a more

BUSINESS TRAVEL DUSSELDORF

Düsseidorf's profile is minutes. The airport's manknown as der Schreibtisch des Ruhrgebiets - the Ruhr's desk - because the region's heavy industries based their pen-pushers there. To some extent it still plays that role, although local business people hate

the nickname. The Königsallee, with its greenery and fountains. designer shops and office complexes, always gaye it an elegant beart. But its beat is now more strongly that of the communications business than of steel and

One element in the change was the recent opening of a road tunnel beneath the eastern bank of the Rhine. This has allowed the Altstadt, a busy pedestrianised area with so many pubs it has been called the world's longest bar, to be extended to the riverside, where traffic has given way to walkways and cafes.

Another element is the phoenix-like rise of Düsseldorf's main airport. The city's airport management took advantage of a devastating fire in 1996 to plan a new, extended terminal complex, scheduled for completion in 2003. The airport is the first in Germany to be partially privatised. Last year a stake was sold to a consortium comprising the engineering company Hochtief and Ireland's Aer Rianta. From October next year, a new station on the Duisburg-Düsseldorf line will be linked to the main German rail network, with a mono-

rail to shuttle passengers to and from the air terminal. Total cost of the redevelopment, including a check-in hall at the trackside, is DM350m (£117m). The journey time to Dortmund will be cut from 78 minutes to 45 minutes and to Hanover from 3 hours to 2 hours 25

upwardly mobile profile, says Roger Bray changing. It was once agement is also planning direct flights by LTU, the German charter airline, to Tokyo's Narita airport. It has applied for a runway extension which would allow non-stop operations with full

> payloads in all weathers. Many Japanese companies have set up shop in Düsseldorf, which has historic trading links with the east. The city's 8.000-strong Japanese population is one of Europe's

Pen-pushers' city

gets new signature

The airport company also porate a restaurant.

Düsseldorf-Express airport at Mönchengladbach, 30km to the south-west, and is encouraging operators of VLM, which flies to and from London City Airport, to

To the south of Düssel. dorf's centre, the former port area on the Rhine is being for the upwardly mobile. New buildings have been designed by international architects while others have been preserved, including a grain silo earmarked for a malthouse destined to incom

Out and about in Düsseldorf

between the sophisticated, such as Im Schiffchen at Kaiserswerth, with three Michelin stars, and those in the revived docks, including An'ne Bell on Rotterdamer Strasse (one Michelin star, about DM130 a head with wine); the highly regarded Robert's Bistro (DM70 with wine); and Carl Maasen's Hafenrestaurant, (DM100 with wine - cheaper menu

downstairs). The brewery restaurants the Altstadt, such as Im Goldenen Kessel, serve excellent regional dishes, accompanied by the dark "Ait" beer, for no more than about DM35 a head. Most take credit cards - but check first.

Hotels: The elegant Breidenbacher Hof (Heinrich Heine Allee - 0049 211 130 30), close to Königsallee and Altstadt, once opened its doors to Robert and Clara Schumann. Valet parking available underneath department store opposite. Single room rates from DM330-DM480, including breakfast, service and VAT. In same price bracket: Steigenberger Parkotel,

Nikko, Hilton and Villa

Viktoria, Medium-range

options: Radisson SAS and Donnt.

Transport: Taxi to main airport costs about DM20. But watch out if you're going to Düsseldorf-Express a Mönchengladbach driver will charge about DM55, but a Düsseldorfer will charge about DM75 for the same service.

Conferences: The Congress Centre (0049 211 4560), next to the exhibition complex north of city centre, has 30 plenary and break-out rooms with individual seating capacity of up to 2,444. Contact Office for City Promotion and Economic Development (899) 55 00) for guide to event venues.

Time off: The Kunstsammlung Nordrhein-Westfalen is a superb modern art gallery, particularly strong on Paul Klee, but with fine works by Matisse, Picasso, Chagall and others.

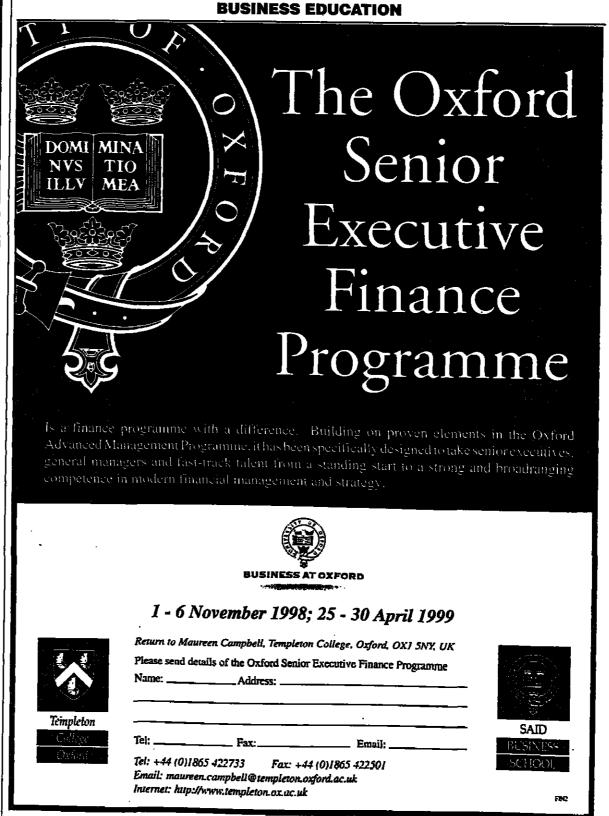
Visit the Kunstmuseum for its art nouveau glass collection, and the Stadtsmuseum for a fascinating glimpse into Düsseldorf's history. Helps if you can read German. Most museums

close Monday.

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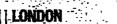


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"事業"。主義 保持機能 美一 in works by Schoenberg and Mahler: Seo 9

BEIJING



At the Peecock Theatre fans of hip-hop will find the season of Cool Heat Urban Beat (left) replete with lazz dance, tap, rap, and every kind of physical extravacance. The season opens tomorrow and continues for three weeks.

The first new production of the 1998-9 season at English National Opera is Verdi's Otello, conducted by Paul Daniel and staged by David Freeman. David Rendail sings the title role, and the first night is on Friday at the

Colliseum.
The final week of the Proms brings the Czech Philhamonic fronight and tomorrow), the Bournemouth Symphony (Wednesday) and the Chamber Circhestra of Europe (on Friday) to the Royal Albert Hall. On



THE ARTS

Saturday, Thomas Hampson-: becomes the first American soloist to sing at the Last Night Playwright David Hare makes

his acting debut this week at the **Royal Court Theatre Downstairs** (Duke of York's), in a one-man play, Via Dolorosa, which he wrote after visiting Israel and,

Palestine last year. The director is Stephen Daldry and the first night is tomorrow. The third play by Sarah Kane, controversial author of Blasted and Cleansed, opens tomorrow at the Theatre Upstairs (Ambassadors). Crave is directed by Vicky Featherstone. The actors are Alan Williams, Sharon Duncan-Brawster, Ingrid Craigie and Paul Thomas Hickey (left). The production arrives from Edinburgh.

NEW YORK

New York City Opera opens its. new season at State Theater on Thursday with Tosca, followed by Handel's Partenope on Friday. Both were staged during the summer at Glimmerglass Opera. the upstate New York company which has a production-sharing arrangement with City Opera.

SEATTLE Renames Hell, the new home of the Seattle Symphony Orchestra. will be inaugurated on Friday at the start of a nine-day programme of

estivities. The \$118m hall, situated in a prominent downtown location, has a 2,500seat mein auditorium and a 540seat recital hall.

amsterdam

On Sunday the Stedelijk Museum presents a large-scale survey of American video artist Bill Viola. Organised in cooperation with

the Whitney Museum of American Art in New York, the show includes 15 installations 20 video tapes and a selection of sketches and notes. It rums until the November

Daniel Harding (above), the 22-year old conductor who was the toast of the Aix festival this summer, makes his UK operatic debut on Saturday in Welsh National Opera's new production of Jenufa, Katle Mitchell directs, and the cast is headed by Rosalind Sutherland and Suzanne Mumhy.

CARDIFF

Akira Kurosawa, who died yesterday aged 88, almost singlehandedly made eastern cinema accessible to the west. Physically tall, even towering, he was also a giant of the movies.

His film output, ranging from intimate dramas such as Ikiru, Dreams and Rhapsody in August to influential action epics such as The Seven Samural Younds and Kagemusha, had a dynamic range unsurpassed by any director in history.

When his 1950 masterpiece Rashomon, a film about the kaleidoscopic nature of memory, won the Venice Golden Lion in 1951 it opened western eyes to Japanese cinema and its heritage. Audiences were awakened not just to Kurosawa's work but to that of previously little-known directors such as Mizoguchi and Ozu, who quickly claimed their places in world cinema.

The western as well as the west responded to Kurosawa. Two of the genre's popular milestones, The Magnificent Seven and A Fistful Of Dollars, were drawn from his originals. A third film, Martin Ritt's The Outrage, was an almost scene-for-scene copy of Raskomon.

Kurosawa in turn enriched his art by horrowing from the west, notably from Shakespeare. Throne Of Blood is the best of all screen versions of Macbeth, a kinetic, brilliantly inventive transposition from

And Ran, made late in the director's career after a further wave of recognition from leading Hollywood filmmakers (Coppola, Spielberg, Scorsese) had rescued him from a career low-point, played unforgettable variations on King Lear in the shadow of a 16th century Mount Fuji.

The combined resurgence represented by Ran and Kagemusha, which won the 1980 Cannes Film Festival Palme d'Or, helped to restore Kurosawa's pride. Aged 61, he had attempted suicide by slashing his wrist with a razor, soon after the company he made prosperous with Rashomon went bankrupt. His decline had been synonymous, or at least synchronous, with that of Japanese cinema as a whole; though it speaks for Kurosawa's unique gifts that no compatriot was able to follow him in the brief, spectacular revitalisation of the costume drama that these

two films embodied. The youngest of seven children of a military officer who later became a gymnas-



OBITUARY AKIRA KUROSAWA

giant of the movies

Nigel Andrews salutes a filmmaker who introduced Japanese cinema to the west

1910. The tensions between his background and boyhood leanings might be said to have shaped, or prefigured. his later dual-talent artistic career. A family descended from an old samurai clan and a childhood training in Kendo were the perfect pedigree for an action director. His own preference for reading - especially Shakespeare, Tolstoy and Dostoevsky - sharpened his interest

in giving surface drama a strong psychological under-Fascinated by all branches of the arts, he flirted with painting before becoming an

assistant film director in 1936. His younger brother Heijo, a silent-film narrator, fed his interest in cinema by giving him free passes to Japanese and foreign movies. He wrote and directed his own first film Sugata Sanshiro (Judo Saga in the west) in 1943. The Kurosawa style, bringing the brusque, linear, near-

ideogrammatic immediacy of Japanese visual art to screen imagery, was fully formed 12 years later with the appearance of The Seven Samurai.

tics teacher, Kurosawa was such as Those Who Trend On creen. It seems no accident device of having a sympaborn in Tokyo on March 23, Tigers' Tails, Stray Dog, that his favourite star, who thetic American outsider | burgh performances lay in assumes unexpected impor-Rashaman and The Idiat he had mapped a fascination with the energising interrelation between inner and outer reality: between emotion and gesture, mood and landscape, social or historical crisis and large-scale action choreography.

His vision was at once uni-

became an icon of his cinema, was Toshiro Mifune. The actor brought a military combination of discipline and panache to his action heroes. He pushed his performances to the brink of hyperbole just as Kurosawa nushed his action balletics. while remaining in physical versal and fiercely idiomatic. and artistic command of

He had an omnivorous eclecticism with all the virtues of post-modernism

other arts or cultures for inspiration, he seldom roamed into them for work. His Russian co-venture Derzu Uzala set in the Siberian wilderness, had a sombre dignity in its examination of the kinship between an explorer and his hunter-guide. But his Hollywood assignment, the war film Tora! Tora! Tora! about the Japanese attack on Pearl Harbour, was a disaster. He left - or was fired - after a disagreement over work methods, which in Kurosawa's case included forcing actors to salute their fic-Even before that, with films tional superiors even offs-

Though he roamed into every gesture. Opinion divides over whether Kurosawa's more introspective films have the conviction of his action or historical dramas. When reined back, his virile intelligence could turn

towards sentimentality. Ikiru (Living), made in 1952, won admirers for its intense portrait of a dying, disenchanted businessman seeking a last act of redemption. But his final film Madadayo, a muted moodpiece about an aging university teacher, was a failure. And the earlier Rhapsody In August confronted the traumatic memory of Hiroshima by means of the dubious

(Richard Gere) wander through a sea of present-day

Japanese opinions. Even Dreams, Kurosawa's haunting 1980s compendium feature. finds its moments of greatness in the passages of daring nightmare expressionism - the walking world war corpses, the hurid. painted landscapes of the Van Gogh sequence – rather than in the scenes of pastoral utopianism.

The true Kurosawa heritage surely lies in the movies where the rich dynamism of his images speaks for the deeply-wrought tur-

moil of his heroes, heroines or historical moments It also lies in his readiness to draw on any country or culture to feed his art, an omniverous eclecticism that has all the virtues of postmodernism with none of that movement's enfeebling

frivolity. Like all great directors Kurosawa made filmmaking seem an adventure whose excitement was a seamles weave, all the way from the artist's first exploring insight to the audience's wonder at the final, deliv-Act 3 crisis of conscience is ered innovation.

Prague spring in a Scots summer

tered Bride to choose from over the next nine months, standard rescue opera, echoadmirers of Smetana in the ing Wagner as much as UK are not exactly being Beethoven, while hinting at short-changed. But as Brian McMaster, Edinburgh's festival director, well knows, Smetana's unmistakable there's more to Smetana than The Bortered Bride ~ or than The Bortered Bride - or cism, gave the opera its brought Rusalka and Janá-the symphonic cycle Ma nationalist resonance in the ček's tragic heroines to Vlást, a Czech Philharmonic Austro-Hungarian and Com-mind. performance of which brought the festival to an end on Saturday.

The final week included not just an exploration of Smetana's chamber music. but two little-known operas. Dalibor and Libuše. Exploring such works is what a festival should be for, and McMaster clearly wants the widest possible audience to share his enthusiasms. By engaging Scottish Opera for Dalibor, he has encouraged a UK company to take into its repertory a work which it would not dare to produce alone; and the BBC Scottish Symphony Orchestra's involvement in Libuse means Smetana's paean to

broadcast on BBC Radio. testing the impact of these works outside the framework of nationalist pride and tradition with which they are indelibly associated. Daiibor, which the Prague National Theatre introduced to Edinburgh on its groundbreaking visit in 1964, came

David Pountney's spare. abstract staging gave pride of place to Smetana's stirring and often moving music, which Richard Armstrong conducted with Bohemian flair. Apart from Scottish Opera's revitalised chorus, the singing was unexceptional, but the cast -Czech and non-Czech - was

across surprisingly well at

the Festival Theatre on

Thursday.

gratifyingly homogeneous Despite all their valiant efforts, it quickly became clear why Dalibor failed to make headway during Smetana's lifetime, and why it remains so little performed today. Its dramaturgical focus is too narrow to allow much depth of interpretation, and the characters remain archetypes. The music may occasionally humanise them - Vladislav's

themes of social injustice.

brand of melancholy lyrimunist eras. To his credit, Pountney asks us to view it on much wider, universal terms: he sees Dolibor as a parable of the consoling. enlightening and transcending power of music. It is a legitimate approach. The engine of the plot is Dalibor's pursuit of justice on

behalf of his murdered friend, the musician Zdeněk, a goal to which his romantic the Czech nation will be association with Milada is entirely subsidiary. Under The value of the Edin- this scenario, Zdeněk befit ceremonial occasions. tance: he symb music itself, but the highest ideal of human love.

The point is driven home not just by Ralph Koltai's unit-set - a geometricallyshaped juxtaposition of harp and violin strings - but by the occasional presence on stage of solo musicians, highlighting the obbligato parts which evoke the unseen Zdeněk. It is a risky move, but Pountney gets away with it, largely thanks to Davy Cunningham's subtle lighting.

The processions would have benefited from a greater sense of space and ceremony - king and courtiers are confined to tiny balconies - and there are moments of unintentional comedy. I could also have done without some of Sue Wilmington's more fanciful costumes, such as the freedom-fighter outfits for the chorus in Act 2. On balance, however, this is a welcome addition to Pountney's Czech opera credits.

Leo Marian Vodička, the leading Czech Dalibor since Vilem Přibyl's retirement, sounded much more con vincing than when I last

heard him in the 1980s. The nasal timbre may be a matter of taste, but he has the above all in an impressive dungeon aria. He also proved he can act the part if put through his paces by an intelligent director.

By contrast, Kathleen With no fewer than three the best example - but it Broderick's Milada was disnew productions of The Bar- fails to develop them. What appointing - soubrettish in we are left with is a fairly tone and kittenish in manner. It would have made greater sense to cast Vivian Tierney as the heroine: her lovely Jitka unassumingly These themes, aided by dominated the stage, singing nous upper range which

In smaller roles, it was a particular pleasure to hear the authentic Czech style of vocal acting from Jiří Kalendovský's gaoler, while Matthew Best's Vladislav conveyed the dilemmas of a weak-willed ruler. For the idiomatic contributions of orchestra and chorus we can thank Armstrong, whose fine ear for the rise and fall of the opera's emotional temperature was crucial to the

production's success. It was harder to judge the temperature of Libuse the following evening. A celebration of the mythical heroine who founded the Czech dynasty, the opera is rarely performed even in Prague, where its stately character and nationalist sentiments

Until the velvet revoluduring the final scene, when Libuse prophesies that the Czech people will never perish. The ecstatic reception given to Friday's performance suggests the work when divorced from home

territory and a stage setting. But it did not change my view that Smetana's score has a made-to-measure quality which never quite rises the solemn brass fanfares Přemysl's pastoral idyll and Libuse's majestic apotheosis. we are left with a succession of run-of-the-mill tableaux. always promising more than they deliver.

The Edinburgh Festival Chorus (chorusmaster David Jones) did its best to convince us otherwise, and despite a loud and over-emphatic orchestra. Oliver von Dobnányi conducted with a sure sense of the music's shape and sweep. The Czech and Slovak cast was not uniformly convincing, but Eva Urbanová's Libuše made a radiant centreplece

Andrew Clark

INTERNATIONAL

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JONES PA! N

CONCERT Concertaebouw Tel: 31-20-675 4411 Los Angeles Philharmonic: conducted by Esa-Pekka Salonen in works by Adams, Mahler and Sibelius. With mezzo-soprano Lorraine Hunt;

OPERA Netherlands Opera, Het Muziektheater Tel: 31-20-551 8911 Götterdämmerung: by Wagner. New staging by Plane Audi. conducted by Hartmut Haenchen; Sep 8, 12

BADEN-BADEN CONCERT Chicago Symphony Orchestra: conducted by Daniel Barenboim

OPERA

The Forbidden City www.turandot-on-site.com Turandot: by Puccini. Conducted by Zubin Mehta in a staging by Zhang Yimou. With the Maggio Musicale Florentino; Sep 7, 8, 9, 10, 11, 12, 13

BIRMINGHAM CONCERT Symphony Hall Tel: 44-121-212 3333 Czech Philharmonic: in a programme of works by Janácek, Beethoven and Dvorák; Sep 9

CONCERTS Palais des Beaux Arts Chicago Symphony Orchestra: conducted by Daniel Barenboim in works by Berg and Mahler, Sep 7. Chicago Symphony Orchestra: conducted by Daniel Barenboim in works by Wagner, Schoenberg and Tchaikovsky;

BRUSSELS

Sep 8

COLOGNE CONCERT Ph@harmonie Los Angeles Philharmonic: conducted by Esa-Pekka Salonen in works by Sibelius, Salonen and Stravinsky; Sep 10

FORT WORTH EXHIBITION Kimbell Art Museum Tel: 1-817-3328451 www.kimbellart.org Modernism - The Art of Design

1880-1940: wideranging display of works from the Norwe collection. Ranges from the British Arts and Crafts movement and Art Nouveau through the Bauhaus and Art Deco to the 1920s and 1930s; to Sep 13

FRANKFURT CONCERTS Alte Oper Tel: 49-69-134 0400 Los Angeles Philharmonic conducted by Esa-Pekka Salonen in works by Salonen and

Bruckner, Sep 12 Radio Symphony Orchestra Frankfurt: conducted by Leonard Statkin in works by Enescu, Barber and Schumann. With soprano Linda Hohenfeld; Sep

OPERA Oper Frankfurt Tel: 49-69-21237 999 www.frankfurt-business.de/oper La Périchole: by Offenbach. Conducted by Catherine Rückwardt in a staging by Peter Eschberg, with designs by Peter Pabst; Sep 12

La Traviata: by Verdi. In a staging by Axel Corti; Sep 11, 13

LONDON CONCERTS BBC Proms, Royal Albert Hall Tel: 44-171-589 8212 BBC National Orchestra of Wales: conducted by Mark Elder in works by Stravinsky. Szymanowski, Debussy and Hoist. With the BBC National Chorus of Wales and soprano

Valdine Anderson; Sep 10 Bournemouth Symphony Orchestra: conducted by Yakov Kreizberg in works by Glinka, Rachmaninov and Schmidt. With piano soloist Arkady Volodos; Sen 9 Chamber Orchestra of

Europe: conducted by Nikolaus Harnoncourt in Beethoven's Missa Solemnis, With the Arnold Schoenberg Choir: Sep 11 Czech Philharmonic: conducted by Charles Mackerras in works by Janáček and Mahler; Czech Philharmonic:

conducted by Libor Pešek in

works by Dvořák, Szymanowski

and Brehms. With violin soloist Raphael Oleg: Sep 8 EXHIBITION British Museum Tel: 44-171-636 1555 Persian and Indian Manuscripts and Paintings: the Royal Asiatic Society is celebrating its 175th anniversary with an exhibition of objects rarely seen by the public. The highlight is the Book of Kings made for Muhammad Juki, one of the great Persian

LUCERNE CONCERTS International Festival of Music Tel: 41-41-226 4400 www.Lucemel/lusic.ch/ BBC Symphony Orchestra: Andrew Davis conducts works by Ravel, Mozart, Walton and Elgar. With planist Richard Goode;

manuscripts of the 15th century:

to Sep 13

 Chicago Symphony Orchestra: Daniel Barenboim conducts works by Strauss, Berg and Tchaikovsky, Sep 11 Leipzig Gewandhaus Orchestra: in works by Honegge and Bruckner. The conductor is Herbert Blomstedt; Sep 8

MADRID EXHIBITION Fundació la Caba Tel: 34-1-435 4833 Lucio Fontana (1899-1968); Retrospective of the Italian pioneer of conceptual and multimedia art; to Sep 13

MUNICH CONCERTS Philharmonie Gasteig Tel: 49-89-5481 8181 Munich Philharmonic Orchestra: conducted by Rafael Frühbeck de Burgos in a programme inlouding works by Manuel de Falla, Rimski/Korsakov and Ravel; Sep 9, 10, 11

NEW YORK EXHIBITION Guggenheim Museum Tel: 1-212-423 3500 www.guggenheim.org Vilhelm Hammershoi (1864-1916): Danish Painter of Solitude and Light. Retrospective seen in

New York City Opera, New

of Munch; to Sep 7

Copenhagen and Paris last year,

relatively unknown contemporary

comprising 60 works by this

York State Theater Tel: 1-212-870 5570 www.пусорега.com Partenope: by Handel. Directed by Francisco Negrin and conducted by George Manahan. Lisa Saffer sings the title role;

Sep 11

Tosca: by Pucchil. A new production by Mark Lamos, opening the Opera's 1998-1999 ason. George Manahan conducts and the cast includes Isabelle Kabatu, Anotonio Nagare and Mark Delavan; produced in association with Glimmerglass Opera: Sep 10, 13

SAN FRANCISCO EXHIBITION San Francisco Museum of Modern Art www.stmoma.org Alexander Calder (1898-1976): around 250 works, among them

some of the best examples of Calder's formally innovative sculpture. Alongside the mobile and stabiles are selected paintings and jewellery; to Dec 1

TOKYO CONCERTS Suntory Hall Tel: 81-3-3584 9999 NHK Symphony Orchestra: conducted by Chung Myung-Whun in works by Messiaen, Schechedrin and Tchalkovsky. With violin soloist Maxim Vengerov: Sep 10 Yemiuri Nippon Symphony Orchestra: conducted by Gilbert Varga in works by Ravel, Bartok

and Tchalkovsky; Sep 11

EXHIBITION Metropolitan Museum of Photography Tel: 81-3-3280 0031 Eugène Atget Retrospective: An Intimate View of Paris at the Turn of the Century. Around 200 works by the documentary photographer; to Nov 4

TURIN CONCERT Lingotto Fiere Los Angeles Philharmonics conducted by Esa-Pekka Salonen in works by Schoenberr and Bruckner, Sep 7

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At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.

Chrystia Freeland examines the drastic economic measures now being considered in Russia: a spending spree, followed by a currency board

late. Victor Chernomyrdin, Russia's acting prime minister. is not given to radical ... change. But this week, in the risklest decision of his political career, Russia's arch-traditionalist has thrown his weight behind pone of the most extreme economic decisions a politician can take: he is pushing for the introduction of a currency board-style system, a , rigid form of financial discipline and surrender of monetary sovereignty.

Mr Chernomyrdin's astonishing conversion to the most rigorous of free-market faiths is a measure of Russia's economic desperation. ...Over the past three weeks, most of the hard-won achievements of seven years of market reforms have been swept away by a financial crisis that has stripped the rouble of two-thirds of its value, pushed monthly inflation up to 15 per cent and paralysed the banking sys-

As the crisis deepens, Mr Chernomyrdin, guided by his economic first lieutenant, Boris Fyodorov, appears to have concluded that only the radical policy of last resort a currency board can save Swiss bank accounts, to Russia from utter economic

It is a bold decision, but it is probably merely the begin- currency board what Mr ning of a turbulent policy. Chernomyrdin described as debate. Western economists not to mention Russia's Communists are far from last week would be introconvinced that such bitter duced on January 1. But medicine is appropriate for before imposing the penance Russia's diseased economy. of that monetary Lent, the And even if Mr Chernomyrdin's plan is the right therapy, it will be a Herculean task to persuade Russia's Chernomyrdin is calling for weary people, and its klepto a "controlled" spending cratic political establish- spree, in which the government, that now is the time for another painful round of , economic reform.

But that is what Mr Chernomyrdin and Mr Fyodorov are trying to do. The heart of liquidity to the banking their programme is the cre- system. ation of a currency board-Russia, a regime under gence is compelling it which every rouble in circu- might, at least before the lation would be backed by a rouble completely lost its

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tolid and inarticu- and precious metal reserves. workers who received their a crisis in the banking sys-



The great virtue of a cur- unpaid wages. Government rency board system is that it advisers also hope that printcan restore confidence in a ing money now would soften public opinion for the introcurrency whose stock has plunged as faith in the duction of a currency board national government has in January, by creating a eroded. To enhance this feawave of hyperinflation ture, the Russian governwhich Russians would be ment is proposing to hold at desperate to stop, by whatleast some of its reserves abroad, perhaps in Germany. But if Russia does intro-

This would help insulate duce a currency board, it the monetary regime from would be renouncing further fears about the trustworthirecourse to the printing ness of Moscow apparapresses. That means the govtchiks. It might also help ernment would need to take persuade the Group of Seven extreme measures to boost industrialised nations, which tax collection. have grown weary of watch-The Chernomyrdining their aid migrate to Fyodorov plan envisions a radical overhaul of the tax

bankroll Russia's reform system, offering a condiefforts one more time. tional forgiveness of old tax The rigid discipline of a debts in exchange for timely payment of current taxes. The tax system would be "an economic dictatorship" simplified and the tax burin a speech to parliament den reduced, but, at the same time, enforcement would become more stringent with late or non-paying job. companies facing nationalisgovernment is proposing a sort of economic Mardi Gras. In countries like Estonia, Over the next few weeks, Mr Bulgaria or Argentina, a

similar approach has helped discredited governments curb hyperinflation, restore ment would print some faith in the national cur-Rbs37bn (about \$2bn) and rency, and lay the grounduse the money to pay off work for economic revival. But many economists queswage and pension arrears and perhaps restore some tion whether the currency board system will work for

One concern is the high

interest rates the currency

board regime would likely

least at the outset. Another

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The political logic behind style monetary system for this last inflationary indulset amount of hard currency value, win the support of the problem would be the risk of swept it away.

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tem; under a currency board Rouble against the dollar (%s oer S)

approach the central bank would no longer be able to act as the lender of last resort. Other critics have also questioned whether the rigidity of a currency board is structurally appropriate for Russia, whose economy is heavily dependent on the export of commodities and is thus vulnerable to the external shock of changing commodities prices. But the biggest question is

whether the Russian government which has hardly earned a reputation for sound economic management will have the political discipline to impose the deprivations of a currency board, and to stick with them, after a few months of free-spending "The plan is feasible," says

Par Melistrom, an economist at Brunswick Warburg, a Moscow investment bank. "The problem is political will. The currency board is a straitiacket, but the Russian government has a history of finding ways of getting out of a self-imposed straitjacket."

To make things worse, today Russia does not have a government at all. Before he can begin refining and implementing his economic ideas, Mr Chernomyrdin must win parliamentary approval, where he faces a hostile Communist faction and the shadowy threat of Yuri Luzhkov, the mayor of Moscow who covets the prime minister's

unity and discipline required for radical financial stabilisation. But as he strives to lead this quixotic revolution. Mr Chernomyrdin can at least take comfort from history. In the midst of the Bolshevik revolution, a time even more troubled than today, John Maynard Keynes helped the Whites to set up a currency board, the sterlingbacked "English rouble", in the northern port of Murmansk. It worked, until impose on the country, at political opposition, in the form of Bolshevik armies,

There is some way to go

before Russla summons the

LETTERS TO THE EDITOR

View of currency board weaknesses is not shared by Argentina

truths of a currency board" (August 31), which discusses whether a currency board is appropriate for Russia. contains some truths but also some often repeated misconceptions.

As pointed out, a currency board does indeed reduce monetary and fiscal discretion. Monetary policy must always be subservient and therefore consistent with the fixed exchange rate, and fiscal policy must be consistent with the availability of noninflationary financing. Howboard implies that there is no lender of last resort and that (2) banks need to have greater capital ratios or other regulations need to be

First, it is perfectly possi-ble to have a central bank acting as a liquidity lender of last resort under a currency board as shown by the experience of Argentina in 1995, and all a currency more exacting than internaboard implies is that any tional norms.

Sir. The "Unpalatable transparently fiscal in is appropriate for Russia is through the inflation tax. That this may affect the political feasibility of bailing out some financial institutions is another advantage, not a disadvantage, of a currency board system.

Second, given the greater

underlying economic volatil-

ity, there is a strong argument that emerging markets need stricter banking sector regulations than their G10 counterparts whatever monetary policy rule is adopted. Indeed, a case might be ever, it is simply incorrect to made that given the reducclaim that (1) a currency tion in economic volatility and lower interest rates that accompany the adoption of a successful currency board. less strict banking regulations might be required relative to a country with similar characteristics but with a different monetary policy although I hasten to add that this is not practised in Argentina, where banking regulations are substantially

Whether a currency board nature and not financed complex and essentially political question that deserves much deeper analysis. The economic desirability of a currency board is in part determined by the trade-off between the advantages of a discretionary monetary policy versus the risk, for whatever motive, of the misuse of that discretion. It

seems odd, however, given that Italy, Spain, Portugal and Ireland - to name but four participants - are about to give up virtually all monetary and substantial fiscal discretion, that it is considered that this trade-off for an emerging country like Russia may go the other way. Perhaps the issue is really the feasibility of the maintenance of the currency board. rather than its desirability. chief economist

Central Bank of Argentina Reconguista 266. Capital 1003. **Buenos Aires.**

Small print cannot let UK off nuclear hook

From Dr Helen Wallace. Sir, Nuclear reprocessing will not find a future in the small print of the agreement made at Sintra in July (State-owned company increases role in US nuclear reprocessing industry". August 29 30). It is not radioactive dis-

charges from Seliafield that must be cut to "close to zero" by 2020, but their resulting concentrations in the environment. Many radioactive substances discharged from Sellafield remain dangerous for far longer than 20 years - these discharges must stop now if the agreement is to be met. BNFL may wish to wriggle

out of it, but in January 1999 the UK must tell the 15 other governments which signed the Sintra declaration how it plans to make "substantial reductions or elimination" of radioactive discharges by

These governments all know that turning off Sellafield's reprocessing plants and dry storing its spent nuclear fuel instead would stop the discharges. There's no question this is "technically feasible" - BNFL even markets its own dry stores

Deputy prime minister John Prescott went to Sintra to shed Britain's tag as "Dirty Man of Europe". Does BNFL really expect him to re-define the small print to let it off the hook? Countries such as Ireland, Iceland, Norway, Sweden and Denmark have said "no" to Sellafield's nuclear pollution of their shores. They will be

Helen Wallace. senior scientist, ade dampers

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Asian route to international experience

From Dr C. W. Watson. Sir. James Harding ("When expats should pack their bags". September 1) on the problems faced by multinationals with respect to raised important issues. There do, however, seem to me, on the basis of experience in south-east Asia, to be two specific problems which multinationals have not yet fully appreciated and which

The first is the question of providing the opportunity for Asian professionals to acquire that international experience which apparently gives white expatriates the edge when they are in competition for senior This would provide opportu-

need to be addressed.

management jobs. The sec- nities for acquiring internaond is how to avoid the local operations of a company, there is a division between white expatrlate "localisation" in China senior staff (with the occasional token Asian) and local junior staff, a situation which is the cause of a great deal of ill-feeling.

As Mr Harding points out,

Bank of England held to account

Central Bank Independence

there are no easy solutions, but one strategy infrequently followed is to encourage more mobility of Asian middle-management within the region itself. Thus Thais should be encouraged to work in Singapore, Malaysians in China. Chinese in the Philippines.

tional experience, and at the impression that within the same time would mitigate the insidious white/nonwhite tensions that often mar company relations. As for the difficulties faced

by the expatriate, white or non-white, with respect to local languages and customs, a lot more could be done but it would require more commitment than most companies seem at present willing to undertake.

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ECONOMICS NOTEBOOK ROBERT CHOTE

Victims of 'groupthink'

Studies have shown that groups make better decisions but perform less effectively. What does this imply for the behaviour of central bank monetary policy committees?

around the world in turmoil, it would be reassuring to know there was a safe hand on the economic tiller at home. In many countries interest rates are set by central bank committees, and not all their members necessarily pull in the same direction. In the UK, when the Bank of England's monetary policy committee navigates its course for interest rates this week, there will be nine

hands on the tiller. Is this cause for concern? Social psychologists have long debated which take better decisions: groups or individuals. Are two heads better than one, or do too many cooks spoil the broth? As these conflicting adages imply, they have failed to

reach a clear-cut answer. Nonetheless, economists should pay more attention to the implications of group decision-making in trying to understand how monetary policy operates. Committees behave differently from individuals. And one committee will behave differently from another, depending on the rules, informal norms and personalities involved.

Evaluating the "quality" of decision-making is fraught with difficulty because laboratory experiments in social psychology are necessarily somewhat artificial. But the consensus that emerges from several studies is that groups make better decisions than their average member would have done in isolation. However, they perform less effectively than the attributes of all their members imply: they are less than the sum of their parts. In the early 1970s the academic Irving Janis carried out a pioneering analysis of group decision-making by looking at a series of US foreign policy decisions from 1940 onwards. He concluded that when the outcome was

poor - the attempted invasion of Cuba at the Bay of

Pigs in 1961, and the bomb-

ing of North Vietnam in

1965, for example - the deci-

"groupthink":

3 Central Bank Accountability _ 9 - High 12 O Low • The decision-makers conceded the superiority of formed a highly cohesive someone else's argument.

group that put pressure on internal dissenters to conform to the consensus view. The group developed an illusion of unanimity and correctness which in turn fostered a reluctance to evaluate alternative policies. The group negatively stereotyped outsiders who

disagreed with its views. always dominated by a highly directive leader.

These characteristics are not unheard of in the marble committee rooms of the world's central banks. The consensus-seeking behaviour they promote is aggravated by other characteristics that differentiate central bank public inquiries,

First, the membership of

ting interest rates is essension repeatedly. The body of increase in consumer taxes. information on which decisions are based may change monetary policy committee his desire to join Europe's relatively little between will be equally tardy in single currency. meetings. This means an reducing interest rates to a The European Central individual committee mem- neutral position as economic Bank is more independent ber may be reluctant to alter activity weakens, thereby than the UK's, but less sion-making process had his or her opinion in the face exacerbating the looming transparent and more insisbeen marked by undesirable of changing circumstances - downturn? Not necessarily. features that he labelled it might give the impression. Since the spring of this bility. Its interest rate setthat they have simply year the behaviour of the ting will suffer as a result.

Combined with the innate caution of all career central bankers, these characteristics mean that monetary respond sluggishly to changing economic events. As recommend to hit it.

Alan Blinder, former vicechairman of the US Federal Reserve, has argued: transparent, with votes pub-"Decision-making by com- lished in detailed minutes of • The group was almost mittee may contribute to systematic policy errors by mittee members cannot hide inducing the central bank to maintain its policy stance too long." This may in turn help

central banks - many of which make policy by committee - preside over deeper recessions and reduce inflagroups, such as juries or and incomes than those subservient to politicians. The Bank of England fell

changes relatively slowly. inertia in the early months This allows time for infor- of its independence last year. mal norms of behaviour to It raised interest rates too decision-making contains develop and for a cohesive slowly in the face of strong good and bad news for Gor-"insider" culture to develop. domestic demand, although Second, a committee set- its job was made more diffi- It suggests that the Bank of cult by the government's England may avoid some of tially taking the same deci- failure to impose a bigger the mistakes of other inde-

committee has changed remarkably. After months of unanimity, almost every decision has been disputed, and on two occasions Eddie George, the governor, has been forced to use his casting vote to break a deadlock.

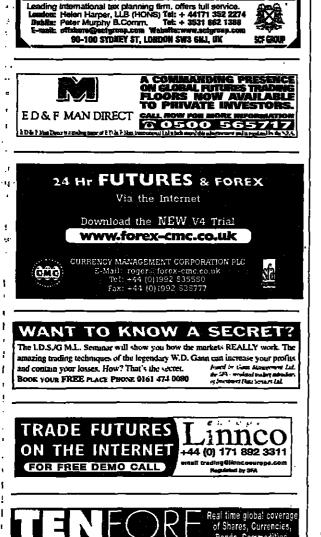
The committee's critics have been appalled. They accuse it of incoherence, unpredictability and a lack of leadership. They lament the fact the policy is in the hands of unworldly academics with no sense of collective responsibility. Maybe so, but this is a price well worth paying to avoid the damaging inertia that results from a consensus-seeking culture.

But why has the monetary policy committee developed a culture so much more tolerant of dissent than that of other central banks? One reason is that the committee members - career central bankers and outside academics alike - have a clearly quantified inflation target policy committees may and are held individually to account for the policies they

The monetary policy process in the UK is also highly the monthly meetings. Combehind a consensus view. The same should be true of the Fed, where votes are also recorded publicly. But as explain why independent Prof Blinder has observed: "There is a tradition that dissent is a huge deal." This reflects the fact that Fed chairmen hold enormous committees from other tion at greater cost to jobs informal sway over committee members, one of the elements of "groupthink". Few of Mr George's colleagues, in central bank committees victim to sluggishness and contrast, are burdened by any sense of inferiority.

This analysis of group don Brown, the chancellor. pendent central banks, but it Does this imply that the also highlights a danger in

tent on collective responsi-



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Monday September 7 1998

Mr Greenspan's warning

that the US cannot "remain an oasis of prosperity unaffected by a world that is experiencing greatly increased stress" sounded a salutary warning. It is obvious that the US cannot escape the crisis in world financial markets inscathed. The significance of Mr Greenspan's words is the shift they signal in the Fed's thinking.

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area and a

domestically generated inflation was a greater threat to the economy than the fallout from Asia's troubles. But the world has changed since then. Asia's financial turmoil has precipitated a crisis in emerging markets. market, this would be seen as a Russia has collapsed. But the welcome correction. Investors greatest threat to the US economy is contagion in Latin America. The US's southern neighbours buy 40 per cent of US to react to every turn. Mr Greenexports, and receive a significant

chunk of US lending. has been buffeted by falling com- so low, and consumption susmodity prices; Japan, the US's tained in good part by stock marsecond biggest trading partner, ket gains, a continuing slump on remains mired in recession. Mr Wall Street will slow growth as from its bias towards higher interest rates to a more neutral Greenspan's speech shows he is later this month. Despite continu- decisive action.

moil persists, could free trade

become its next victim? The prob-

ability, for the moment, seems

low. But do not bet too heavily

revival of protectionist pressures

is a rare bright spot in the world

economy, particularly in the US,

and to a lesser extent the Euro-

pean Union, the world's biggest

markets. So far, they have toler-

ated sharp rises in imports from

and falls in exports to troubled

Their benevolence owes much to still buoyant growth in the US,

and recovery in Europe. Further-

more, Asia's higher export vol-

umes have been masked by cur-

rency devaluations. But a sharp

economic slowdown in the west

would severely test its powers of

The danger of wholesale retreat

into protectionism is reduced by

the World Trade Organisation's

much-strengthened authority to

enforce its rules. Members have

respected it, because not doing so

could fatally weaken the

multilateral system. None, fortunately, seems ready deliberately

to risk that. But the system is

not a complete safeguard

The absence so far of any

on it staying that way.

Arian economies.

as blast

ed in Irelat

Alan Greenspan, chairman of the ing low inflation, the cautious Mr Federal Reserve, keeps his cards Greenspan remains concerned close to his chest. But his obser- about the effects of very low vation in a speech last Friday unemployment and robust wage growth. Moreover, he went out of shift in the Fed's monetary stance in response to a stock ity has increased. market lurch.

He was right to do so. When Mr Greenspan warned in December 1996 about "irrational exuberance" in the equities market, the Dow Jones Industrial Average This is welcome. In July, Mr stood at 6,400. It closed on Friday, Greenspan told Congress that at 7,640 - despite a sharp fall from its July peak. On Friday, he once more warned that optimistic corporate earnings forecasts were "unlikely to materialise".

If markets were to stabilise

before the onset of a true bear

welcome correction. Investors must be under no illusion: markets go down as well as up and it is not the job of the central bank span held fire on the way up. He will be reluctant to bail them out Emerging markets are not the now. His task is a more difficult only threat. Canada, the destina- one: to assess the effect on the tion for 20 per cent of US exports, real economy. With US savings Greenspan made clear in his well as inflation. If this proves to speech that the Fed is moving be a correction, the Fed's task will become easier. But Mr stance. A cut in interest rates is thinking of darker possibilities unlikely when the Fed meets which would require prompt and

Trade dangers

international retaliation.

tions in the next two years on

freeing trade in agriculture and

services. This may develop into a

Several years might be needed

to reach agreements, and longer

still for their economic benefits

to be felt. But simply launching

negotiations could underpin the

political commitment to free

trade, because governments are

less likely to succumb to protec

tionism while focusing on liberal-

isation. Meanwhile, the challenge

for all of them especially in rich countries is to continue to avoid

trade measures which could turn

global economic jitters into some

full-scale trade round.

to spread across the world. It cannot, for instance, stop increasing the temptation for developing countries raising coping with such unprecedented governments to resort to national many tariffs sharply. But the bigand protracted collapse, but in capital controls and market intergest current threat is of an Asia, where democratic tradivention, globalisation is fast increase in anti-dumping actions. becoming a bogeyman. If the tur- Although permitted by the WTO, macy of governments is often these are often arbitrary and connected to their ability to deliver affluence, the pressures prone to abuse. If the US and EU, traditionally anti-dumping's are particularly high.

> it to choke off cheap imports, they would not only jeopardise poorer countries' recoveries: they could trigger a ruinous spiral of That need not happen. As Renato Ruggiero, the WTO's head, argues, the surest way to keep global markets open is to press ahead with further liberalisation. By fortunate coincidence, the WTO is committed to negotia-

> > choose to replace them.

argue that the risk of backlash

The truth

is out there

The cracks begin to show

As the economic crisis in Asia deepens, Peter Montagnon considers the political and social unrest that could be unleashed

s things stand in possibility of a serious military erup-

A year ago such a statement, from Jean-Pierre Lehmann, professor of international economy at the Swiss Asia Foundation in Lausanne, would have been greeted with derision. Even now, Prof Lehmann points out that he is not actually forecasting war in Asia as a result of the region's intractable and deep recession. He claims only that the probabil-

Asian experts are now prepared to countenance the possibility is a disturbing reminder of how the dimensions of the Asian crisis are changing. From being a purely financial matter, it is now eating into the region's social and political fabric in ways that may make the basic economic problem harder to solve.

But the fact that he and other

Prof Lehmann is not alone. So deep have the problems become that the main question is now one of political risk, says Hung Tran, the Vietnamese-born chief economist of Rabobank International and a banker with wide experience of Asia. "The analysis is no longer financial."

Behind the gloom is the realisation that the sheer scale of the economic downturn makes lasting social and political consequences inevitable. In Thailand, the middle classes - with their high expectations manifest in newly acquired golfing skills and chattering mobile phones - are being wiped out by the recession. Others countries, such as Indonesia and the Philippines, face an excruciating increase in poverty, which adds to the risk of social The raw figures are stark.

Indonesia's economy is expected to contract by more than 15 per about 5 per cent. Malaysia and Hong Kong have both reported sharply negative growth in the

Even the most stable political

The crisis has already seen the violent removal of President Subarto in Indonesia. Last week it was Malaysia's turn for political turmoil, with the dismissal of Anwar Ibrahim, deputy prime minister and finance minister. Even in China, the position of Zhu Rongji, the prime minister, is "fragile" as he gambles on his ability to maintain growth and pursue economic reform, says

Prof Lehmann. Hong Kong's leaders must be worrying about their own political authority as they struggle to maintain the territory's currency peg. Were tt to go, leading figures, including Donald Tsang, financial secretary, and Joseph Yam, Hong Kong Monetary Authority chief, would have to resign. It is far from clear what sort of people China would

Political analysts say it is still very difficult to predict exactly how the new social and political pressures will spill over in individual countries. But many now

What is going on at Japan's Economic Planning Agency? The

relentlessly upbeat descriptions

summer it refused to admit that

activity might be slowing at all -

has come over all pessimistic.

This week the EPA is due to

declare that the outlook is now

worse than "very severe". New

minister in charge Taichi Sakaiya

has spared no metaphor, saying

that Japan is in a "dark valley",

on a bleak stage" and "in

some of its past economic

servant-turned-novelist was

forced to leave the trade and

industry ministry in the 1970s

after writing a best-seller about

social panic created by an oil

crisis. Since then he's been a

writer, establishment critic and

But not everyone in Tokyo is

taking Sakaiya's comments at

face value. Some reckon he's

deliberately fuelling a sense of

government to do more. Others

say he's fostering a sense of gloom to ensure everyone will be

The 63-year-old civil

general policy expert.

crisis to encourage the

Sakalya himself must take

redit for the outbreak of realism.

dangerous waters which need

dauntless navigation". To add

Insult to injury, he has also hinted

that the EPA might have fiddled

outfit once famous for its

of the economy - until this

against the west, of internal Computer, the Korean language

cent this year, Thailand's by 7 or crisis, or even, as Prof Lehmann software company, has been rela-8 per cent, and South Korea's by suggests. conflict between tively rare, even in a country as nations has increased markedly notoriously suspicious of foreignacross the region. ers as South Korea. Malaysia's decision last week Similarly, most Asian governto impose strict exchange con- ments have distanced themselves trols and peg its currency at from the robust denunciation of

regimes would have difficulty M\$3.80 to the dollar marks a western markets by Mahathir the businessmen who supported is threatened by their inability to pointed rejection of the western Mohamad, Malaysia's prime minapproach to dealing with the eco- ister. But Malaysia's exchange clout. Governments have resort more freely to nationalism nomic crisis. Followed as it was controls, coupled with Hong changed in Thailand and South and find it harder to control the tions are weak and the legiti- by the dismissal of Mr Ibrahim, Kong's intervention in its equity Korea as a result of elections, forces they unleash. the move revealed the extent of market, marks a retreat by 'Government has a

OBSERVER

huge problem. The instinct in a lot of countries is going to be repressive'

strains within Malaysia's political system as the crisis deepened. Until now there has been a surising lack of hostility towards the west. Many Asians have been more inclined to blame their own governments for the disaster that has befallen them. Particularly in Indonesia, the International Monetary Fund played to the emotions of the people as it insisted on the unwinding of cronyism and the removal of privileges from Mr Suharto's hated family

Many countries have become more open to foreign investment than before. The type of public patriotic clamour that in July forced Microsoft to withdraw plans to take a stake in Hangul &

increasingly desperate governments from free markets which, bankers believe, could find

imitators. "Other countries will start to see the cost-benefit of being integrated with world markets in a different light," says Mr Tran. "In the next six to 12 months people will try that option."

Mr Tran is not optimistic about the ability of governments to make the institutional changes necessary to repair their economies and restore growth. As deflationary forces spread, the recession will deepen, he says. "That will call into question the legitimacy of governments and raise the issue of whether or not the pain is being shared."

The threat of disorder is not confined to Indonesia. Already there have been violent scuffles outside the presidential palace in Manila as voters, who elected their new president Joseph Estrada on an anti-poverty ticket, vent their frustration at his failure to take care of their needs.

"Ethnic and social tensions in general will be on the rise. It's Consultancy in Singapore. The impact will vary from country to country, though, as will the

response of governments. Asia's elite is likely to disappear and be replaced by another. says Mr Gale, as old-guard politicians are forced to withdraw and them lose their money and their overcome the recession they will

You are talking about haystacks which could go up in flames at any time'

network of relationships between government and business. Quite how this will play out in the political structures is another matter. Analysts argue that South Korea and Taiwan, where democracy is most deeply entrenched, stand a better chance of handling the strain. Thailand, also a democracy, is bound by the national sense of reverence for its monarchy which is likely to remain as long

as its king survives. In Indonesia, the initial political consequence of the crisis has been one of liberation after years of dictatorship. "The middle class is discovering a new sense of the Political and Economic Risk enjoy for the past 40 years," says

Tommy Koh, executive director of the Asia-Europe foundation in

But whether this benign phase will last is questionable. In Indonesia the transition from the Suharto regime is only half complete, and other countries are under pressure too, "Government has a huge problem. The instinct in a lot of these countries is going to be repressive," says Gavin Greenwood, analyst with Control Risks, a London-based

From this perspective, Malaysia gave a taste of what could be to come. Not only has Dr Mahathir moved ruthlessly to remove Mr Ibrahim, his principal opponent, from government. There have also been other signs of a crackdown with the jailing of Lim Guan Eng, a prominent opposition figure, and the arrest of four people for spreading false rumours on the internet about demonstrations in the capital,

And it is in Malaysia, too, that worries about international tensions are surfacing as its relations with neighbouring Singapore sink to their lowest ebb in years, prompting an explosion of popular nationalist fervour on both sides of the Johore Strait. Nationalism and xenophobia are says Mr Greenwood. "All the old points of friction, which were obscured by prosperity, have now been exposed."

Similarly worrying is China's protest to Indonesia about atrocities, including cases of gang rape, looting and arson against ethnic Chinese during the riots there in May. China took a long time to respond, but it did so after an intensive - and sometimes graphic - campaign on the

Experienced Asian diplomats such as Singapore's Mr Koh believe that governments should be able to contain these pressures. Some even argue that nationalism provides a useful safety valve that can help stabilise the internal political situation. But a growing worry is that as the legitimacy of governments

Moreover, pressure is also coming from unexpected quarters. North Korea's latest missile test came without warning and requires a particularly cool response, analysts say. But the shock comes at a time when governments have many other things on their minds. "You're talking about haystacks which could go up in flames at any time," says Prof Lehmann.

Again he is careful to point out that this nightmare is only one among several scenarios. The rosy version is that economic and financial adjustment programmes eventually pay off and pave the way for a resumption of sustainable growth. But this is receding in terms of likelihood, while the prospect of a retreat from civil society and greater international tension is increasing.

Even those who argue against exaggeration know there is a limit to Asia's tolerance of hardship. "Governments can't keep the lid on these pressures for ever," says Mr Koh. "There has to be a credible prospect that the economy will turn the corner. If not, how long can people be inevitable," says Bruce Gale of empowerment that they didn't expected to keep making

Korean threat

It is difficult to know whether to believe North Korea's assertion that it was launching a satellite rather than conducting a missile test last week. Although its claim indicates a desire to mend fences, the deliberate aura of mystery surrounding the episode, and recent signs that it is reviving its own nuclear programme, show that Pyongyang is playing an exceptionally dangerous game.

Its timing was typically calculated for maximum effect. President Clinton has other things on his mind. Japan's weak government is grappling with an economic and banking crisis. Neither country has much energy to devote to North Korea. Yet they cannot ignore it without putting world peace in jeopardy.

The nuclear deal of 1994 has been at risk of unravelling for some time. North Korea then froze its nuclear programme in return for safe nuclear reactors, to be installed by a consortium led by the US. Japan and South Korea. The consortium also promised to supply North Korea with heavy fuel oil while the nuclear plant was installed, but come with conditions designed the Clinton administration has gently to open up and stabilise been unable to raise from Congress the modest funds needed for the oil. As a result, North . A deal which offered that as Korea can rightly claim that Washington has broken its word to abandon fresh nuclear venon an international agreement, tures might be saleable. This is a

behaviour is a crude attempt to at its peril.

blackmail the outside world into giving it more money.

thing much worse.

The US and its allies now confront the dreadful possibility that public opposition in Japan and the US to the nuclear deal may finally kill it. North Korea would then develop its own nuclear and missile technology, threatening South Korea and perhaps raising hard currency by selling nuclear

There is no way of avoiding this outcome without making some concessions to Pyongyang. The task is to ensure that North Korea gives enough in return to get the 1994 deal back on track. Retribution is not an option. Given the volatility in the region, the US cannot strike back as it did in Sudan and Afghanistan.

Two elements would help. One is a greater involvement of other countries, notably those of the European Union and China, in finding a way out of the impasse and preventing Pyongyang from launching more missiles. The other is insistence on the

principle that any extra money which North Korea receives must its economy, thereby reducing the source of some of the tension. well as a verifiable commitment Even so, Pyongyang's recent problem which the world ignores

pleasantly surprised this autumn. Strange how few people relieve the most encouraging theory of all: that Japan's government has finally realised the value of telling it straight.

Black watch

Napoleon than Josephine ever cared to. Now the media general has taken his military history fixation an expensive step further: Black is donating \$1.5m to help build barracks for the London-based International nstitute for Strategic Studies. The gift is a coup for IISS

director John Chipman, who says he worked on Black for two years before clinching the deal last week. It may have helped that Chipman was a Canadian like Black, before taking British citizenship - and that the institute has a strong North American membership.

The intriguing question is whether the IISS, which gained a reputation for impartiality and objectivity during the Cold War, will now accommodate Black's distinctive pro-Israeli and anti-European Union views? No, says the IISS. But its new library will bear Black's name.

Helio Herman After 12 years running Utrecht-based Rabobank, Herman Wiffels is heading for The Hague. Next March he

becomes chairman of the Social and Economic Council (SER), a government advisory body comprising employers, unions and crown-appointed worthies. In the consensus-minded Netherlands, the job carries

Tipped to succeed him is Hans

Smits, who has just joined the

Rabobank board after a bumpy

over noise restrictions got in the

way of his aim to privatise the

Amsterdam hub. Smits will want

to make his mark on Rabobank,

co-operative's rural heartland

although many in the

ride at Schiphol airport, battles

Conrad Black knows more about

don't want much to change. Under Wiffels, though, Rabobank was anything but sleepy. Insurer Achmez is the latest addition to the group, giving Rabo a large slice of the worker disability and sickness cover the government is passing to the private sector. Food for thought for Klaas de

Afterburn

Britain's Famborough Airshow is one of the highlights of the global aerospace calendar. And it always generates enough hot air to power a squadron of fast jets. This year Lord Simpson, who runs the UK's GEC, reckons every chief executive will be talking to every other chief

Vries, the new social affairs and

employment minister. It's his

chair at the SER which Wiffiels

executive" about defence industry restructuring. The civil fly-boys are still gassing about Boeing losing out to Airbus over that British Airways order.

Seattle's finest are pretty sore and no mistake. Boeing supporters are speculating in private that Airbus is stuffed with so much government subsidy that it can afford to charge next to nothing for its planes. The word from Toulouse, meanwhile, is that their price was actually higher than Boeing's, but the Airbus is so much cheaper to run that BA found it more economical anyway.

BA is keeping mum - except to observe that if Boeing and Airbus really know how much the other side bid, there must be something fishy going on.

Rings a bell

As President Clinton wraps up his Irish escapade, you've got to feel for Joe Lockhart, the hapless White House press secretary designate who overslept last week and missed his Air Force One flight out of Moscow.

Lockhart can count Irish rock stars U2 among his tans after word of the episode got out. But he couldn't help boasting on a flight from Dublin to Shannon that "the President didn't find out". Just then Clinton turned up in the back of the plane and presented him with a special gift: a green plastic alarm clock adomed by a leprechaun.

Financial Times 100 years ago

Locusta in Argentina We ventured to point out last vear that there was a possibility of the Argentine wheat crop being injured by locusts, and thereby excited much mirth in the minds of many astute observers who have gained an intimate Knowledge of Argentine agricultural conditions from a close study of the streets and pavements of the City of London. These will doubtless be glad to learn that their estimates of Argentina's exportable surplus from that crop were about as nearly correct as usual. If our memory serves, they placed it at about 1,500,000 tons. Up to date Argentina has exported about 700,000 tons, and most authorities think little, if any, more will come out.

50 years ago

Disorders in Berlin Berlin, Sept. 6. The four military governors of Germany met for the sixth time to-night after a day of disorders in which Communist demonstrators stormed the City Assembly, broke up its meeting, and drove the councillors from the Soviet to the British sector.

FINANCIAL TIMES

MONDAY SEPTEMBER 7 1998



THE LEX COLUMN

Red Sky, Rupert's delight

Better the Red Devils you know than, well, any other UK Premier League football club. The clubs are BSkyB's life blood, and none is as successful as Man-

But a potential bid for Man United raises two questions. The first is competition. Man United would give BSkyB a lever in negotiating Premier League television rights. For now, its voice would be one in 20, not a veto. Neither could BSkyB force-feed Man United matches to viewers at the expense of other clubs, under Premier League rules: But what if the Premier League stops negotiating collectively? BSkyB, which dominates UK pay-TV, could use Man United as a draw to attract other top clubs into exclusive deals. This could hurt weaker clubs.

An undermined Premier League need not necessarily limit competition. With clubs free to strike their own deals, more rights could be auctioned and more media groups enter the fray. But a combination of Rupert Murdoch, football and media is controversial. An airing of the concerns through the MMC cannot be ruled out.

A separate question is why Man United feels the need to sell out now. Sure, BSkyB's formidable marketing machine should improve the club's international following and make a success of new channels. But Man United could agree new deals individually, sharing in the revenue. Furthermore, any bid premium now risks understating future benefits from a European Super League or pay-per-

Russia

Victor Chernomyrdin's soap-box call for "economic dictatorship" bodes ill for Russian capitalism. With the rouble devalued by two-thirds, inflation is rampant. Since August's 15 per cent price rise implies annualised inflation of more than 400 per cent it is hardly surprising that the rouble cannot find its floor. Re-dollarisation of the economy is in full spate as the printing presses start whirring to bail out wellconnected banks and pay off the government's wage airrears.

The aspiring prime minister's central confidence-restoring idea - a currency board that backs the domestic money supply with foreign exchange - is fine in



success do not exist.

First, there is neither political consensus on abdicating monetary authority nor appreciation of the hardships that reform by automatic pilot will entail. If reform was unacceptable from within, it will be all the more so when imported. And since the government will find it tough to borrow on alienated capital markets, there will be (probably irresistible) pressure on the central bank to override the currency board and print roubles anyway as social

The imaginative idea of depositing hard currency reserves with another central bank, such as Germany's, will only bolster the scheme's credibility if there is strict policing of money printing. The proposed forfeit if Russia breaches the currency board's rules - confiscation of foreign-held foreign reserves - does not seem plausible given the risk of international diplomatic fall-out.

Second, to set up a currency board when banks are neither restructured nor adequately regulated is folly. Not only will the central bank cease to be able to act as a lender of last resort to the banking system in a crisis, which means that the failure of one bank could topple the system; but tax collection - which fell well short of targets in August - will also continue to suffer from banking turmoil, putting government finances under further pressure. The proposed tax amnesty

will not address this problem. And third, the central bank does not have the reserves to set one up in the first principle. But the preconditions for its place. Covering notes and coins, as well as

CONTENTS

deposits at the central bank, would require some \$25-30bn. Since central bank reserves total only \$13bn, Russia must borrow \$10-15bn from the IMF/G7. Until and unless the first two conditions are met, the G7 would be crazy to put a cent into backing such a currency board.

Investment banking

Investment banks are being rocked by global financial turmoil. Share prices of big US houses have fallen between 30 per cent and 50 per cent since end-July. Multiples have come tumbling down so that even Merrill Lynch, the most highly valued, is trading on only 13 times last year's earnings. Lehman Brothers manages multiple of only eight.

Is this derating overdone? Probably not, given that three separate factors are at work. One - the string of losses investment banks are revealing in Russia and other emerging markets - is the least important. In most cases, the hits are 1 per cent to 2 per cent of market capitalisation. More worryingly, the crisis bas reminded investors that investment banking is risky. Earnings are not of as good quality as, say, those of a typical industrial company. And the current turmoil has a twist to it: managing risk is doubly tricky when countries default and slap or capital controls. What might have seemed an effective hedging strategy can easily

come unstuck.

The third depressing factor is that the bull market may be over. If so, the flows of business in M&A and underwriting may not regain the frenzied levels seen in the first half of this year for many a moon. Add to that the fact that future profit opportunities in proprietary trading and emerging markets will be slim. True, there will still be areas of growth - probably in Europe in preparation for the single currency, perhaps in Japan as a result of "big bang". But with investment banks staffed for peak levels of activity, there will not be enough business.

The upshot is likely to be retrenchment if not an outright bloodbath. Life will get particularly tough for investment banks stuck in the muddled middle. For the premier league, there could be a silver lining less upward pressure on compensation now and less competition for business when good times return.

Liffe seeks ally to bolster position in derivatives

Deutsche Börse in talks aimed at expanding rival Eurex alliance

Graham Bowley in Frankfuct

The battle for supremacy in the European derivatives industry has intensified with Europe's two leading rival exchanges revealing they are seeking further alliances to strengthen their positions.

The London International Financial Futures and Options Exchange (Liffe) is in talks with the London Clearing House, which settles contracts traded on the City's derivatives and commodities markets, on forming a closer relationship that could include a merger.

Separately, Deutsche Börse, Germany's stock exchange, said it was in talks with other European exchanges to expand its Eurex alliance, which links the Frankfurt and Swiss derivatives markets, in a bid to overtake Liffe as Europe's most important market for derivatives products.

The Italian stock exchange is understood to be a prime candidate for membership of Eurex. Scandinaare also being courted by the German-Swiss alliance.

Both developments are significant steps in the consolidation and competition of Europe's derivatives markets ahead of the introduction of the euro next year. Rivalry between Liffe and the Deutsche Terminborse. the derivatives market in Frankfurt. has already led to sweeping personnel and policy changes at the struggling London market, including abandoning floor trading in favour

of a screen-based system. in the US last week, Cantor Fitzgerald, the biggest broker in US government securities, received approval for the first electronic exchange to trade futures contracts in US treasury bonds. The move represents a challenge to the Chicago Board of Trade and Chicago Mercantile Exchange, bastions of "open outcry" floor trading in the US.

Liffe's talks with the LCH follow the appointment of Brian Williamson as the market's new chairman in a bid to stem its loss of market share to the DTB. Mr Williamson indicated

A spokeswoman insisted yesterday the talks with LCH were part of a strategic review Liffe was undertaking. The LCH could not be reached for comment.

The same

Deutsche Börse's announcement underlines its determination to see DTB dominate Europe's derivatives trading. Werner Seifert, chief execu-tive, said: "We are talking to other organisations at the moment about entry to Eurex and about entry to

our London-Frankfurt alliance. In July, the London and Frankfurt stock markets agreed to set up a pan-European equity trading platform. That appears to have set back separate talks between Eurex and Matif, France's derivatives exchange, to form an alliance.

An announcement on the future of the Milan derivatives markets is expected to be made before any decision is taken on whether the Borsa Italiana will join the London Frankfurt equity market alliance or a rival plan being touted by the Paris mar-

Democrats distance themselves from Clinton despite apology

Leading Democrats yesterday continued to distance themselves from an embattled President Bill Clinton amid growing indications that his public apology over the Monica Lewinsky scandal was not sufficient to ward off the threat of impeachment hearings.

Daniel Patrick Moynihan, a respected Democratic senator from New York, warned there could be no final resolution of the matter until Congress had decided whether the report being prepared by Kenneth Starr, the independent counsel investigating Mr Clinton, merited the president's removal from office.

"We have a crisis of the regime," Mr Movnihan said, "What we have before us - and we ought to get on with it - is an impeachment proce-

His comments came shortly after Maryland and a strong supporter of duct." He also said he did not believe

Mr Clinton in the past, became the perjury about a sexual affair was first senior Democrat to cancel a sufficient grounds for impeachment. scheduled fundraiser with the president for fear it would damage his own re-election chances in Novem-

Both moves are a blow to the White House, which had hoped Mr Clinton's public expression of remorse at a press briefing in Ireland last Friday would help shore up dwindling support. After Joseph Lieberman, the Connecticut senator, last week condemned the president's behaviour as "immoral". Mr Clinton for the first time said he was "very sorry" about his relationship with Ms Lewinsky, a former White House worker.

However, Mr Lieberman said yesterday: "There's no way for us and the president to get back to face the problems of the country - the uncertainty economically, the problems in the world - unless we open up the

But in separate interviews, Mr Moynihan and Trent Lott. senate majority leader, disagreed. "It is an impeachable offence," Mr Moynihan said. "It does not follow that the Senate will vote for impeachment, however."

In his report, expected by the end of the month, Mr Starr is almost certain to charge Mr Clinton with perjury for having denied under oath having a sexual relationship with Ms Lewinsky. Mr Starr is also expected to make other charges, including obstruction of justice and subornation of perjury for having allegedly sought to persuade Ms Lewinsky to cover up their affair.

However, Mr Lott said there was little point in speculating about what might constitute grounds for impeachment until Congress had received Mr Starr's report.

Without us,

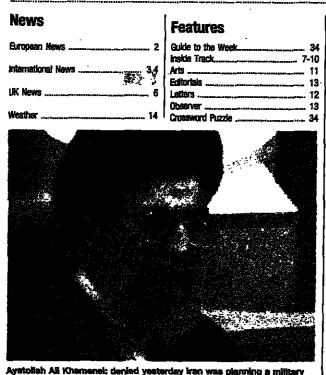
Beluga, the SATIC A300-600 Super Transporter operated by Airbus Transport International, easily swallows huge cargoes like Airbus airframe sections thanks to its 7.3m diameter, upward-hinging cargo door - the largest in aircraft history: The door and its supporting structure are manufactured by Aerostructures Hamble, recently acquired by TI Group. It's operated by two large, internally locking. Dowty actuarors which sustain the door's entire weight of over 2 tonnes when open. Cargo tolls on and off over the roof of the pressurised flight deck, cutting previous turnround times of several hours to under 45 minutes. Thanks to Dowty. Beluga's wide open for big business.

Beluga couldn't open wide.

Dowty is one of TI Group's four specialised engineering businesses, the others being John Craue, Forsheda Polymer Engineering and Bundy. Each one is a technological and marker leader in its field. Together, their specialist skills enable Π Group to get the critical answers right for its customers. Worldwide.



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Ayatolish Ali Khamenel: denied yesterday Iran was planning a military rontation with Afghanistan's Taliban forces. Page 4 Picture: Reuters

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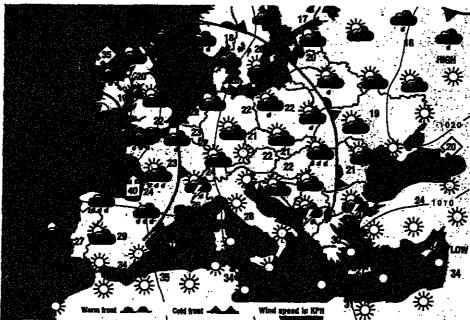
FT WEATHER GUIDE

Europe today

A lingering front will produce rain Scandinavia to the Black Sea. Showers will turn thundery over Romania and Bulgaria. Northern will be largely dry wi sunny spells. The Baltic sta em Russia wili be mainiv fine. but cloud and showers will en western areas during the evsterns will sweep across west: Europe bringing heavy showers and thundery rain.

Five-day forecast

North-western Europe will remain breezy and unsattled, with spells of rain and drier, sunnier interludes. It will remain largely fine and settled, although thunderstorms will drift from the Alps to Greece during the middle of the week.



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FINANCIAL TIMES

COMPANIES & MARKETS

MONDAY SEPTEMBER 7 1998



KPMG

follows

advert

rivals with

campaign

Accountancy Correspondent

KPMG, the global professional

services organisation, will

today launch a \$60m a year

advertising campaign - the lat-

INSIDE

Kvaerner chief faces battle to justify confidence of board



Erik Tonseth (left), (vaemer's chief executive officer and president, faces one of the biggest challenges of his 10-year reign at the Anglo-Norwegian engi-neering and shipbuilding empire. He has seen Kvaerner market canitalisation on the Oslo bourse halved, if he is to justify the confidence of the board, he must deliver on the

promise to become debt-free by 2000. Page 18 Latin America gets dose of reality investors have recently been prepared to separate Latin American risk from the turmoil affecting emerging markets elsewhere. But that has changed. The contagion sparked by Russia's default and ensuing political crisis has hit Latin

Malaysia controls create problems Malaysia's retreat from free markets last week created problems for investors. The imposition of capital and currency controls has locked investors into a market from which many would like to retreat. Emerging Markets, Page 21

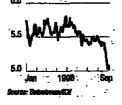
America, scaring away even the hardlest inves-

tors. International Bonds, Page 20

Avesta Sheffield boss vows change Avesta Sheffield, the Angio-Swedish stainless steel group that is 51 per cent owned by British Steel, has struggled to grow its profits for six years. Stuart Pettifor, appointed chief executive a year ago to turn the business round, says that s about to change. Market Movers, Page 18

Rush to US bonds may continue

US 10-year bond



The US Treasury market is likely to be driven again by stock price movements when the US markets reopen on Tuesday, Further turmoli in world stock markets could prolong the rush by investors for the safe haven of

the US bond market. Among key economic data due this week are August consumer credit figures and the August producer price index. Markets Week, Page 22

Europe's rates seem to diverge countries taking part in European economic and monetary union has been towards divergence. Some analysts say that could reflect a belief that full short-rate convergence will not happen by the year's end. Euro Prices, Page 25

Disposal gain to lift First Pacific Analysts said the huge exceptional gain for First Pacific, the Hong Kong conglomerate, from the sale of a 39.7 per cent stake in Hagemeyer would radically change the outlook for the company's operations. Companies Diary, Page 22

FT GUIDE TO THE WEEK

- full listings Page 34

TRUCK TROUBLE

French truck drivers are due to begin another series of strikes and blockades on roads across the continent on Tuesday. They are protesting against changes in working conditions and may be joined by Spanish drivers. BATCHELOR PARTY Anchorage, Alaska, opens its doors on Friday to

the single women of America who are invited to meet Alaska's most eligible batchelors at the fifth annual National Singles Convention.

BOSNIANS VOTE Bosnian general elections are held on Saturday, supervised by the Organisation for Security and Co-operation in Europe, together with votes for assemblies in Bosnia's two post-war autonomous regions.

COMPANIES IN THIS ISSUE

8 KPN 1,14 Kvæeme Airbus 21 Lafarge Airtouch Albert E Share 15 Laing (John) Alcan Europe 20 London Clearing Hise AssiDomán 18 LucasVarity 14 Menchester United **BSkvB**

21 Mayflower Bank Hapoalim 21 National Westminster Blochem Int 1.14 Old Mutual British Aerospe 20 Petrones

Crédit Agricole Dennis **GFSA**

Henlys Hyder

14 Smiths Industries 20 Templeton 21 Trustor 21 Vestjyske Slag 16 Vodafone 16 Volvo

21 SBS Commi

16 Slovenska Poistovna

MARKET STATISTICS

22 Loodon share service

20 Stock markets at a giance

service sector? The kind of companies thrown up by value measures - engineers and other cyclical industrials global competition. to asset allocation. UK

But the tide could finally be turning. Some of the stocks that have been among the most heavily battered in the correction since world markets peaked in mid-July, have been the momentum investors' favourites. If one looks at the S&P

best performers between the start of 1995 and the market peak in mid-July included the likes of Dell Computer, Microsoft and Travelers. By August 3, those 20 stocks had dropped by an average of 21 per cent, compared with a 16.5 per cent fall in the index itself. The top performers of 1998's first half have also lagged

One problem with both the momentum and the growth schools is that the price of failure for individual stocks is high. Once a stock starts to fall, it loses its momentum start to desert it, forcing the price down further and creating a downwards spiral. Similarly for growth stocks, the penalty for earnings disappointment can be savage: not only do estimates for rating attached to those

performing sectors since the

defensive giants. But at least

surveys, by Jim earnings falls sharply. In the UK, the two best

involved in those segments of its business

at 14 per cent, was already below the 18 per cent European average. Under Opta's requirements, to which the company must respond within four weeks, it would sink to 9

over the next three years, it cost of capital to the company and the relatively low risks

KPN would be granted more freedom to offer discounts, particularly on international calls. But it could no longer provide broad-band ISDN lines one of its fastest growing prod-

man, said the ruling would benefit not only consumers but also those competitors to KPN which had invested in their own network in the coun-

Telecommunications of the UK, which has a joint venture with the Dutch state railways. KPN last week reported interim net profits of F11.01bn, up 3.5 per cent. The shares, at FI71.30 ex an 80 cent dividend. were F12.70 down on Friday and stand 28 per cent below

est of the so-called Big Five firms to pour millions of dol-lars into brand building. Andersen Consulting, the their mid-July peak. sister firm of Arthur Andersen, started the trend by pledg-ing \$100m on a brand building campaign, throwing down a challenge to a sector banned from advertising until the late

> Ernst & Young last month unveiled its own \$100m campaign and the rest of the sector is poised to join them with PWC, the firm recently formed in a merger, expected to set a new benchmark on spending later this year.

> KPMG's campaign is being developed by Lowe & Partners/ SMS of New York and co-ordinated by the organisation's international network. In framing the campaign, KPMG conducted 250 interviews with members of the so-called "C Suite" - chief executive officers, chief financial officers, and other senior executives at Fortune 1000 companies.

"They expressed concern about the information overload and confusion of advice they received," said David Thorley. KPMG's international market ing director. As a result the brand campaign will have the tag line: "It's time for clarity." The campaign seeks to play

on the anxiety of senior executives at the pace of change in business - especially in IT and on the perception that professional firms have in the est effectively cha clients for jargon.

For all the Big Five and the nesses which they have spawned, global brand building is critical as they try to change from networks of national firms into global organisations able to deliver consistent service to multina-

tional companies. KPMG - which lagged behind the rest in global integration and suffered a damaging failed merger with Ernst & Young - is now seen to be catching up fast. The campaign will include print, television and airport advertising as well as literature for its own staff and partners.

Ruling casts shadow over KPN Shares in KPN lost 17.4 per ket was liberalised. But mancent last week as fears grew about the likely impact of the agement wanted to create a next year. Long-distance call-pure" telecoms operation to ing within the Netherlands KPN, the privatised Dutch telecoms operator, has called ruling, which was announced make it easier for investors to needed to become between a in outline on Friday. Opta, the its own future into question quarter and a third cheaper compare it with quoted councountry's year-old telecoms terparts elsewhere. watchdog, is this week to pro-Denouncing the ruling as "a said. Its view was based on the Chief among those is British

DUTCH TELECOMS OPERATOR EXPECTS PROFITS TO FALL 33% AFTER REGULATOR DEMANDS CUTS IN CALL CHARGES

after the national industry regulator demanded cuts in its call charges. "The continuity of the com-

pany is at issue," said Wim Dik, chairman. KPN expected operating profits would fall by about a third, or some Fl 1.1bn (\$550m). It would have to curb investment in its network, and its standing in the capital markets would be seriously dam-

By Richard Adams in London

European currencies.

The strong US dollar - a

finally be on the wane against

The dollar has benefited

safe haven from market tur-

moil in Asia and Russia. But

with Alan Greenspan, the Fed-

eral Reserve chairman, now

warning that the US cannot

remain an oasis of prosper-

ity", the chances of a US

interest rate cut have

"I think it probably is the

end of the big rally upwards in

the dollar," said Bronwyn Cur-

tis, chief economist at Nomura

International investment bank

Increased

Dollar slides

as US begins

to feel the heat

provoke a sharp fall against the D-Mark

Developing link to equity markets has helped

duce a 55-page report arguing that tariffs the group imposed sive returns.

on customers generated exces-The upheaval comes just two months after KPN spun off its mail and parcel activities as TNT Post Group. Revenues from that business had cush-

ioned the company as the

F115bn Dutch telephony mar-

now looking at the world

impact on the United States."

above DM1.83 this year.

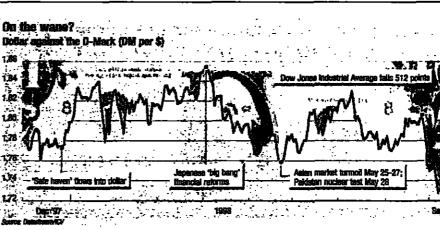
year, to below DM1.72.

For most of the period since

disaster", Mr Dik said KPN's net return on invested capital.

per cent. Opta wants charges for local

calls to come down by about a ucts - at below cost.



feature of global markets for 1995, the dollar has been the past three years - may strong against the D-Mark and other European currencies. It what currency analysts call US equities from abroad. Funds rate by May next year. reached a high of DM1.86 at "technical factors" - too many the end of last year, and fell 10 people who had bought dollars suddenly wanted to unload from investors looking for a pfennigs before recovering to them. Other short-term factors But in recent days, the dolincluded the desire by Japalar has lurched downwards. nese institutions to cash in their dollar assets and Last week the dollar slipped by eight pfennigs to its lowest exchange them for yen. US hedge funds have been selling level against the D-Mark this

assets to cover margin calls and losses abroad. "In the short term, there will still be some safe-haven buy-The dollar has also developed a link to the US equity ing of the dollar. But there are market. It is usually closely more negative factors weighing on it," said Tony Norfield, tied to the market for US govglobal head of treasury

"Wobbles in the equity market are going to make a lot of overseas investors sick," Mr Norfield said, especially those already sitting on substantial emerging market losses.

"It does indicate a far greater exposure of the dollar to equities than previously,

he said. Further equity weakness would reinforce the flight out of the dollar. At the same time, the market has sharply increased its estimate of a ernment bonds, or Treasuries. likely US rate cut. The futures But Mr Norfield said the past market has priced in a

US, and a recovery in Germany, will shift the tide in favour of the D-Mark. That in itself may be good news, as a weaker dollar takes some of the pressure off the emerging market currencies. A weaker dollar also helps to

Signs of a slowdown in the

bring forward a recovery in commodity prices - which are largely denominated in dollars - boosting the currencies of Latin America as well as South Africa, Australia and Canada.

Old Mutual set to buy regional UK stockbroker

Old Mutual, the South-African life assurance group, is set to increase its expansion into the UK by acquiring Albert E Sharp, a big firm of regional stockbrokers. Executives close to the deal, which it is understood has not yet been signed, said the price tag was "considerably higher" than a reported 240m (\$67m).

The deal is part of an aggres

stockbroker, last December. But the company's increasing links with the UK are proving

research at ABN Amro bank.

Old Mutual was fiercely criticised by the Congress of South African Trade Unions in June, when it emerged that the group might seek a listing on the London Stock Exchange after it demutualises next year. This would free it from sive expansion strategy by Old South African exchange con-

Minimal, which paid £80m for trols (which restrict the pro-Capel Cure Myers, another UK portion of assets it can invest overseas), and help it to attract international shareholders.

But the unions fear the could trigger a flight of capital out of South Africa. Gencor has already moved its non-precious metals interests to London through Billiton and a number of other companies are keen to follow suit. Last week, South African Breweries said it was considering moving its

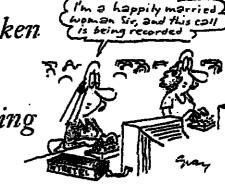
primary stock exchange listing from Johannesburg to London. The purchase of Albert E

Sharp is part of a wider pattern of consolidation within move is part of a trend that the UK broking sector. The number of firms in the traditional market of dealing with advice dropped from 82 at the end of 1992 to 58 at the end of last year, according to research company ComPeer.

The trend towards consolidation is being driven by a combination of increasing informa- Myers brand names.

tion technology costs, tougher regulatory pressures and competition from new entrants, such as US investment banks. Old Mutual's purchase ends a difficult 12 months for Albert E Sharp, which outsourced its settlement business and sacked 120 staff at its head office. It is not clear what

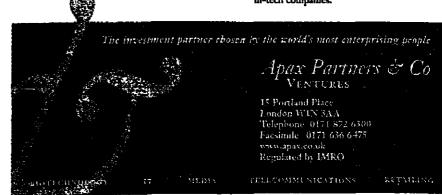
effect the deal will have on jobs, or whether Old Mutual will decide to retain both the Sharp and the Capel Cure



investment in high growth IT companies?

Apax Partners Ventures. We have just invested £22.5 million in Eyretel, one of Britain's fastest growing companies, to purchase existing shares and inject new capital. Winner of the 1997 Virgin/Sunday Times Fast Track 100 award, Eyretel has achieved annual compound growth of 215% through its two businesses, Call Centre Solutions a global leader in voice recording and call analysis software - and Realscape - 2 leading edge video conferencing and tv

Eyretel is the latest of our early stage





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21

PHILIP COGGAN

New hope for old values

Isaac Newton has been proved wrong for the past few years, in stock market terms at least. What goes up has not come down; momentum investing has been a highly successful

strategy.
It is, of course, a gross oversimplification to divide the world into "value" investors, who believe in buying stocks that have fallen in price, and "growth" – or momentum - investors, who buy stocks that have gone up. The growth camp has generally had the best of it in

recent years. Many of the market's best performers have been shares that would not fit easily into a value portfolio; either "new Nifty Flfty" multinationals, such as Coca-Cola, trading on aggressive price-earnings multiples or internet companies, often showing no earnings at all.

Value investors have been cast adrift. Old valuation standbys seem to have been shandoned. Who cares about dividend yields when companies are making share buy-backs, and dividends are seen as tax-inefficient? Who bothers about asset values in an economy dominated by the

have struggled in the face of The same rules have applied institutional investors have been underweight in the US market for years on the

grounds that Wall Street was

fall. Until July, New York defied the sceptics and kept going up. Those who saw recovery plays in Japan, at virtually any time over the past five years, or Asia, at the start of this year, have been

Composite in the US, the 20 behind the index.

attractions; the trend followers future earnings decline but the been water and electricity. which traded on price earnings ratios of just 11 and 15 before the correction. The worst, oil exploration, traded on an aggressive p/e of 33. But for the tide to turn

decisively in favour of the value school, small commanies may need to snap out of their slump. The Russell 2000 in the US and the FTSE SmallCap index have both fallen more than 25 per cent since their spring peaks. Value investing is not

synonymous with small-stock investing. But the S&P 500 and the FTSE 100 index now stand at significant p/e premiums to their respective markets thanks to the strength of the multinationals, momentum stocks and the growth of index funds. Hence, value is more likely to be found among the minnows. In the current climate, where events in emerging markets have persuaded investors to avoid as much risk as possible, it will be hard for smaller stocks to rebound. Blue chips will appear the safest option. Value investors may have to concentrate on the more

they know the growth and momentum stocks will be taking a hammering. That should even the score a bit. Oddly enough, one of the most exhaustive investment

O'Shaughnessy, who studied the US market for 40 years. found both methods can be successful. So there is hope for

Who's taken the most enterprising view of

distribution company.

investments in Europe's fast growing hi-tech companies.

INTERNET COMMERCE 'DIGIBOXES' TO PROTECT CONTENT PROVIDERS' COPYRIGHT WHILE 'ELECTRONIC PURSES' OFFER FLEXIBLE PAYMENT

NatWest links with US technology group

National Westminster Bank will this week unveil a stra- illegal use. tegic alliance with a US technology group in a move which significantly increases growing electronic com-

The bank claims its link NatWest Card Services. up with InterTrust Technolo-

music, publishing, software, in 2002 in the US alone. education and other services

work on the net with greater NatWest's expertise in payprotection against piracy or

"We are very confident this is going to be a success. It could become like the its ambitions in the fast- 'Intel Inside' logo on PCs," said John Paddick, commercial development director of

According to one estimate, gies of California, will make the value of inter-company services traded over the internet is expected to grow It says companies offering from \$8bn in 1997 to \$327bn

secure containers - or Digiboxes - will give content providers greater control over the information they put on the net. The software helps protect their copy-

NatWest says a system of

ment services.

the conditions and price at which the boxes are accessed. It also makes it possible, subject to data protection laws, for suppliers to gain

more information about who

right, and allows them to set

InterTrust's technology with is buying their products and and may be able to how they are being used than is generally possible at the moment.

Users, meanwhile, will be able to pre-load an electronic early next year. purse, and buy items on the net without needing authorisation for each transaction. They will also gain additional for pay-per-use and pay-per-view.

There will be no "minimum spend" and payment will be possible in one or two currencies. In due course, customers will gain multicurrency payment options

purchases on credit. Trials of the service will take place this autumn, with the global launch expected

Mr Paddick said: "The development of electronic commerce over the internet has been inhibited by concerns over integrity, security and control. This solves all three," he added. The bank's investment in the scheme runs into millions of pounds, but is not thought to exceed

Victor Shear, chief execu-

Trust, said: "We are very happy with our strategic alliance with NatWest, because of their worldwide presence. technology leadership and expertise in facilitating global, multi-currency com-

Two weeks ago NatWest unveiled another innovative product - an information service called Zenda. NatWest staff will act as a one-stop shop sifting guidebooks, directories, listings and the internet to find information

£10m.

COMMENT

Biotechnology stocks

Are the clouds lifting over the UK's blotechnology sector? There certainly appears to have been an outbreak of good news. Cellteck has had two positive announcements on treatments for Crohn's disease in the past fortnight, triggering a 23 per cent rise in its share arics. Shield Diagnostics.

Phytopharm and even British Blouch - source of much bad news in the past year or so - have also had something to crow about.

While it will take many more swallows to make a summer in this lossmaking sector, hope is growing that it will recover from its current humble base. Lessons have been

Several companies have replaced founder chief executives with more commercially experienced managers. More projects have the backing of a big pharmaceuticals partner. bringing credibility as well as funds and expertise. And investors' expectations are being better managed.

Celltech was quick to point out that the drug put on the "fast track" by the US regulator was still at an early stage of development. It is crucial that such realism prevails in a

sector that has been hurt by hype. But although it is becoming easier to assess biotech companies by rational criteria; the tantalising part is their technology. Naturally, they all claim to have new approaches to under-treated conditions. As this remains difficult to judge, investors should still spread their risks rather than trying to pick a winner.

The struggle to the death between Liffe and its Frankfurt rival, the Deutsche Terminbörse is not letting up. Just as Liffe was starting to improve its image under a new head. Brian Williamson, and emerging from its defensive bunker,

the DTB jumps another pace ahead. Liffe's ideas about tightening its links with the London Clearing House are not without merit. Strengthening the ties between an exchange's front-office and its less glamorous but essential back-office should lead to savings. If a full merger led to a combining of systems and an improvement

in the settling of contracts, Liffe members would benefit But as Liffe moves on, so does the DTB. Its talks to expand an existing alliance linking the Frankfurt and Swiss derivatives markets raise the stakes yet further for Liffe.

Results to help Billiton rebuild image with City

By Kenneth Gooding ning Correspondent

Billiton, the metals and mining group that has been the worst performing share in the FTSE 100 Index this year, can start rebuilding its its first full-year results since listing in London last

Investors who contributed nearly fibn when the company was spun off from Gencor of South Africa, already have two heartening news items to mull over.

Brian Gilbertson, who has been widely criticised - he insists unfairly - for being Billiton's "absentee chairman," by spending too much time in Johannesburg with materialise, and for some other companies, announced on Thursday that he is to both Gencor and Gold Fields, the South African gold mining group, to concentrate

entirely on Billiton. This closely followed Billi-\$1.5bn auction for Venezue-CVG. Billiton, and the other two members of the only consortium left in the bid-

financial markets, saying this made it impossible to

prepare an offer. Many analysts believed there were substantial long-term benefits if Billiton. already the world's fifth largest aluminium group, had been able to take a stake in CVG. "But the market didn't like the idea because of the potential short-term effects." said Russell Skirrow at Merrill Lynch.

Billiton still has to deal with the disappointment felt by some analysts and investors that it has not yet out its \$3bn war chest to work by making a substantial acquisition. "The knock-out corporate acquisition expected by the City has failed to critics this calls into question the need for the group's flotation in the first place." said one broker.

Billiton has indicated its net profit for the year to June 30 will be more than \$445m. Analysts expect a rise ton's withdrawal from the of at least 30 per cent from the previous year's \$335m, la's aluminium complex, and forecasts range between \$464m and \$493m. "They might also pull something out of the hat, such as a oneding blamed the state of the off \$100m foreign exchange world economy and global gain," suggested Mr Skirrow.

Trusts face All-Share ejection

The market value of a number of emerging markets and Asian investment trusts has shrunk so much in recent weeks that they are likely to be thrown out of August 28 share prices. the FTSE All-Share index This would force tracking

prices down further. The trusts which Laings highlights include funds have high costs. While the from big-name managers,

Far East Income, Invesco Asia and Schroder Far Rast. All now have a market capitalisation below £58m - the hypothetical cut-off point for

The average emerging when it is reviewed in markets investment trust is December, broker Credit now on a discount of about Lyonnais Laing has warned. 30 per cent following falls, since mid-July, of about a funds, which aim to mimic third in the net asset value the index, to sell the shares, and more than 40 per cent in sending the trusts' share the share price.

The sharp falls in fund sizes means some trusts now management fee varies in market to new investors. and include Fidelity Asian. line with net assets, addi-

attractive to institutional Fleming Asian, Handerson, tional expenses such as legal and custody fees are being charged against a much smaller asset base. Trusts highlighted hy

Laines as being particularly the All-Share, based on expensive include the tiny Edinburgh Java, where total costs are now equivalent to 11.1 per cent of its £1.5m of net assets; Aberdeen Emergnet assets); Aberdeen Latin (4.2 per cent) and Brazilian

(4 per cent). The sharp fall in the size of many trusts also means the shares become harder to trade and the trust harder to

their portfolio. A number of trusts are now too small to qualify. Credit Lyonnais Laing said: "The problem facing these trusts is not the fault of the management group.

investors, which set a mini-

mum in dollar terms on the

size of holdings they want in

ing Asia (costs 4.6 per cent of However, they should be aware that shareholders who have seen two-thirds or more of the value of their investment wiped out, may now view discounts which are double what they were a year ago and higher total

Lucas Varity looks at US and Asia

LucasVarity yesterday confirmed it was examining a number of potential acquibut analysts doubted the Anglo-American automotive and aerospace group would announce anything concrete this week.

The company is expected to reveal profits of £160m-£165m before tax and exceptionals from continuing

The strong figures, combined with a war chest of about 21bn from disposals.

has prompted speculation LucasVarity is on the take "We are looking at a range of acquisition candidates the company said. It declined to name specific targets but noted a number of large US industrial conglomerates were reviewing

their automotive operations.

South Korean car compo-

nents group.

Fortis is an international group

services to private individuals and

businesses, in its home market -

the Benefux countries - Fortis is one of the largest providers of financial services, supplying a broad range of financial products

which supplies banking. investment and insurance

channels. In other Europe countries, as well as in the United States and Asia, Fortis concentrates on specific marks

Further information A full half year report of Fortis can be requested at Fortis Group Communications in Brussels: 32 (0)2 220 93 49 Utrecht: 31 (0)30 257 65 48

Yardley may find buyer in days nies expressed interest after "We are quite often flogging old-fashioned image. the receivers were called in a dead horse - but that is A relaunch of the cosmetlate last month. Ironically, not the case here." ics range last year featured the blaze of publicity sur-The company's plan to Canadian supermodel Linda Evangelista in handcuffs.

new owner for Yardley, the cosmetics company that supplies the Queen Mother with perfume, could emerge this week. Talks are scheduled

between KPMG, the receivers, and several international consumer products groups with global brands. on their favourite product. They are likely to include: Unilever, which has Elizabeth Arden and Calvin Klein; L'Oréal, which owns Helena Rubenstein and Lancôme; Revion of the US; and Procter & Gamble, owner of Max Factor. Tony Thompson of KPMG

rounding the potential contract out production is demise of one of the UK's oldest companies sparked record sales last week, as devotees of brands such as English Lavender stocked up

"I have been surprised at the warmth shown by customers, suppliers and the media towards Yardley," said Mr Thompson. "People are genuinely interested in saving this brand." It was a rare situation for

insolvency practitioners to

proceeding, and its Basildon, Essex, plant will close at the end of this month with the loss of 300 jobs. However, stock management and marketing will stay in Basildon. Founded in 1770, in London. Yardley is most famous for the English Lavender

brand that is still its best seller worldwide. In spite of associations with Twiggy, the model, in the 1960s, and more recently with Helena Bonham Carter, the actress,

The last reported figures for Old Bond Street Holding Company, owner of Yardley. show pre-tax losses of £9.2m. (\$15m) on sales of £69m in 1996, after losses of £2m in 1995. Sales last year declined further to 260m, and the company remained firmly in the red.

and was aimed at attracting

a more modern, interna-

tional clientele. But it failed

to stem mounting losses on

flat sales.

operations when it publishes its first-balf figures on

Excellent first half year for new and stronger Fortis

In the first half year of 1998, Fortis underwent a transformation. The largest acquisition in the European financial sector was brought to a successful conclusion. A number of measures were taken to make the Fortis group more transparent and more efficient. Financially, Fortis had an excellent half year. Fortis' pro forma figures include Generale Bank and Fortis' restructuring. Net profit and earnings per share in ECU both increased by 34%. There is no dilutive effect on the earnings per share from the inclusion of Generale Bank.

Key figures (in ECU million)

First half year 1998 (pro forma) "	First half year 1997 (pro forma) ^a	Increese in %
1,258	1,062	18
886	660	34
10,561	8,601 3	23
332,787	298,579 3	11
227.765	204,720 3	11
	year 1998 (pro forma) ** 1,258 886 10,561	year 1998 year 1997 (pro forma) * (pro forma) * 1,258 1,062 886 660 10,561 8,601 * 332,787 298,579 *

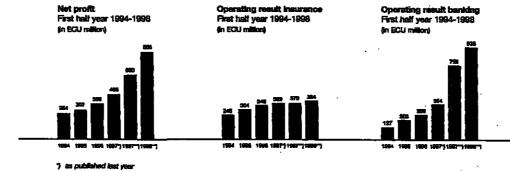
Key figures per share (in local currency)

EF		
300	221	36
3,570	2,914 *	23
n NLG		
3.64	2.67	36
43.41	35.35 3	23
	3,570 n NLG 3.64	300 221 3,570 2,914 ³ n NLG 3.64 2.67

- 1) Including Generale Bank, Fortis AG and Fortis AMEV. 2) Including Generalo Bank, Fortis AG and Fortis AMEV.

Key figures of Fortis excluding Generale Bank

	First half rear 1998	First half year 1997	increase in %
Operating result banki	na 519	364	43
Operating result insura	-	369	7
Net profit	607	463	31
61.4			



New and stronger Fortis

step in Fortis' growth strategy. The position which Fortis occupies at present is a strong platform for further growth in Europe, the United States and Asia. In the past months, Fortis also successfully completed two acquisitions in the United States, of Pierce National Life Insurance Co. (pre-need funeral insurance) and John Alden Financial Corp. (small group health and managed care services).

In June, the shareholders of Fortis AG and Fortis AMEV approved the broad outlines of structural changes. These will result in greater transparency and flexibility on the capital market. The market recognizes the benefits of the new structure, as is indicated by the fact that the price/earnings ratios of the two shares are now virtually the same.

This advertisement is issued by Fortis and approved by MessPiorson Securities (UK) Limited which is regulated by the Securities and Futures Authority in the conduct of inve

 Organic growth (excluding all acquisitions and exchange rate differences) of net profit +23%

Limited exposure on Asia and Eastern Europe

Extraordinary provisioning ECU 258 million for low interest rate risk in life insurance

Other first half year highlights

Sale of block of shares: extraordinary realized capital gain of

Forecast

Fortis' management is confident about the profitability over 1998 as a whole. However, Fortis is not providing a forecast together with the half-year figures. This is in line with market practice when an equity offering is

Insurance

 Operating result +6% Net profit +8%

Sustained growth in life insurance; accident & health under pressure, other non-life higher

Banking Operating result +24% Net profit +54%

 Net interest income +4% Net commission income +23%

Funds under management on behalf of clients +13%

. . Fortis number 1 asset manager in Benelux; among top 10 asset managers in Europe



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Nissan, the leading Japanese carmaker, is spinning off its automatic transmission development and production divisions into a new company, as part of a global business reform programme. The new company, which by vehicle makers. Nissan aims to establish next summer, will take on the operations of the auto-

ment department and those of its Fuji plant, which manufactures about 1m automatic transmissions a year. Nissan also plans to consolidate the operations of Jatco, a 65 per cent-owned subsidiary, with those of the new company to improve

matic transmission develop-

efficiency in development. production and sales. Jatco is a leading manufacturer of automatic transmissions. The consolidation will depend on the approval of Mazda, which owns the

balance of the company. Nissan expects the new company, including Jatco, to remain a leader in the AT market, which is one of the most promising markets in the automotive industry.

only two other big companies specialising in automatic transmission production - Aisin of Japan and ZF Friedrichshafen of Germany. Together, they dominate the market for automatic transmissions not made in-house

But global demand for automatic transmissions is projected to rise by 3m-4m units in the years to 2005 as more cars in important markets such as Europe, Japan and the rest of Asia, move to automatic transmissions.

Initial sales for the new company, assuming Jaico is absorbed, are projected at V300hn (\$2.23hn). Nissan aims to take a two-thirds share in the new company and hopes to attract outside

Nissan joins a growing number of Japanese compa-nies spinning off divisions to raise efficiency and cut costs. Recently, Toshiba announced it was spinning off its elevator division and Hitachi said it would spin off two of its TV and video manufacturing operations into

Lafarge plans Asia purchases

By James Kynge in Beijing

Lafarge, the French building materials group, said at the for finance, said Lafarge weekend it was planning would seek investors for the several acquisitions in holding company over the south-east Asia and a new cement plant in China, in a will own at least 51 per cent drive to establish itself as of the company which will one of the region's leading be capitalised at about \$250m industrial corporations.

"[Asia's economic] crisis is an opportunity to build a announced that the company stronger position in Asia," said Bertrand Collomb. chairman of the group. The company was negotiating acquisitions in the Philippines, Thailand, Malaysia and Indonesia, but it gave no

Lester Lim, vice president next few months. Lafarge by the end of the year.

Мг Collomb also had obtained state-council approval for the construction of a \$150m cement plant, with an annual capacity of 1.3m tonnes, in the south western Chinese province of Sichuan.

more than triple the capacity new holding company which in Beijing from 300,000

will eventually be listed, per- tonnes to nearly 1m tonnes. More questions for peer

By Jimmy Burns

Lord Moyne, the Guinness peer, is to face further questioning by Swedish prosecu-SKr485m (\$61m) fraud last Swedish Embassy in Lonyear at Trustor, the Swedish investment company.

state prosecutor, said at the extradition proceedings meet Lord Moyne in November and December, and his former business associate, Lindsay Smallbone, at the end of this month.

future. I have not made up Swedes who deceived them.

my mind whether to seek their extradition." Mr Skarinder told the FT.

He was speaking after three days of interviews tors over the alleged with Lord Moyne in the don, their first meeting since Mr Skarinder's decision last Bo Skarinder, the Swedish month temporarily to halt weekend that he planned to against the peer and Mr

Lord Moyne and Mr Smallbone, who also face civil lawsuits for damages from Trustor shareholders, have "My investigations are indicated they would not continuing. We shall see if travel voluntarily to Sweden they [Lord Moyne and Mr to stand trial. They deny any Smallbone) are going to con- wrongdoing, maintaining tinue to co-operate in the they acted on behalf of three

BBL

SCHRODER JAPANESE WARRANT FUND LIMITED

International Depositary Receipts issued by Morgan Guaranty Trust Company of New York NOTICE OF AN EXTRAORDINARY GENERAL MEETING

NOTICE is hereby given that an Extraordinary General Meeting of Schroder Japanese Warrant Fund Limited will be held at 10.15 a.m. on 11 September 1998 at Barfield House, St. Julian's Avenue, St. Peter Port, Guernsey, Channel Islands GY1 3QL for the purpose of considering and , if thought fit, passing the following Resolutions:

1. To confirm that the Special Resolution put to the Extraordinary General Meeting of the Company that the Company be wound up" on 12 August 1998 be passed.

2. The appointment of Messrs Michael Roland Bane and Stephen Registered Office:

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By Order of the Board St. Julian's Avenue Schroder Investment Management (Guerrasey) Limited **GY1 3QL**

VOTING ARRANGEMENTS FOR IDR-HOLDERS:

IDR-Holders who wish to vote must tollow the following procedure:

If the IDPs are held in an account with Europlear or Cedel, IDR-Holders must contact Euroclear or Cedel instructing them to block the IDRs in the IDR-Holder's account until conclusion of the meeting and specify the manner in which the votes attributable to the IDRs should

If the IDRs are not held through Euroclear or Cedel, IDR-Holders must ensure that their voting instructions, together with either their IDRs or their bank's confirmation of deposit (including IDR serial numbers), reach the Depositary at the latest on September 9, 1998 at noon at the address given below (attention Patricia Davreux - Capital Markets

Support - telephone 32.2.547.31.47). Copies of the Annual Report are available from the Company's registered office and the Depositary at the address indicated bei

itary: Bank Brussels Lambert 24, Avenue Mamix, 1000 Brussels

Kvaerner chief in fight to justify continuing confidence of his board

The Anglo-Norwegian group's promises must be kept, say Valeria Sköld and Tim Burt

rik Tonseth, Kvaerner and president, is facing one of the largest challenges of his 10-year reign at the helm of the Anglo-Norwegian engineering and ship-Under his leadership.

Kvaerner's market capitalisation on the Oslo bourse has been halved, and since the beginning of this year its share price has consistently underperformed the Norwegian Total index. The malaise was com-

pounded last week, when Mr Tonseth announced "highly unsatisfactory" first-half net profits, which fell by more than 60 per cent compared with the first half of 1997. Given that scenario, it is

no surprise that analysts in Norway have begun talking of Mr Tonseth's corporate obituary. And several observers have pointed out that he probably owes his continued presence heading the company to the historical reluctance of Norwegian boards to dump chief executives who do not deliver. If Mr Tonseth is to justify

the continuing confidence of his colleagues, he must deliver on Kvaerner's promise to become debt-free by 2000 and dispose of NKr12bn (\$1.6bn) in non-core assets.

Kvaerner's softly-spoken chief executive clearly believes he has been judged solely on the evidence of a miserable share price.

"I don't say there isn't -chief executive officer anyone else who can run this company, and the share price is uncomfortable," he admits. "But the important thing is to keep one's head cool and not do stupid things in the short term."

> to reorganise the group's seven divisions into four more focused business arms. The largest will be engineering and construction to be run by John Fletcher. the current group business director - comprising Kvaerner's process, metals and

of NKr35bn-NKr40bn. An industrial products division has also been created under Jan Magne Heggelund, until now chief financial officer, to combine the non-engineering metals businesses, pulp and paper and hydro-power company Kvaerner energy.

a combined annual turnover

The oil and gas division remains largely untouched, as does shipbuilding. All this sounds like rearranging the stock after much of it is past its sell-by date.

But Mr Tonseth denies the

reshuffle was a last ditch defensive effort to thwart possible takeovers. He says the group has been talking internally about the new organisation for more than two years, fol-

lowing its £900m (\$1.5bn)

For a company of this size, however, two years is too long for most institutional shareholders - especially those looking for better short-term returns. "It was our mission from

day one when we bought His latest plan, unveiled Trafalgar House to make a with the interim results, is separate engineering and construction business," says Mr Tonseth. He explains the delay by saying that Kvaer-ner first had to "stabilise" Trafalgar House.

That raises as many questions as it answers, particularly concerning the motives for acquiring the UK group in the first place and failing construction operations with to be more brutal in stripping out costs. By concentrating on inher-

ited problems, Mr Tonseth also appears to be turning a blind eye to the rather pressing problems in his shipbuilding division - now under the control of the tough talking Martin Saarikangas, who previously ran the Kvaerner Masa shipyard in Finland.

Profits in that business have been hit hard by cost overruns and delayed orders. Some of the yards are too small or their order books too lumpy to retain a place in the group - not least Govan in Scotland. A smaller, leaner shipbuilding business would certainly promise better returns in the long run.

Meanwhile, the oil and gas

NKr450m in annual cost reductions planned in the Norwegian area of the business will improve margins. But at a time of volatile oil prices and delayed North cutting will almost certainly

Nevertheless, Mr Tonseth believes the key to improve ing the bottom line will be the debt reduction scheme The company has sold enough non-core assets to cover the acquisition of Trafalgar House, including the assumption of debt.

The NKr12.052bn in curent net interest-bearing liabilities stems from pre-Trafalgar House debt, he explains, and new ones taken to grow the business But whether Kvaerner is saddled with old debt or new debt is largely academic, it still remains too onerous for a company of this size.

vaerner has said it will sell non-core assets to l lachieve a 0.8 per cent net debt to equity ratio by the year-end and add NKr2.2bn in working capital in the next six months. The company has already

agreed a conditional sale of shares his optimism. On the its prime City of London development site at the Baltic Exchange, and hopes to begin marketing another London site, Chiswick Park, takeover of Trafalgar House. division has been given a toward the end of the year.



Other assets earmarked for sale include the US house-building activities. John Brown Plastics Machinery and the ship equipment

However, Mr Tonseth was years ago, and has still to address the "other business division, which includes fish processing and HeavyLift. the cargo airline.

Given Kvaerner's record on disposals, it remains to be seen whether the market will share Mr Tonseth's view that sale proceeds will help reduce the debt burden.

The question is whether it day of the restructuring announcement last week, Kvaerner's stock fell 22 per

Mr Tonseth says this was not a verdict on the pro- line.

posal, but an over-reaction to "groundless rumours con cerning possible liquidity problems with the banks". Further rumours concern-

ing a re-evaluation of its large oil and gas projects in talking about withdrawing the Norwegian sector and from some of these areas two fears of losses on Australian contracts even prompted Kvaerner to issue a stock exchange statement denying any liquidity crisis.

The bearish sentiment concerning Kvaerner, however, is not merely fuelled by market rumours. It reflects the view that the company is too broadly spread and overexposed to cyclical industries, and volatile parts of the world at the wrong time. To reverse that view, Mr

Tonseth will have to prove that he really is committed to reducing the debt load and improving the bottom

root of Avesta Sheffield's

dilemma. British Steel

helped engineer the merger

specifically because it lacked

hot-rolling facilities in Shef-

field and was unwilling or

Although European

demand for stainless steel is

growing, British Steel is

unlikely to sanction such a

large investment at a time of

intense price competition

unable to invest in them.

New broom gets to grips with Avesta Sheffield

Stuart Pettifor has embarked on a cost-cutting programme and vowed to shake-up the management, writes Tim Burt



Market movers

C tuart Pettifor has some harsh words for the per-Oformance of Avesta Sheffield. The burly chief executive of the Anglo-Swedish stainless steel group, appointed a year ago to turn

kles his assessment with expletives

dissatisfaction with the cost tribution and marketing. base and profitability of the group, formed by the 1992 merger of Sweden's Avesta steel operations.

become one of the world's premier manufacturers of stainless products, both in Baltimore melt shop, bulk and specialist grade acquired in 1995 at a cost of steel. It would give British SKr332m. Privately. Avesta Steel the hot-roll capacity lacking in its stainless a disaster and question the operations, while promising group's long-term commita greater customer and distribution network for

The industrial logic remains compelling but for six years the merged business - 51 per cent owned by British Steel - has struggled to deliver significant profits

managing director of British and Snain's Acerinox. Steel's sections plate and commercial steels division. says that is about to change. After reporting first-quarter month, he has embarked on

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a cost-cutting programme involving more than 1,000 job losses - 13 per cent of the workforce - and vowed to shake-up the management structure. This company has not

had a cost base good enough to keep up with the opposition. We must close the costbase gap in all the busi-

That effort, expected to round the business, sprin- take two years to complete, will focus on reducing overheads in scrap and raw His invective reflects deep materials, and in sales, dis-

As a first step, the company has decided to transfer heat treatment work from and British Steel's stainless Sheffield to Degerfors in Sweden, with the loss of 100 At the time, it was hoped jobs in the UK, and to put its the enlarged company would small tube operations in Wales up for sale.

It has also mothballed its officials describe that deal as ment to the US market, where overcapacity and price pressure is endemic. Against that background

and turmoil in Asia, Avesta Sheffield is expected to concentrate on increasing its market presence in Europe but even there, its cost base is way above its rivals, led Mr Pettifor, previously by Finland's Outokumpu

Avesta Sheffield's overheads, measured on a wages-16 per cent, compared with 8

SECTOR

Business srvcs

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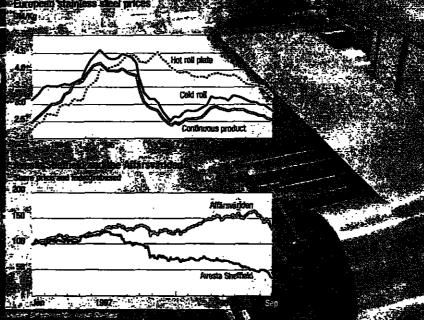
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FINANCIAL TIMES



Mr Pettifor is committed to addressing that, not least by removing layers of management and cutting jobs on Sales and marketing will

be made more directly accountable to managers of nine new business areas, and areas such as human resources will be integrated under one executive at the Stockholm headquarters. "We have had to refresh

the senior management team for hot rolling, and then with outside recruitment," says Mr Pettifor, "The old structure was very confused losses of SKr324m (\$41m) last to 9 per cent at its main com- and establishing profit responsibility was difficult."

COMMENT

Stepping up push

Tepid response

Complementary

Głobal move

Lancet exits

MBO exit

Gold development

Graphic growth

US bus debut

VALUE

\$850m

\$342m

\$53m

\$50m

but many industry analysts believe it will not address Avesta Sheffield's fundamental problem - the excessive cost of running a business spread across too many plants in too many regions.

Unlike Outokumpu, Avesta does not have fully integrated hot roll plants. It has to ship steel slabs produced in Sheffield to Sweden transport steel coil back to the UK for onward distribution to customers there and

in continental Europe. "To be really efficient, this

A more streamlined organ- company needs melting isation is certainly desirable shops, hot rolling and cold rolling all on one site," says Catarina Ihre at Deutsche Morgan Grenfell in Stockholm. "Sooner or later. Avesta will have to decide whether it wants to invest the large sums necessary to have an integrated facility." Although Mr Pettifor

> rolling facilities in Sheffield. However, that goes to the

claims the group has sharply reduced transportation costs between Sweden and the UK. it still represents an additional expense of SKr130m a year. All that could be avoided if it invested in hot

and overcapacity. Yet analysts argue that is what is quired if Avesta Sheffield is to achieve the underlying margins of 10 per cent enjoyed by Outokumpu and Acerinox.

"Without an integrated production hase it is doubtful whether they will ever match the Finns or Spaniards, and I am not sure shareholders are willing to put in that kind of money," savs one analyst Given such uncertainties

it is not surprising that the shares have fallen from a 12month high of SKr75 to about SKr25. Avesta Sheffield has to prove that its Anglo-Swedish production base can deliver genuine profit growth - even before transport and logistics costs.

That will be an expensive Pettifor says it is time to begin. "This will not be a one-time hit. We have worked to bring about change but there is more to follow. Avesta Sheffield wants to take part in the growth in the market, and we are working on an investment strategy for the future," he says.

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IN THE MATTER OF THE CYPRUS COMPANIES LAW CAP 113 Nomes as making grups that the creditors of the above-named company which is being voluntarily wound up are required as or before the 6th day of October 1998 as send in their full tumes and addresses of their solicanes of any to the undersigned Air Disco N Payadopoulos. RCA of PricowaterboursCoopers, Mila Hosses, 3 Th Dearth Street, PO Bas, 1612, CV-159. Nicosia, Cypros, the Hausidator of the said company, and if so magned by satise in writing from the said liquidator, to come in and prove from the said figuidator, to come in said prove their said debit or claims at such time and place as shall be specified in such spinc, or in default these of they will be excluded from the benefit of any distribution made before such debts are

AND IN THE MAITTER OF THE CYPRUS

Dated this 7th day of September 1998

COMPANIES LAW CAP III.

NOTICE IS MISSISSE ARRAY ON the tile creditions of the above-manned company which is being voluntarily women up are negating on or before the 6th day of October 1998 to send in their full manue, their addresses and descriptions. In particulars of their debts or claims and the names and addresses of their solicities if I any to the undersigned Air Danos N Papadopoulous PCA of Price-waterhouse Coopers, Julia House, 3 Th Dervis Street, PO Box [612, C71.99]. Nicosae, Cyprus, the lapidation of the said company, and if no sequence by soince in writing from the said fuguration, to come in and prove their said debts or claims at such time and place as shall be specified in such tone and place as shall be specified in such tone, or in default thereof they will be reacted from the benefit

proved. Doted day 7th day of September 1998

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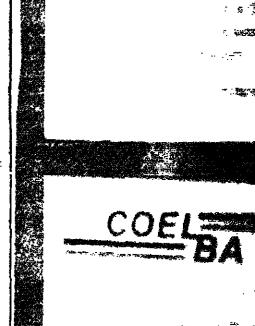
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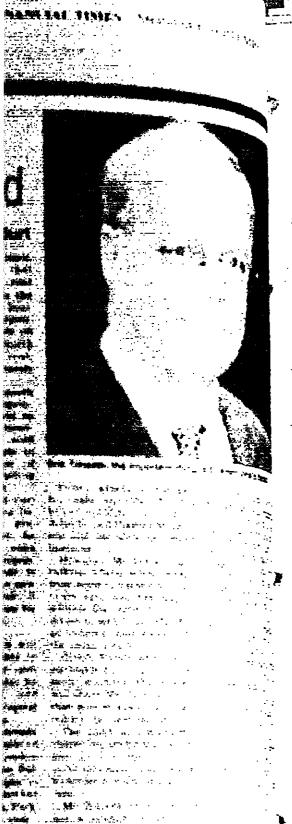
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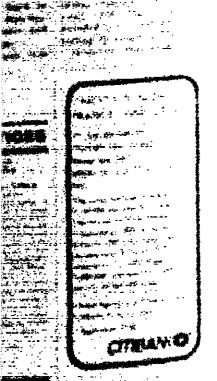
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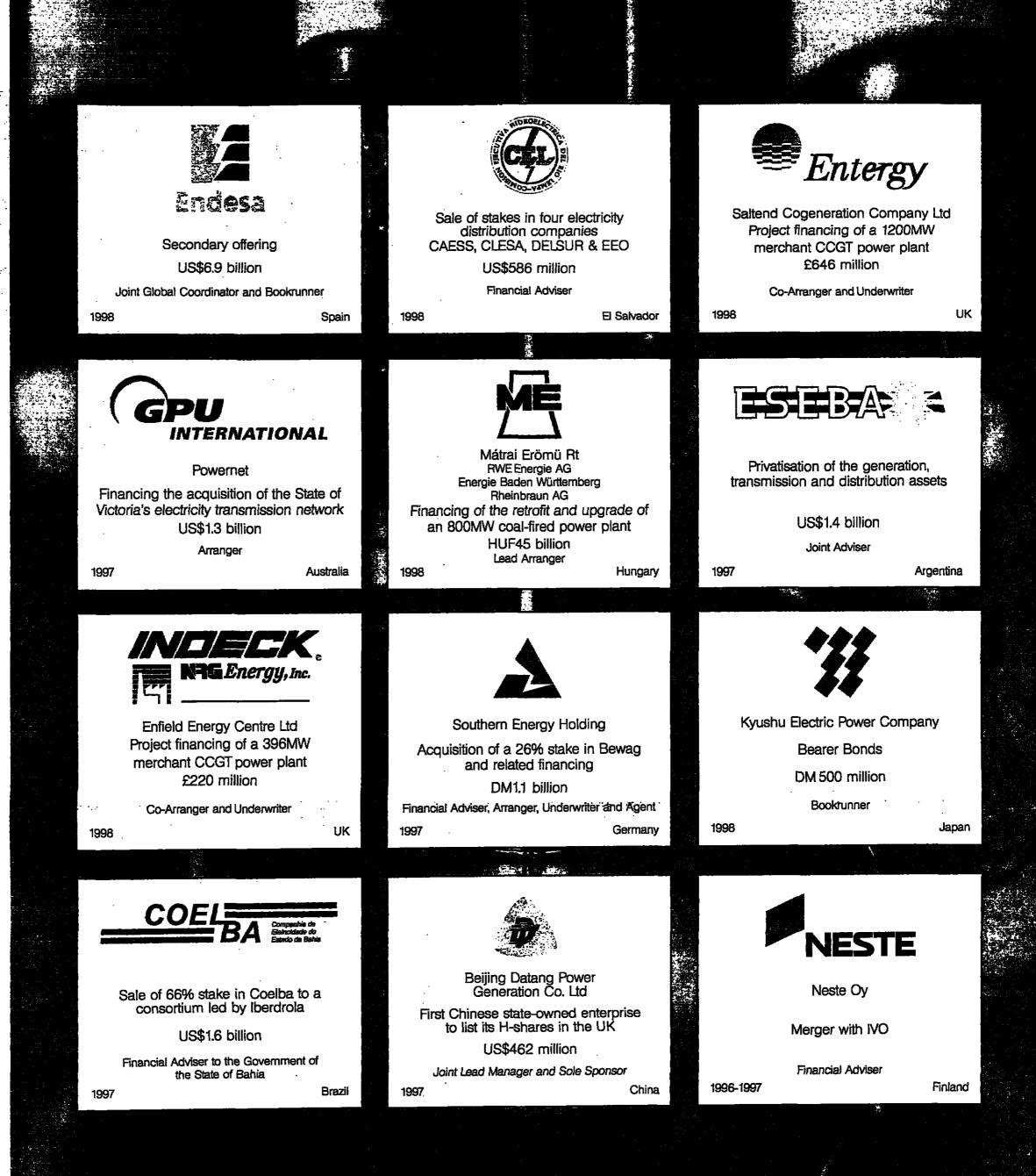
General Motors Corporation











The powerhouse.



block Petronas offer

biggest investors in emerging markets, is seeking to block the proposed takeover of a South African oil company by Petronas, Malaysia's state oil company, claiming the deal would create an unfair playing field.

The move comes after Malaysia imposed capital controls last week - a step that has forced several internapend dealings. Templeton has funds in Malaysia that are now frozen.

'It is an uneven plaving field in that Malaysia is holding our assets while using US dollars in other assets." said Mark Mobius.

By Greg McIvor in Stockholm

Shares in AssiDomān

jumped 3.6 per cent on Fri-

day after the state-controlled

Swedish paper and packag-

ing group unveiled plans to

spin off 27 per cent of

its forest holdings to share-

The announcement fol-

lowed pressure on Assi's

management from the gov-

ernment, which owns 50.2

per cent of Assi shares. It

had claimed Assi received an

over-generous land alloca-

tion in connection with its

privatisation under a previ-

900,000 hectares of produc-

tive forest land, located

mainly outside its three core

domestic production areas,

to a new company, provi-

Following the distribution

of Vasaskog shares to Assi

shareholders, the govern-

ment will use part of its Assi

offer for all Vasaskog stock.

sionally named Vasaskog.

The company is to transfer

ous administration in 1994.

Asset Management.

However, the group which has a 6 per cent stake in Engen, South Africa's biggest oil company - has as yet won little support from fellow minority shareholders, which include Old Mutual of South Africa and J.P. Morgan Investment Management.

Templeton said other minority shareholders are awaiting the official takeover prospectus, which is due to be published today. However, they may also be attracted by the R23 a share price tag, which represents a premium of some 20 per cent on Friday's close, and comes as the Johannesburg stock market has been caught in countries to buy cheap the emerging markets tur-

27% of forestry holdings

expected to reduce the

state's holding in the com-

saying it would improve

liquidity in Assi shares and

enhance their appeal among

think we will see a complete

re-rating of the AssiDoman

shares," said Catarina Ihre.

forestry specialist at Deut-

sche Morgan Grenfell in

Assi shares closed up

Lennart Ahlgren, Assi

chief executive, said the

transaction would realise

values in Assi's timber

assets that would otherwise

remain locked in its balance

Swedish forest holdings of

stake to finance a public SKr25bn to SKr30bn but charging inflated prices for

SKr6.50 at SKr187 in Stock-

Stockholm

holm on Friday.

"It is good news but I don't

Analysts welcomed this.

pany below 50 per cent.

to a partial renationalisation. Assi's market capitalisation

of Assi's land assets, is is about SKr18bn (\$2,3bn).

AssiDomän to spin-off

markets group of Templeton believes that the price undervalues Engen, and reckons the replacement value of its refinery alone would be \$1.2bn, or nearly

double the R4.13bn (\$663m) value that the Petronas proposal attaches to the whole Sven Richter, an analyst with Templeton, said other investors were also unhappy with the price, but were

warv of being left with small

and illiquid stakes in the

event of Petronas securing

moment, they are uncommitted but listening to everything," he said. Engen directors (other than those from Petronas have also aired concerns that the offer does not reflect the "fundamental value of Engen, including over the

The cost to the Swedish

mount by which the state

Assi said the move would

reduce its annual turnover

by SKr630m. Pre-tax profits

would decline by SKr400m

because of increased timber

Once the spin-off is com-

plete, Assi's self-sufficiency

in timber procurement will

drop from 65 per cent to 49

Anders Sundström, Swe-

den's trade and industry

minister, first announced in

May that the government

intended to approach Assi

about the repurchase of for-

This followed protests

from owners of small, locally

claimed Assi was discrimi-

sourcing costs.

est asserte

Analysts said Assi's entire owned saw mills, who

3.3m hectares were worth nating against them by

government - and the exact

will reduce its stake in Assi

- has yet to be clarified.

Templeton seeks to Battle commences in US futures

From tomorrow the traditional Chicago trading base must compete with an electronic opponent - the CFFE

By Midd Talt more "normal" conditions, registration violations and but Cantor has promised electronic combination more "normal" conditions, registration violations and but Cantor has promised electronic combination

The threat of electronic typically close to 500,000 trading has hung over the contracts.) US futures industry - and its traditional Chicago base in particular - for the best part of a year. Tomorrow in the wake of last week's decision to give regulatory approval to the new Cantor Financial Futures Exchange,

That is when the new venture - a joint initiative by the New York Board of Trade, one of the smaller US futures markets, and Cantor Fitzgerald, the big US broker-dealer - intends to start trading US Treasury bond futures, together with derivative contracts on 10-.

it will become a reality.

Cantor NYBOT have not got this far without a fight. Their proposed exchange is a direct challenge to one of the biggest areas of business for the Chicago Board of Trade, and the world's largest futures market has mounted a strenuous campaign in

5-, and 2-year notes.

(The size of the business at stake was amply for the new exchange. And it demonstrated 10 days ago when, in the midst of stock market turmoil, more than 1m bond futures contracts futures arm, which cost the changed hands. Even in firm \$500,000 and involved

daily volumes on CBOT are

But CBOT's complaints about the ownership and market implications of the new exchange, which it claims could be run in Cantor's interest, as well as its warnings about past regulatory misdemeanours at the US broker-dealer, have failed to cut much ice at the Commodity Futures Exchange Commission, the US regula

The commission has pointed out that Cantor itself will have no ownership interest in CFFE: rather, 10 per cent of CFFE's equity will be held by the New York Cotton Exchange (part of the NYBOT) and 90 per cent by NYCE members. The US broker-dealer's returns from the venture, meanwhile, will come from fees paid by people trading on the new exchange.

The CFTC has also accepted the various safeguards and governance arrangements put forwardhas dismissed as irrelevant its own 1997 settlement agreement with Cantor's

charges of aiding and abet- that the cost of trading on appeals to customers is a ting frand.

CBOT says that, in spite of last week's setback, it will fight on. The exchange was reviewing "all options, both legal and legislative", and

The new exchange is already claiming it can offer

customers a big advantage over CBOT's traditional pit-based trading system

would take a decision on what to do in the coming weeks, Tom Donovan, CBOT's president, said on

Friday. But for the moment, at least, the CFFE would seem to have the field clear. The new exchange is already claiming it can offer customers a big advantage over CBOT's traditional pit-based trading system. Fee details will be revealed on Tuesday,

cent of that at CBOT.

Trading hours will also run from 7.30am to 5.30pm, longer than in the traditional "open-outery" pits at CBOT, although the Chicago exchange does offer its own electronic trading system after-hours.

Perhaps one of CBOT's more justifiable jibes has been that the CFFE will not amount to a "true" electronic exchange at all. Orders flowing into the to "terminal operators", who in turn will immediately input them into an electronic trade-matching system. This will use the same technology that Cantor employs in the cash

treasuries market. Orders, meanwhile, can only be placed with the TOs by people registered to trade on the CFFE.

Cantor points out that hybrid or not - the trade matching, electronic portion of this process is at least a tried and tested system, and robust. It can handle an estimated 100-150 transactions a second, for example, Canto

Whether this telephone

the CFFE will be only 50 per question which will only be answered over the coming months. But there is every sign of interest: Cantor, for example, says that about 1,600 people have already been registered to trade, and that "hundreds of applications are pending".

These have come both from big futures trading firms and some of Cantor's existing customers in the fixed-income cash market.

News of the CFTC's greet light last week, the US broker-dealer adds, set the phones humming on Friday, with at least one large futures trading firm seeking to add additional names to its registered trader list before Tuesday's launch.

But matters could become a good deal more complicated later this month when CBOT is due to extend its own electronic after-hours trading system into the trading day for fixed-income derivatives. This will in effect give customers a third option alongside the regular pit trading and the CFFE. And at that stage, the already bloody battle between CBOT and Cantor could become even more

INTERNATIONAL BONDS INVESTORS NO LONGER 'DECOUPLE' REGION FROM CRISES IN ASIA AND RUSSIA Latin America gets dose of reality

Only a few months ago, it was fashionable - indeed accurate - to speak of Latin American debt markets as having "decoupled" from the turmoil in Asia and the gathering gloom in Russia.

Investors were prepared to separate Latin American risk from the contagion affecting emerging markets elsewhere, allowing governments to keep their borrowing plans on the international capital markets fairly intact.

Argentina and Venezuela each managed to pull off a bond issue with relative ease while appetite for other merging market paper was at an all-time low. In the secondary markets.

Latin American bonds were trading at far less of a distheir equivalent Russian benchmarks, which were bumping along at levels that implied sovereign default. But in the space of a fortnight, all that has changed.

The waves of contagion sparked by Russia's default and ensuing political crisis have hit Latin America, scaring away even the hardiest investors. Talk of decoupling has dis-

sipated as key stock markets in the region have plummeted and currencies have

FT GUIDE TO WORLD CURRENCIES

Moody's Investors Service, the rating agency, confirmed the end of decoupling last week by downgrading certain foreign debt ratings for Venezuela and Brazil, and reviewing Argentina and Mexico for possible down-

"This [development] is incontrovertible," said Richard Fox, director Latin American sovereigns at rating agency Fitch IBCA. "The question is how much of it is general portfolio adjustment by people trying to cover nselves for losses in Russia or a more long-term thing. And it's really too

early to say which." However there are some implications that can already be drawn. The first and most significant is that the cost of borrowing has increased dramatically since Russia hit an economic brick

The J.P. Morgan emerging markets bond index, which measures the spread on a basket of emerging market mark US Treasury yield, rose to 1,476 basis points on Friday, compared with 850 basis points almost three

That has potentially seri-ous implications for Argen-tina, which has been a deft borrower and is the most cent of its exports are dependent of all the Latin bought by its larger neigh-American countries on the

international capital markets. SG Emerging Markets ficult to meet its borrowing estimates that \$11.1bn in requirements one fiscal redemptions on Brady bonds year. This is money that the country will be hard pressed to find if, as economists predict, the region faces a con-

Any contraction in the Brazilian economy - exacerbated by the expected maintenance of tight monetary policy - will automatically hurt Argentina, as 40 per

That will make it more difquarter ahead of time, as it And with investor appetite

for all emerging market asset classes gone, it will also force the country to turn to other sources of financing, such as the domestic bond market, syndicated loans and funds that bave not yet been drawn down from an International Monetary Fund facility.

Tim Love, head of global and Latin American emerging markets strategy at SG Emerging Markets, said

tion as a borrower but it may not be enough to keep investors interested as its external debt of \$130bn is worryingly high. "They've done everything you can do in textbook terms when it comes to spreading risk in debt service and in currency diversity. But the Achilles Heel is the absolute level of debt," he said.

Brazil, a less frequent visi tor to the markets, faces two problems. It must find a way to service about \$50bn in redemptions and interest payments in the domestic bond market by end-October. while foreign exchange reserves are falling.

Although it has an \$80bn privatisation programme in the pipeline, Brazil cannot rely on these revenues in current market conditions

Mexico, which has also been placed on review, has requirements in 1998 and 1999 and is thus much less affected by the move.

"Because Latin America has been through many criers have a better understanding and awareness of what they need to do at Mr Fox. "Crises are often quite good for Latin America. It forces them to do

4.4

Casino makes fresh | Salomon overseas acquisition hires four

By Mark Mulligan in Paris

Casino, the French retailer the first full inclusion of which last year fought off a operations from Poland. In ping up its international push with an acquisition in

The company said yesterday it was to take a 50 per cent stake in the familyowned Disco group, the country's leading food r. in a deal valuing the

nt FFr720m (\$124m). The purchase follows the \$200m acquisition in February of 75 per cent of Libertad, the Arcentine supermarket group and is in line with through international expan-

suit of international development with accelerated growth in Latin America, Asia and central Europe, Christian Couvreux, chairman, said vesterday,

"Our strategy remains

consolidation of sales from the Argentine business and

hostile takeover bid, is step- the US, the company's biggest overseas operation. sales climbed 18.3 cent to However, after accounting for new outlets, acquisitions and currency factors, the and, at the operating level, there was a loss of FFr91.2m.

Analysts said yesterday the group's moves towards consolidation in the home market were paying off, with the shares up almost 40 per cent since Promodès hostile bid last autumn.

However, in spite of an enthusiastic response to the results from analysts and brokers, the shares were hit by profit-taking and followed the Paris market down to

Net profits were up 35.7 per cent at FFr555m, while The group's first-half earnings per share were results showed the partial FFr6.10 against FFr5.02.

Dresdner analysts

By Clay Harris

Salomon Smith Barney, the US investment bank, has hired four analysts from Dresdner Kleinwort Benson in a move designed to strengthen its coverage of European and UK banking. The recruits include and Stuart Young, the UK banking team, which was rated first in the 1998 Revters larger companies survey of investment analysts. Jeremy Sigee is also joining from the German-owned bank's European bank team. Salomon's John Leonard, who previously also covered the UK, will move to full-time coverage of European banking. Salomon's banking tear; includes Matthew Czepliewicz and Inigo

launched its FFr375-a-share and third in the Extel survey

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BRITISH VITA PLC

Successfully blending Engineering and Polymer Technology

HIGHLIGHTS

FROM THE INTERIM RESULTS TO 30 JUNE 1998

- Profit before tax up 15% to £36.8m
- Sales volume growth 9%
- 25% return on Shareholders' funds
- Major portfolio development



VILA, a totally flexible and innovative approach to polymer processing

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NEWS DIGEST

FINLAND

Raisio sees Russian trade halted after turmoil

Raislo, the Finnish food and chemicals group, said on Friday that deliveries to Russia - its largest export market had ground to a half because of the economic turbu-lence there. The company, which produces the highlyrated cholesterol-cutting margarine Benecol, said the lack of a rouble exchange rate made trading impossible.

Raisio said the cessation meant it would probably fall short of its forecast of annual sales this year of FM5.5bn (\$1.04bn). However, profits were still expected to exceed ast year's FM209m. Raisio's Russian sales amounted to FM700m last year, or about 12 per cent of group turnover. Greg McIvor, Stockholm

FRENCH BANKING

Crédit Agricole reassures

Crédit Agricole, the French mutual bank, has brought forward its first-half results presentation to calm speculation over the exposure of its investment banking operation to emerging markets. The decision follows last week's review of the financial-strength rating of Crédit Agricole Indosuez by Moody's Investors Service, the rating agency, which said the bank's activities in Russia and other emerging markets had forced it to review Indosuez's "C" financialstrength rating for a possible downgrade. However, the group yesterday said that, even after "substantial" provisions for Russia and Asia, the bank would report first-half results in line with last year. The results will be presented on September 16. Mark Mulligan, Paris

SŁOVAKIA

Insurer stays in state hands

The Slovak National Property Fund has prevented the state losing control of Slovenska Poistovna, the country's largest insurer, by blocking the registration of shares issued through a rights issue. At an extraordinary general meeting on Friday, owners of 62 per cent of shares voted against registering Sk375m (\$10.6m)-worth of shares issued last month, which would have increased the share capital to Sk1.875bn.

The National Property Fund, which did not participate in the rights issue, would have had its shareholding reduced from 50.5 per cent to about 40 per cent, resulting in the company's de facto privatisation, in spite of a law banning this until after 2003. VSZ, Slovakia's biggest industrial company, would have raised its stake from 20 per cent to 26 per cent, and with allied shareholders would have controlled close to 50 per cent of the insurer. Robert Anderson, Prague

Goodman Fielder up 18.9%

Goodman Fielder, Australasia's largest food group achieved an 18.9 per cent rise in net profits to A\$132.5 _ (US\$78m) in the year to June, in spite of tough trading conditions, and is seeking acquisitions. The company's milling and baking, cereals and snacks, edible oils and ingredients businesses all reported stronger earnings. However, the poultry division's profits were affected by an over-supply of chicken. Russell Baker, Sydney

MOBILE TELEPHONY

Vodafone coy on merger talk

Vodafone, the UK's largest mobile telephone group, yesterday refused to comment on renewed speculation that it was considering a merger with Airtouch, a leading US cellular group. Talk of a link-up dates back to 1994, soon after Airtouch was spun-off from Pacific Telesis, the Californian local phone company.

Analysts have supported a merger, which would create a £40bn (\$67bn) mobile telephone group. While both companies have significant operations in Europe, overlap is minimal, with Vodafone strongest in France, Germany and the Netherlands and Airtouch in Spain, Italy and Portugal. After a year of spectacular share price growth Vodafone is valued at £23bn, compared with £19bn for Airtouch.

MEDICAL EQUIPMENT

Smiths Industries eyes US buy

Smiths Industries, the UK-based aerospace, medical systems and industrial engineering group, is in talks to buy Biochem International, the US medical equipment manufacturer. Smiths said the deal, expected to value BCI at about \$83m, would strengthen its range of respiratory care products. Christopher Swann

EMERGING MARKETS GOVERNMENT'S 12-MONTH BAN ON SELLING EQUITIES HAS THROWN INVESTMENT STRATEGIES INTO DISARRAY

Malaysia controls confound fund managers

By Philip Coggan, Markets Editor, and Jeffrey Brown

Malaysia's significant retreat from free markets last week bas ushered in a host of problems for emerging market investors. The imposttion of capital and currency controls have locked investors into a market from which many would like to

Initial confusion did not help their task. A statement from Malaysian prime minister, Mahathir Mohamad. suggested that overseas investors would be unable to repatriate funds if they had not held shares for at least 12 months.

But on Friday, it became clear that managers would be unable to repatriate funds for 12 months from September 1, however long they had held their investments. The proceeds of any shares sold would have to be held in Malaysian ringgits, now fixed at M\$3.8 to the dollar.

This presented a particular problem for open-ended funds, such as unit trusts or mutual funds, which have to

sell parts of their portfolios to meet redemptions by investors. Hence the suspension of dealings in Malaysialinked funds by Fidelity International, HSBC and Jardine Fleming. HSBC also suspended a regional fund, the Tiger Index Trust.

The restrictions also threaten Malaysia's place in global stock market indices. many of which see liquidity as a vital criterion for inclusion. On Friday, Morgan Stanley Capital International dropped Malaysia from its World and EAFE (Europe, Australia and the Far East)

Both the International Finance Corporation, which runs one of the main emerging market indices, the IFC Composite, and FTSE International said last week they were considering Malaysia's position in their bench-

Fund managers face a number of problems. Those index funds that track an emerging market benchmark will be particularly stuck if Malaysia is expelled; they

A further problem for UK funds could be rules that they do not want and cannot dispose of for 12 months, Regional south-east Asian state that no more than 10 funds may also have signifiper cent of a portfolio can be cant Malaysian weightings; in ineligible markets. after all, Malaysia was the Malaysia is currently eligi-

biggest emerging market not ble but the new controls could change its status; manthat long ago. One problem will be that. agers may thus find themif clients want to redeem selves in breach of the rules holdings (and many will. with no means of solving the considering the weakness of problem. They have to hope that trustees will be under-Asian markets), they will have to sell their non-Malaystanding. sian holdings. That will There are few obvious increase the weight of Mal-

solutions. The Singapore Stock Exchange has traded

Malaysian shares on an over- Goodchild. The situation in one week more, saying it was now impractical to continue.

Fund managers find the situation in Malaysia totally confusing. "After Asian contagion we now have the Malay malaise," said one.

Some are resigned to sitting out the 12-month period; others are talking about drastic measures, such as giving end-investors a separate piece of paper representing their Malaysian holdings so the rest of the fund can be managed normally.

Edward Goodchild, fund manager at Foreign & Colonial says he ran down his Malaysian holdings to zero two months ago. They stood at around 5 or 6 per cent at the start of the year. Among those funds still holding positions, he says, there is a frantic search for loopholes to the capital controls.

In this respect, dividend income could be one of the more obvious areas for investors to exploit, says Mr

the-counter basis for some Malaysia is "very confused time but on Friday, it said it to say the least", but for the would trade them for just moment it looks as if dryidends appear to be outside the 12-month rule on repatriation.

firmed, then there is a clear case for ignoring bonds and eash and switching into higher yielding shares, says Mr Goodchild.

This could be good news for locked-in investors. The yield regime in Malaysia is relatively attractive, with a 1998 market yield of more than 4 per cent compared with less than I per cent for Hong Kong and Singapore and around 1.5 per cent for Asia as a whole, including India.

Paribas Asia Equity, suspended all Malaysian trading on the grounds that it is "too risky", points to a number of good quality yield shoots of international companies. Rothmans and RJ Reynolds Malaysia currently yield 12 and 6 per cent

Danish meat processors announce merger **Economy** holds back By Hillary Barnes in Copenhagen The merger will create a turnover of about DKr37bn Since 1997, when produc-

Israeli

Denmark's two largest banks Europe.

By Avi Machlis in Jerusalem

slowdown held back interim income at Bank Hapoalim and Bank Leumi, the country's two biggest banks, mark's total production. although both reported increases in net profit. Hapoalim, Israel's biggest

bank, saw first-half net profits increase 4.5 per cent from Shk598m, or Shk0.48 a share, to Shk625m (\$170m), or Shk0.51 a share. Much of the rise was fuelled by a 30 per cent decline in provisions for doubtful debts

But profit from financing activity before doubtfu debts, or the top line, fell 4 per cent from Shk1.9bn to Shk1.82bn. Analysts attri buted the top-line decline to the economic slowdown.

At Bank Leumi, the slow down kept income nearly static at Shk1.91bn, compared with Shkl.9bn. Net from Shk834m, including one-off capital gains of Shk484m, or Shk0.59 a share, to Shk433m, or Shk0.30 a share, this year.

Excluding these gains, a fall in provisions for doubtful debts helped lift net profits 23 per cent.

Shares in Hapoalim rose 3.75 per cent on the news to Shk9.12, while Leumi rose 2.53 per cent to Shk6.07. Bank Hapoalim yesterday

said it agreed to begin divesting its holding in Clal Israel, the country's second biggest holding company, in the latest stage of banking reforms launched in 1995. The reforms aimed to reduce the big banks' grip on the economy and compelled Hapoalim to sell its stake in either Clal or Koor Industries. Israel's biggest hold-

ing, by the end of 1999. Hapoalim controls about 8 per cent of the Israeli economy through non-financial

co-operative abattoirs plan to merge to form the largest meat-processing business in The two, Danish Crown

(DC) and Vestjyske Slagterierer (VJS) are farmer-owned co-operatives and together process about 15.5m pigs, about 80 per cent of Den-

group more than twice the size of its nearest European rivals, Dumeco of the mark's second largest indus-Netherlands, Germany-based trial group, exceeded only by Nordfleisch and the UK's AP Moller-Maersk, the ship-

called DC-VJS, will have annual export earnings.

Unigate Malton-Harris. The deal will probably need approval by the European Commission, given the group's dominating position in the Danish market. The

(\$5.6bn) and 18,000 employees. This will make it Dentrial group, exceeded only by

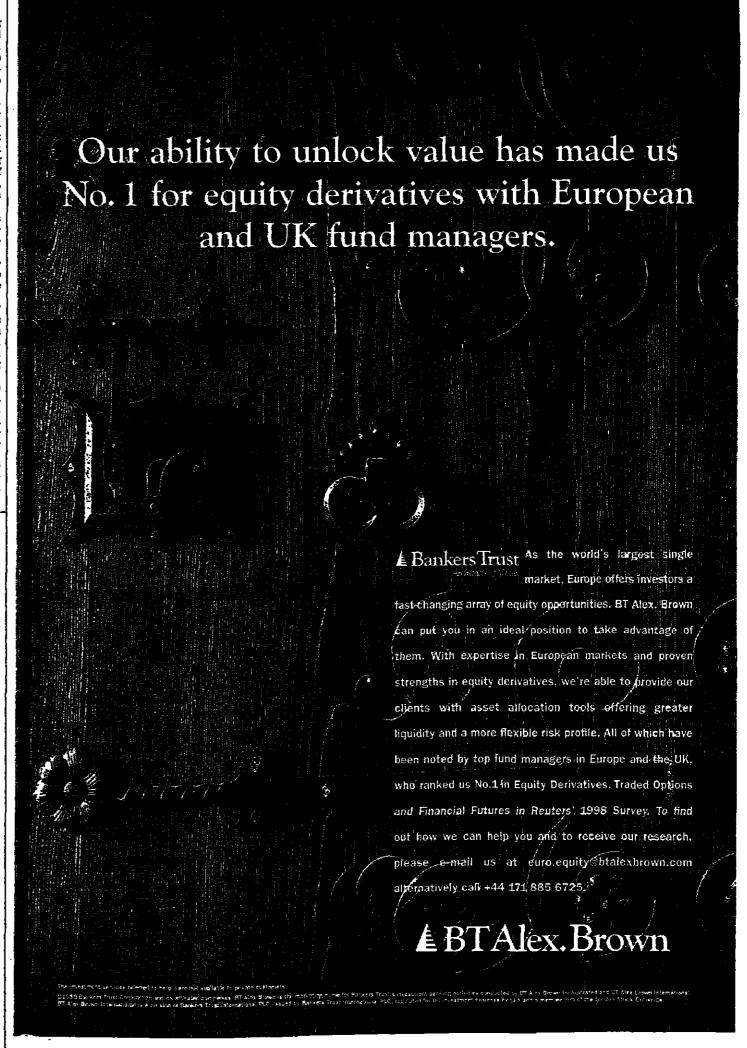
ping, oil and gas group. Denmark is the world's largest exporter of pig meat, which accounts for about 10 per cent of its export income. DC-VJS alone should pronew concern, which will be duce about 8 per cent of

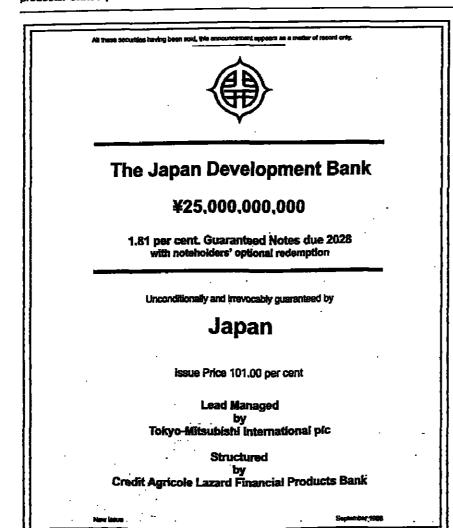
ers received an average of Asia and sales to Russia tion". have come to a halt. Meanwhile, pig production is ris-

Mr Kjeld Johannesen, chief executive officer of

als would follow the merger. DKr11.60 per kilogram for He said the benefits of the pigs, prices have slumped to deal would arise printarily DKr7.10 this autumn as from "better market access demand has weakened in and strengthening competi-

"It is crucial that we can maintain the offensive role which the Danish meat industry already plays in the world market," said Niels Danish Crown, who will be Mikkelsen, incoming chairchief executive of the new man of the new group.





NEW YORK

By Tracy Corrigan

likely to be driven once

movements when the US

Further turmoil in world

again by stock price

MARKETS WEEK

September 7 - September 13

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capital strength... ING BARINGS

The US Treasury market is markets reopen on Tuesday. after the Labor Day holiday. stock markets could prolong the rush by investors for the safe haven of the US bond market, where 30-year yields are already close to 5% per

Furthermore, the bull market for US bonds may find further sustenance in indications by Alan Greenspan, the US Federal Reserve chairman, in a speech on Friday that he may cut interest rates if global financial turmoil intensifies and appears to be harming the US economy.

He implied that the Fed currently holds a neutral position on rates, saying it now saw a balance of risks between deflationary pressures from international turmoil and domestic inflation, confirming the market's belief that the Fed

Benchmark vield curve

7900 7800 .

has dropped its bias towards raising rates. The next meeting of the committee at which a rate change could be set is September 29. Among key economic data due this week are August consumer credit figures on Tuesday and the August producer price index on Friday.

LONDON

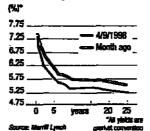
The return of many of the stock market's big hitters from annual summer holidays, coinciding with the continuing turmoil in global markets is likely to produce an upturn in activity in London's equity market.

Turnover is also expected to be boosted by the long list of companies reporting interim results.

One of the main features of the week in London will be the regular monthly meeting of the Bank of England's monetary policy committee. As Richard Jeffrey, group economist at Charterhouse Tilney puts it in his macro-market review this week: "It would be astonishing were the mpc not to consider the case for

cutting interest rates." Other crucial economic domestic news expected this week is industrial production and manufacturing for July. HSBC says that the Confederation of British Industry survey points to

Benchmark yield curve





further weakness in manufacturing output over coming months. With energy and utilities likely to fall back this month, industrial production will be even

No fewer than 10 FTSE 100 Stocks are due to report and the market will be on red alert for any warnings.

FRANKFURT

By Graham Bowley

German shares have fallen sharply in the wake of the downturn in world markets since the Russian crisis broke. Shares gyrated nervously again last week, although they found some stability on Friday after comments by Hans Tietmeyer.

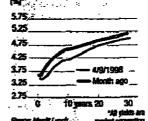
The Bundesbank president said interest rate cuts were not the answer to world market tensions and that economic growth was not in danger in Germany. His comments buoyed the dollar. Away from the Russian

crisis, the German market is becoming increasingly dominated by politics in the run up to national elections on September 27. The state of Bavaria holds regional elections on

Sunday, which will give some indication of how the parties might fare in the national poll. Helmut Kohl, chancellor has closed some of the gap

Gerhard Schröder, although

Benchmark vield curve





the Social Democrat challenger is still slightly

On the corporate front, Hugo Boss presents results today. Industrial group MAN publishes details of its results tomorrow. On Friday, Thyssen and Krupp is expected to publish details of its co-operation.

lubricants and chemicals

He has told clients: "How-

the early 1980s under new

chief executive Tim Steven-

• Holderbank, the Swiss

cement company, is expected to report first-half net profit

of SFr250m-SFr270m (\$164m-

\$177m) up from SFr219m a

year earlier. After-tax pre-

minority net income is fore-

cast at SFr314m-SFr315m

against SFr262m, operating

profit is forecast at SFr687m-

SFr710m, up from SFr592m.

and sales are expected to be

SFr5.5bn-SFr5.7bn compared

positive impacts from higher

capacity utilisation rates among its European cement

factories, the continuous

optimisation of production

costs, and declining refinan-

Holderbank should feel

with SFr5.27bn.

SOM."

TUESDAY

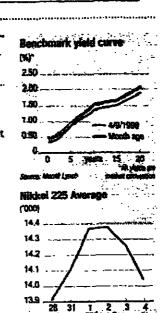
TOKYO

Will Tokyo plunge below 14,000 again? That will be the key question hanging over the Tokyo Stock market this week.

For as global equity markets tumbled last week. Japan notched up – almost unnoticed - a startling 12-year low. The Nikkei 225 the key stock market indicator, fell to close at 13,915.63 on August 28, just below the previous post bubble low seen this decade in 1992. More alarmingly, it is also well below the levels at which corporate Japan starts to notch up large losses on their cross-shareholdings. By Friday, the pressure ebbed slightly; the market

closed at 14.042.91, only slightly down on the week. as some pension funds stepped in to take advantage of the cheap prices and increase their Japanese holdings.

However, analysts warn that there are now at least two factors that could



potentially push the market down again this week. One is that Japan will not act fast enough to boost its economy in the aftermath of the Rubin-Miyazawa summit in San Francisco over the weekend. The other is that corporate Japan is heading for more profit downgrades

and bankruptcies.

8 Chaucer A Wits 145 Coca-Cola Bev 55% Enterprise Cap B PV 84% (Firestone D'mond 167 GBIET Sets Zero 0.36 12½ 1,696 192½ - 58 109% (Metro) 15 Muray Edia Rin Cap

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w Regional Indices								
Africa (9)	951.94	-13.8	7.69	27.62	5.06	37.87	1625.29	765.6
Australasia (7)	920.53	-20.4	2.39	8.60	3.42	6.42	1609.85	815.9
Americas (11)	881.85	-15.4	17.76	63.79	0.77	51.83	1574.16	647.6
Cupyriges, FRSE International Bests US Dollars, Base Value	c 1000 a	31/12/92	ighet 2000 . † Partial	ved. Figu CONSTI	ns ir braci Tuest CKW	als after GE DUR	number of c SAN THE WEE	empanie K ENDAY

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FISE 250	4663.3 4648.8 4712.0 4627.3	jej 5965.6 4827.3 5986.6 1379.4	
FTSE 250 ex IT	4719.4 4 7 05.7 47 87.8 4 883.3	(c) 6030.0 4683.3 6930.0 1378.3	
FTSE 350	2471.2 2450.8 2502.8 2468.6	ti 2967.8 2444.7 3546.4 684.5	
FTSE SmallCap	2069.23 2068.22 2081 25 2047.45	(c) 2560,03 2047.45 2868,98 1363.79	
FTSE SmallCap ex IT	2063.57 2062 <i>2</i> 7 2072.26 204 <u>2</u> .00	(4) 5554.10 2042.00 5654.10 1383.79	
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COMPANIES DIARY

in opinion polls with

Disposal gain will lift First **Pacific**

First Pacific, the Hong Kong conglomerate, is today expected to report a six months to June net profit of more than HK\$5bn (\$645m) compared with HK\$800m the year before, although estimates are unreliable and largely irrelevant to the valuation of a company fundamentally changed by its Hagemeyer disposal

Analysts said the huge exceptional gain from the sale of a 39.7 per cent stake in Hagemeyer would sharply distort the bottom line comparison and radically change the nature of and the outlook for the company's First Pacific recently sold

a 2 per cent stake in San Miguel of the Philippines for HK\$540m after what was seen as an abortive attempt at a takeover that resulted in provisions against the original investment. AFX-Asia, Hong Kong

 Final figures from Billiton are expected to show a strong pre-tax rise, helped by weakness in the South African rand and increased cash balances. BT Alex Brown has highlighted the meeting of the FTSE indices committee on Tuesday. Nick Wilson at the broker expects the shares to bounce strongly on the day of the figures and has told clients: "Billiton will want to reassure current shareholders on the company's performance and remain in the FTSE 100 index. Hence it is likely to pull out all the stops." .He forecasts a 34 per cent increase to £582m (\$960m) although a consensus of forecasts from First Call shows a figure of £448m pre-tax.

 The strategy at Ibstock, the building materials company, is likely to come under scrutiny when it announces interims. Its largest shareholder, Brierley Investments with a 29 per cent stake, is in a period of change, and that may have an impact on the direction of the company. An underlying advance of some 64 per cent is expected, to £13.9m.

 Chemicals company British Vita said at its annual meeting that the year had started well, so analysts expect a strong result when it reveals interim figures. Strength in continental European markets will probably be offset by sterling cing costs.

strength. Nevertheless, an In Latin America, there details on the group's Rusadvance of about 14 per cent may be some problems in sian activities, but especially Colombia because of a recent to some £36m pre-tax is price war between a Lafargeowned unit and one of ipant in the Russian debt Burmah Castrol, the Holderbank's subsidiaries.

Venezuelan sales might group, will probably report an interim decline of about well, but the Mexican market remains healthy in both 11 per cent to £66.6m in demand and pricing. underlying net income. according to BT Alex Brown. AFX-News, Zurich Fergus MacLeod at the broker has highlighted sterling • Strong growth in the strength and the Asian slow-

cruising division is expected to help P&O report an interim rise of about 13 per ever, the shares are trading cent to £135m, although the at a 13-year low relative on company's comments on the every major valuation state of world trade are parameter. This ignores the likely to overshadow the figlonger-term potential benefits of the most significant

Any decline in US ecorefocusing of strategy since nomic activity would have an impact on the company's

> The strategic review at Associated British Ports is likely to result in some cost savings, and analysts expect this to contribute to an advance of about 7 per cent to a range of £53m-£57m. There may be an update on its acquisition earlier this year of American Port Ser-

WEDNESDAY

• Credit Suisse, the Swiss banking group, is expected to report first-half net profit SFr1.9bn-SFr1.97bn. including Winterthur Insurance Group, analysts said. Official comparisons are not Asian and Russian difficulavailable because of the Winterthur acquisition.

Suisse to provide more time's £366m.

on its Credit Suisse First Boston unit, a leading partic-

market. One analyst expected the come in slightly lower as turbulence to prompt provisions of about SFr820m for the year and there could be additional provisions for the Latin American activities of

CSFB. CSFB said last month that first-half net profit before minorities was \$754m against \$623m, although net profit before minorities in the year to August 25 fell to \$500m as a result of global market difficulties, notably

AFX-News, Zurich

 Interim figures from Lucas Varity are likely to show exactly how much it suffered as a result of the strike at General Motors in the US, which is a leading customer of the company's braking systems, LucasVarity said last month that it

would cost about £11m. Analysts expect a pre-tax interim figure of some £160m, up from £148m.

THURSDAY

Rio Tinto is likely to unveil interim figures hurt badly by the fall in world metals prices. The shares have performed badly recently, and they are not expected to do well until ties have abated.

The results are expected to Analysts expect Credit be little changed from last

the One.

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Dollar in spotlight

By Richard Adams

The battle for the US dollar looks set to continue this week, after an intense verbal barrage over the weekend.

lar has been knocked in the many analysts expected. last two weeks, as the impli-America have sunk in.

US Treasury Secretary, and but not yet disappeared. his Japanese counterpart.

interest, and that we shared

Over the weekend Alar Greenspan, Federal Reserve chairman, also weighed in the United States can remain an oasis of prosperity unaf The New York market is fected by a world that is closed today for a public holiday, but interest in the dolimcreased stress." Mr Green iday, but interest in the dol-lar remains high in Euro-pean and Asian markets. for increased stress," Mr Green-span said on Saturday, And yet that – until Russia's Sentiment behind the dol- devaluation - was just what

Mr Greenspan said the Fed cations for the US of the saw the risks for monetary market turmoil in Russia policy as "more balanced" and (more recently) Latin between a US slowdown caused by international Most currency analysts events, and a pick-up in expected little direction to domestic inflation. That sug come from the meeting gests the chances of an interbetween Robert Rubin, the est rate rise have receded

The Federal Reserve nex Kiichi Miyazawa. Mr Rubin meets on September 29. Frisaid the US's dollar policy remained unchanged. day's labour market repor-showed a 365,000 rise in new showed a 365,000 rise in new "I have said that the jobs, a figure distorted by strong dollar serves our the end of the GM strike. "Labour markets are unusu Japanese concerns about the ally tight, and we should weakness of the yen." Mr remain concerned that pres-Rubin said. There was no sures in these markets could specific or concrete discussion" of exchange rates. sures in these markets could spill over to costs and prices," Mr Greenspan said.

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12 1833 25.7288 5.996 5.2679 1.8059 1.7059 1.4430 1712.59 35.7258 1.9530 7.7254 1.95300 1.95300 1.9 12 25-40 35 3500 6 6315 5 3021 5 3823 1 7435 1 4535 1 771-45 25 9920 7 7865 178-50 14 338 1 4338 1 4338 1 4338 1 1444 55,000 6,5738 5,257 3,767 1,750 1,750 1,750 1,763 1,945 7,763 1,945 1,94 1,9788 -19 44,075 -103 2,7538 -11 1,749 -03 6,3118 -168

IONEY RA		_	_	_	_		_	_
p 4	Øver night	One month	तिन्द्र स्मित्र	Six mitis	Coe	Lomb. inter.	Die. radio	Repo rate
lgium	3%	344	34	314	3%	6.00	2.75	
waekago	32 32 34 34	37 38	35	34	34	6.00	275	_
nce	38	36	31/2	3⊈	31/4	4.60	-	3.30
veekag0	3.	3 <u>5</u> 3 <u>6</u>	31/2	32	3%	4.60	_	3.30
many	3	Эğ	312	34	3%	4.50	2.50	3.30
veelago	44	3 <u>8</u> 61	32	34	31	4.50	2,50	3.30
and	6	63	59	5	41%	-	_	6.75
areekago	62	6 <u>1</u>	64	5%	46	-	-	6.75
y -	5 <u>3</u> 514	52	5½ 5½ 3¼	4%	4₫	6.50	5.00	4,99
eekago		5≟	5½	49	42	6.50	5,00	4.99
erlands	374	35	3 <u>1</u>	94	34	-	2.75	3.30
reekago	34	314	3 <u>3</u> 1 <u>3</u>	32	3%	-	2.75	3.30
tzerland	18	15	13	12	7%	-	T.00	-
reekzgo	18 5 <u>8</u>	15	13 55	14	11/4	-	1,00	-
	55	5⊈	5 <u>£</u>	51/2	5 <u>8</u>	-	5.00	-
iesicaĝo	5%	58	5	5 <u>€</u>	53	-	5.00	-
B47	ė	è	Ŧ	š	8	-	0.50	-
eekago	ŧ_	<u> </u>	74	*	₽		0.50	
LIBOR BBA LO	ndoa							
tank Fliding	-	5%	55	5 Ł	51/2	-	-	_
reekago	-	5%	594	53	53	-	-	_
Dollar CDs	_	5.43	5.38	5.32	5.26	_	_	_
reekano	_	5.45	5,44	5,44	5.46	_	_	_
Linked Ds	_	48	42	4	3%	_	_	-
88K300	-	44	42	4	32		_	_
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veekaan	_	22	35	32	À	_	_	_

P(-Close 1.6705 1.6670 1.8625 1.5450	Prev. close 1.6740 1.6712 1.5680 1.6460	FT GUIDE to WORLD CURRENCES The FT Guide to World Currencies table can be found in the Companies and Pleasure page in today's edition.

FIBO C	URRENC	Y INTER	REST E	RATES		
Sep 4	Short	7 days	Ora .	Three	Sæ	One
oop -	term	natica	WOLDS:	ands.	months	Astr
Belgian Franc	35 - 34	34 - 34	32 - 32	312 - 314	31 - 32	39 - 3
Canish Krone	4% - 3%	44 - 42	44 - 44	42 - 43	41 - 41	472 -
German Mark	3% - 3%	3 34	32 - 38	3£ · 3£	3g - 3C	34 :
Dutch Guilder	3% - 34	34 - 34	3½ - 3½	3% - 33	3§ - 3§	3 4 - :
French Frenc	34 - 34	35 - 35	32 - 3%	35 - 36	32 - 3%	32 - 3
Portuguese Esc.		4월 - 4설	46 - 4%	44 - 42	4% - 43	4 - 3
Spranish Peseta	4% - 4%	415 - 42	44 - 45	4% - 4%	44 - 44	34 - 3
Sterling	6월 - 6일	7g - 7g	76 - 7	72 - 71	7 <u>6</u> - 74	72 - 7
Seles Franc	144 - 144	樓 - 19	1% - 1%	1 <u>8</u> - 1 <u>8</u>	144 - 144	18 - 1
Canadian Dollar		5% · 5%	5% - 51	24 · 24	54 - 5%	S4 -
us Dollar	54 - 54	5% - S§	54 - 5%	53 - 69		5% - :
italian iura	5½ - 5½		54 - 54	월 - <u>4</u> 일	44 - 45	4% -
Japanese Yen	¥ - ¥	<u> 5</u> - %	j - j	2 - 1	4 - 4	7 - 1
Asian SSing	2 - 1	6월 - 4월	64 - 55	6월 - 5월	64 - 5½	5 - 5
शिक्षा क्षिमा प्रसंदः	are cast for the U	5 Dollar and Yes	LODGE TWO	quie, sogor		
M THREE MO	ALTH EURODOLLA	NR (IMAN) \$1m	points of 10	7%		
	Open Set	pribe Chang	e High	[398	Est. vol	Open (
Sep	94.45 94	46 +0.00	94,47	94.42	54,013	392,0
Dec.	94.63 94	.64 +0.02	94,84	94.56	78,509	437,1
Mar	94.81 94	.81 +0.01	94,82	94.75	111,178	449,6
II US TREASU	RY BILL FUTUR	es (MMM) Stan	per 100%			
Sep	95.20 95	23 +0.02	95,23	95.20	397	3,53
Dec	95.51 95	54 +0.02	95,54	95.49	135	817
liter	~ 95	.63 —	-	95.60	10	53
	fical, are for presi					

OTHER CURREN	CIES	
ch Rp 51,5557 - 51,5858 30 gary 372,165 - 372,845 22 5020,80 - 5018,40 30 su 5,0920 - 5,1011 3 and 6,1559 - 6,1756 3	2.480 - 222.780 00.00 - 3000.00 13043 - 0.3046 1,0446 - 3,0480	BANK RETURN The Bank Return lable can be found or page 19 in luday's edition.

The Wharf (Holdings) Limited (Incorporated in Hong Kong with limited liability)



INTERIM RESULTS FOR THE HALF-YEAR PERIOD ENDED JUNE 30, 1998

- Unaudited attributable profit of HK\$1,362.6 million.
- Interim dividend of 28 cents per share.
- Rental billings in 1998 expected to stand up to 1997 level as Harbour City and Times Square continue to contribute to Group's earnings.
- Modern Terminals records a 20 per cent growth this year. Achieved all-time throughput record in July 1998.
- Group debt to asset ratio stood at 27.3 per cent. Financing charges in line with budget.
- Wharf Cable breaks even operationally, with revenue 32 per cent higher than same period last year and operating expenses three per cent lower. Free cashflow profit anticipated by 2000.

Cable TV viewership share among cable homes grows from 23 to 28 per cent in one year demonstrating its increasing popularity.

- New T&T awarded International licence, enabling it to begin its own international transmission in January 2000. Now the second largest network in Hong Kong, New T&T wins over 90 per cent of ported numbers transferred from the prior monopoly; carries about eight per cent of all IDD calls and 15 per cent of all Internet traffic in Hong Kong. All achieved in less than three years.
- Gateway II retail over 50 per cent leased. Fit-outs in progress. New architectural features bring excitement to Harbour City, which offers 700 shops under one roof - over two linear miles of popular shopping. Gateway II office and serviced apartments to come on stream in 1999 and 2000.
- Galaxia's already-sold units cover all development costs. Pace of Group development projects to be in line with
- · Hotels earnings offer dismal profit contribution to the Group due to severe downturn in tourism.
- "Star" Ferry franchise renewed in Centenary Year, as it sails into the next century.
- . Won in the Court of Appeal the ADS case against Wheelock Marden, then chaired by Mr John Marden, CBE, in respect of events before Wheelock Marden was acquired by Wharf in 1985.

Six months ended June 30:	1998	1997
	HK\$ Million	HKS Million
Turnover	5,272.6	4,766.9
Operating profit	1,447.9	1,838.4
Exceptional items		900.5
Profit from ordinary activities	1,447.9	2,738.9
Share of profits of associated companies	545.6	94.2
Profit before taxation	1,993.5	2,833.1
Faxation	(337.2)	(320.6)
Profit after taxation	1,656.3	2,512.5
Minority interests	(293.7)	(279.7)
Group profit attributable to Shareholders	1,362.6	2,232.8
nterim dividend	(642.6)	(644.4)
Fransferred to revenue reserves	720.0	1,588.4
arnings per share	\$0.59	\$0.97
nterim dividend per share	\$0.28	\$0.28

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CROS	S RA	TES A	ND D	ERIVA	TIVE	S												
EXCHA	NGE	CROSS	RAT	ES														
Sep	1 4	BFT	DKr	FF r	DM	至	L	Ħ	MKr	Es	Pb	SKr	SFr		CS	<u> </u>	<u> </u>	Bor
Belglum	(BFr)	100	18.45	15.25	4.847	1.934	4787	5.489	21.53	496.8	411.5	22,19	3877	1.670	4.276	2.794	375.3	5.429
Denmark	(DKr)	54.18	10	8.805	2,636	1.048	2594	2.963	11.67	269,1	222.9	12.02	2.155	0.905	2317	1 514	203.4	1 332
France	(Hr)	61,54	71.36	10	2.982	1.190	2946	3.366	13.25	305.6	253.2	13.66	2.447	1.028	2631	1.719	231 0	1.513
Germany	(DMA)	20.63	3,808	3.353	1	0.399	987.6		4 442	102.5	84.90	4.579	0.821	0.345	0.882	0.577	77 44	0 507
tretand	(ED)	51.71	9,543	8,402	2506	1	2475	2.828	11.13	256.8	212.7	11.47	2,056	0.863	2717	1.445	194.7	1.271
Italy	ίÚ	2.089	0.386	0.339	0.101	(1.040	100	0.114	0.450	10,38	8.596	0.484	0.083	0.035	0.089	0 058	7.841	0.051
Netherlands	(FI)	18,28	3,374	2971	0.886	0.354	875.2		3.936	90.80	75.23	4.057	0.727	0.305	0.782	0.511	68.63	0 450
Norway	(REKIY)	45.45	8,572	7.548	2.251	0.898	2223	2.540	10	230.7	191.1	10.31	1.847	0.776	1.985	1.298	174.3	1 142
Portugat	(Es)	20.14	3.716	3.272	0.976	0.389	963.8		4.335	100	82.85	4.458	0,891	0.336	0.861	0 563 0.679	75 58	0.495 0.598
Spatri	(Pta)	24.30	4,486	3.949	1.178	0.470	1163	1,329	5.233	120.7	100	5.393	0.967	0.406	1.039	1.259	91.22 169 1	1.108
Sweden	(SKI)	45.D6	8.317	7.323	2.184	0.872	2157	2.465	9.702	223.8	785.4	10	1,792	0.753	1.927	0.703	94 38	0.618
Switzerland	(SFr)	25.14	4,641	4.086	1,219	0.486	1204	1.375	5,413	124.9	103.5	5 580	1 222	0 420	1.075 2.561	1.673	2248	1.473
UK	(E)	59.88	11.05	9.731	2.902	1.158	2866	3.275	12.89	297.4	246.4	13.29	2.382 0.930	7 0.391	2 30 i	0.653	87 78	0.575
Canada	(CS)	23.39	4,316	3.801	1.134	0.452	1120	1.279	5.035	116.2	96.23	5.190	1.423		1.530	ress I	134.3	0.880
USA	15)	35.79	8,606	5.816	1.735	0.692	1713	1.958	7.706	177.7	147.3	7 942		0.598 0.445	1.739	0.744	100	0.655
Japan	m	26.64	4,917	4.329	1.291	0.515	1275	1.457	5.738	132.3	109.5	5.912 9.025	1.060 1.617	0.679	1.739	1.136	152.6	
<u> </u>		40.67	7.506	6.609	1.971	0.787	1947	2.224	8.756	202.0	167.3	3023	1.017	U.0/9	(./38	1.436	132.0	
Davieta Money, Fi	mod Face	, Harredylan Kro	per, 1806 San	den Kroor i	er 1û bej	gas Flatt,	Ten, Escud	, Lie and Per	megy bec 1000	l								
E D-MARK	UTURES	(MM) DM 12	5,000 per	DM .					~									
	Open	Sett price	Change	: Figh		CWr	Éstroi	Open int.			TH 95 1/3			(cents per				
Sep	0.5788	0.5780	-0.000	•			55.082	107.053	Strike	ı	-						77S	
Dec	0.5832	0.5810	-0.000				20,320	35,261	Price		Sep	0	d	Hov	Sap	_	47	Nov
Mar	-	0.5835	-0.8902			816	5	84	1,560		1.64		46	2.28	0.30		42	2.50
-			J	-	-		-		1,570		0.96		.90	1.84	0.63		91	318
E SWISS FR	ANC FUT	URIES (MAN) S	SF: 125,00	C per SFr					1.580		0.46		45	1.47	1 17		43	•
									* Areafo	us days val	. (245) 31 P	basa5. Ans	w. day's op	بعامل إنعام	7,501 Futa	18,212		
Sep	0.7060	0.7039	-0.0014				42.014	73,722										
Dec	0.7123	0.7109	-0.0014				17,718	27,697 36	■ PI	HILADELPI	BL SE D-I	MARKAS O	PTIONS D	M62.500 (S per DM)			
Mar	-	0.7174	_0.0014		U.	157	7	30									-	

Open Sep 8,7441 Dec 0,7530		6 +0.0053	High 0.7525 0.7635	0.7360 0.7460	Est.vol 56,735 31,846	Open Int. 97,386 34,822	0.570 0.575 0.580 Previous day's vol.	0.85 0.56 0.32	1,09 0.83 0.63	1.1 11 0.1	03 B1	0.16 0.32 0.56	0.71 1.01 1.33 4.300	2	0.89 1.13 1.42
Mar - Til Sterling Future	0.768 83 (NOV) 51		0,7689	0.7584	40	1,934	BENCHM					ONDS			
Sep 1.6150			1,5768	1.6652	19.024	49.542	DLITTIN	Red	UIL	94 4			Y#k chg	Month	Year
Dec . 1,8652	1.653	2 -0,0018	1.6690	1.6576	11,969	25,939	Sep 4	Ditte	Coupon	Price	Yield	yest	yteki	ctig yid	山湖村
Maar 1.6590 i	1.656	87 00 ,8— 6	1,6590	1.6510	. 1	12	Apstralia .	01/01 08/08	8.750 8.750	107.3284 123.0536	5.37 5.88	-0.06 -0.04	-0.56 -0.42	+0.32 +0.24	+0 31 -0 88
					-		Austria	07/00	5.875	103,6606	178	+0.03	+0.04	-0.27	-047
								01/08	5.000	103.8300	4.49		+0.01	-0.27	-1.23
UK INTER	EST R	ATES					Belgigen	01/00 03/08	4,000 5,750	100.3900 109.4400	3.69 4,51	+0.04	+0.01	-0.26 -0.30	-0.34 -1.25
LONDON M	ONEY	RATES					Canada	03/00 06/08	5.000 6.000	99.2500 103.8800	5.52 5,48	-0.04 -0.03	-0.21 -0.22	+0.26 +0.65	+1 38 -0 52
Sep 4	Over night		One worth	Three months	Six Trionths	One	Demopark	11/00	B 000	109.2500	44	+001	-0.08	+0 07	-017
Interbank Starfag						782 Tu		11/07	7,000	115.8800	4.82	+0.01	-0.02	-0.07	-142
Starting (20s	7% - -	3 72 - 6% -	72 - 7% 75 - 72	7% - 7% 78 - 78	75 - 73 75 - 73	7% - 7% 7% - 75	Finishs	01/99 04/08	11,000 5,000	102.5601 110.5830	3,25 4,61	+0.04	-009 +0.01	-0.35 -0 16	-0.82 -1.30
Treesury Bills	•	•	71 - 7%	79 - 79			France	01/00	4,000	100.5100	3.59	+0.02	-0.01	-029	-0.47
Bank Bills Local authority deps.	7% -	7 7% - 7%	76 - 75 76 - 75	74 - 74 74 - 74	7% - 7 <u>\$</u> 7% - 78	73 - 74		04/05	7.500	119.4900	4,08	+0,02	+0.05	-0.38	-1.70
Discount Market deps	7% - 7			74				04/08 04/29	5.250 5.500	106.7300 106.1300	4.37 5.10	+0,01 -0.01	+0.07 +0.07	-0.33 -0.16	-1.21 -1.19
UK clearing bank base	شده میکسیا	714 ac- rent 6		roes.			Germany	03/00	4,000	100.7400	3.48	+0.07	+0.12	-040	-0.44
Ou contail four post	CHANGE IN	Up to 1	1-3	3-6	6-9	9-12		10/05	6.500	114.1060	4,18	+0.01	+0.04	-0.35	-1.13
		month	morsh	months	months	months		01/08 01/28	5.250 5.625	107.5300 108.6700	4.24 5.05	+0.01 -0.01	+0.05 +0.06	-0,38 -0 16	-1.44 -1.30
Certs of Tax days. (E	100,000)	4	6.5	6.5	6.25	6.25	Ireland	10/01	6.500	106.7500	4.15	+0.01	-0.14	-0.61	-1.82
Carts of Tax dep. under £ Ave. tander rate of discou	100,000 ls 4	oc, Deposits milital 2 Noteann (2001)	isea ior cash	2pe.	. 10-i- i- d	Jan 70		30,80	6.000	110.9000	4,61	+0 01	+0.02	-0.27	-1.7
1998. Agreed rafe for peri	iod Sep 23, 1	998 to Oct 25, 19	96, Scheme II	8.99pc, Refe	rence rate for	period Aug 1.	italy	04/07	4,500	101.0800	4 04	-	-0.09	-0.29	-1.83
1996 to Aug 21, 1998, Sc		7.74Upc. HITBUC	8 HOUSE BEES		Sep 1, 1998.	•		05/03 05/08	4.750 5.000	102.2300 102.6500	4.27 4.85	-0.01 +0.01	-0 09 -0 04	-0.32 -0.18	-1.78 -1.76
								11/27	6.500	116.9200	5.34	-	-0.01	-0.04	-1.57
BANK OF E	ngla	nd tre	asury	BILL	TEND	er	Japan	03/00	6.400	109.1000	0.41	+0.01		-0.09	-0.10
	Sep 4	Aug 28			Sep 4	Aug 28		06/03 09/05	4.500 3.000	117 .0800 112.8 5 00	0,84 1.12	-0.01 -0.02	-0.01 -0.01	-0.14 -0.17	-0.72 -0.97
80ts on other	£100m	£100m	Top accep			% 7.0995%		03/16	2,700	1123500	1.94	-0.01	-0.01	-0,20	-0.98
Total of applications Total allocated	2696m 2100m	£796m £100m	Average y	of discount aid		% 7.0995% % 7.2274%	Hetherlands	05/00	9.000	108-5500	3.83	+0.07	+0.02	-0,33	-046
Man. accepted bid	£98,230	£98.230	Offer at o	ext tender	2100		Hery Zealand	07/08	5.250 8.000	105.7700	4.39	+0.02	+0.05	-0.31	-1. <u>Z3</u>
Allotment at min. Isrei	57%	100%	MEL SCHOOL	t. bid 28 de	rye.			11/06	8.000	103.5796 110.2579	6.34 6.37	-0.04 -0.06	-0.31 -0.11	-0.09 +0 <i>2</i> 7	-0.93 -0.79
							Karway 	01/90 01/07	9.00G 6.750	199,3790 106,0090	7.80 5.52	-0.14 -0.16	-0.21 -0.46	+2_17 +0,17	+3.05 -0.48
							Portage!	03/00	5.375	102,3000	3.78	-0.01	-0.02	-0.37	-1.43
				-			l	06/08	5.375	105.6500	4.84	+0.01	+0.02	-0.26	-1.54
		SE LEND	ING K				Spain	04/00	6,750	104.5000	3.76	+0.03	-0.06	-0.35	-1.22
14	% ~-0	Exeter Trust I		%		%	Sweden	01/08	10.250	110,2100	4,83	-0.02	-0.03	-0.23	-1.56
Adam & Company Alled Irish Bank (Gi	7.50 8) 7.50	Financial & G			ith & William Sansk	801 7.50 7.50		05/08	6.500	111,7600	4.37 4.53	-0.01 +0.01	-0.04 +0.04	+0.05 +0.05	-0.50 -1.63
Olienry Angbecher	7.50	Officiant Flori	ing & Co7.5	50 TSB		7.50	Setzerland	03/00	5.000	104,9500	183	_	-0.05	-6.45	-0.01
Banco Bilbad Vizza		Habib Bank A OHambros Ba			å Benk of K Trust Benk		l -	06/07	4,500	113,3500	2.76	+0.04	+0.18	-0.06	-0.77
Benk of Cyprus Benk of Indend	7. 5 0 7.25	Haritable & G			eway Laidi		LKK	11/01 12/03	7.000 5,500	102,6953 103,9531	6.05 5.62	-0.01	+0.04 +0.07	-0.42 -0.41	-0.88 -1.27
Benk of India	7.50	C. Hoare & C			Niro Benk	7.50	{	12/07	7.250	113,8515	5.33	+0.01	+0.04	-0.38	-1.65
Bank of Scotland	7.50	Hongkong & S Invested Bank	-		embers of L	onden	i s	12/28	<u> 6.996</u> 5.500	113,9688	5.09	+0.06	+0.01	0.30_	-1.85
Berdeys Benk Brit Ruof Mid East	7.50 7.50	Julian Hodge		50 fm	restment Br		1 -	05/03	5.500	100,7813 102,0313	5.01 5.00	+0,01	. +0,01 -0.02	-0.39 -0.45	-0.95 -1.36
●Brown Shipley & Co L		 Leopoit Jose; Lloyds Bank 	oh & Sons 7.5 7.5		#OCIBTION		{	05/08 11/27		104,6563 111,2813	5.01	-0.02 -0.03	-0.07	-0.42	-1.31
Cifibenk NA	7.50	Michand Bank					1 EST	07/00		100,3300	5.36 3.87	+0.07	-0.01	-0.28	-0.68
Clydesdale Bank The Co-operative B	7.50 enk7.50	NatWestmins					l	04/06		106.3100	4.43	+0.03	+0.09	-0.30 -0.30	-0.60 -1.51
Courtes & Co	7.50	ORea Brother Royal Bk of S					London closing. The	York closing				Source	роводи		
Cyprus Populer Ben Duncan Lawrie	k 7.50 7.50	Scottish Wido Singer & Fri	ws Bank 7.	50			Yelds: Local regrigor cent payable by nor	recent,	96560 YIGO	basis. Yields	क्षेत्रका वि	italy exclu	de elithoi	ding ter ei	12.5 per
UK GILTS	PRICE	S													

Coutes & Co 7.50 Royal B Cyprus Populer Benk 7.50 Scottish	Brighers 7.50 Bk of Scotland 7.50 h Wildows Bank 7.50 er & Friedlander 7.50	Landon éksing. Yeen York closing. Source: Interactive DelayFT information Yields: Local market standard/Vingalised yield basis. Yields storen for Italy exclude existoking far at 12.5 per cent payable by narraedesite.
UK GILTS PRICES		
White Areas +/- Sm	Interest Last City (17) does at the teach Those S	in's Armat Interest Last City Wis % Armat Interest Last City
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Tress 6 2pc 2003	6 Je7 De7 28.5 - War Loan 3 ¹ 200 653] 3 Je25 AVE 20.7 - Com 3 ¹ 200 '61 Ab 82%	Prison 11½0c 2012



EURO PRICES

EQUITIES

Europe's wide range of interests

EUROPEAN OVERVIEW By Martin Dickson,

interest rates converge and for Ireland of 5.50, in January. among countries taking part in European economic and

divergence rather than convergence, both in short rates participants. and the bond market.

FISE Eurotop 300 Euroblec

-0.020 -0.010 -0.035 -0.035

+17.0 +17.0

98,300

High 2515.0 2536.5 -

LOW

1350

1150

AND CONTRACTO BASS

markets' implied short intershows an implied forward will short-term rate for Italy of around 4.80 against Germany's 3.50.

monetary union, coming into this may simply be another period of relatively high effect on January 1?

Although there are just four mooths left until Emu, the trend over the past few markets, which has recently widened the spread between stimulus is not needed, for weeks has been towards German bunds and the domestic economic reasons;

A substantial gap between economics team at ABN- sure and keep exchange Germany and Italy has Amro argues that it could opened up in the futures also reflect a growing belief stable.

in financial markets that full est rate expectations, while short-rate convergence will convergence table now this year, with the European Central Bank fixing the first unified official interest rate

They argue that central Some analysts argue that banks are prolonging the so-called "peripheral" Emu and they are also providing support for currencies to However, the European prevent undue selling pres-

rates against the D-Mark

Peripheral central banks will have to start cutting the FT's euro-zone currency not happen by the end of interest rates as Emu points out that the longer the differentials remain, the greater the potential for

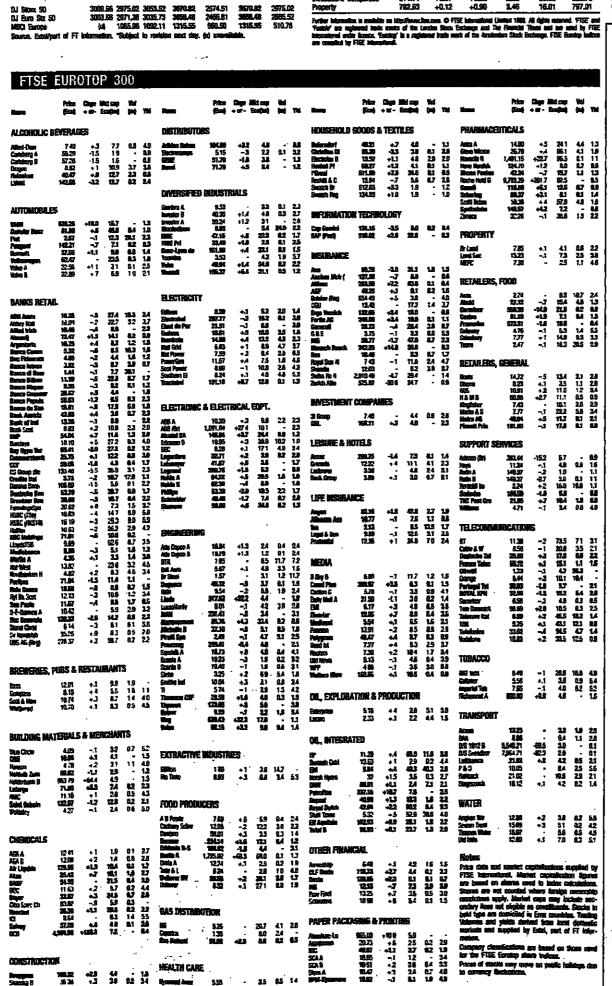
European equity markets this week are expected to remain volatile and strongly in Russian and the tussle on Wall Street between bulls

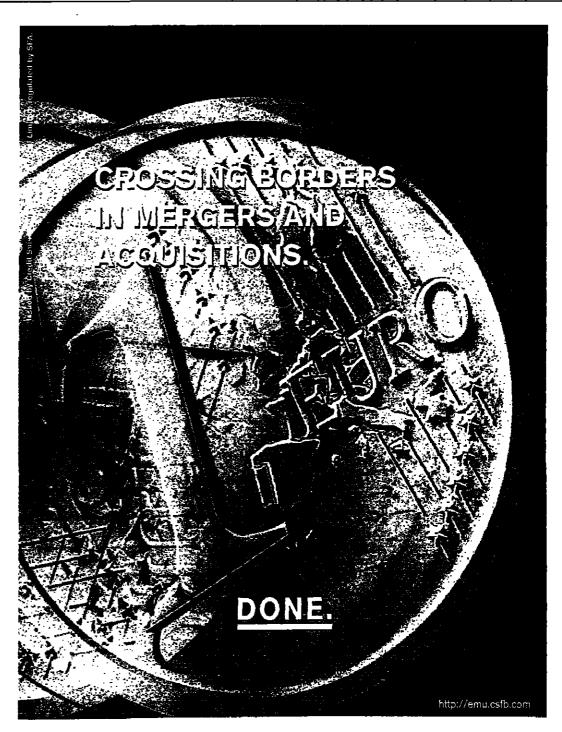
index rose 35.05 points on Friday to end at 2,499.63. while the FTSE Eurotop 300 rose 10.30 to 1,078.39 as mar-

FTSE Actuari						n series
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September 04						
National & Regional	Stat	Day's	change	Ylekt	ad adj	Total retn
Marketa	Index	%	poleis	grass %	yes	(Ecu)
FTSE Eurotop 300	1078.39	+0.96	+10.30	2.63	22.20	1108.94
FTSE Eurotop 100 FTSE Ebloc 100	2499.63 900.39	+1.42 +1.00	+35.05 +8.87	2.63 2.23	32.84 13.33	893.32 912.18
		+1,00	10.0+		13.33	912.18
FISE Exerctop 300 Region Eurobioc	# 1130,79	+0.79	+8.91	2.23	19.73	1152.98
UK	992,97	+0.98	+9.62	3.33	28.79	1035.67
Europe Ex-Eurobice	1036.04	+1,14	+11.70	3.06	23.62	1068.16
Europe Ex-UK FTSE Euroteo Industry &	1127.57	+0.96	+10.70	2.30	18.50	1147.12
RESOURCES	835.25	+5.47	+50.78	3.45	21.81	865.78
Extractive industries C4. Integrated	687.72 809.63	+5.11 +6.54	+33,41 +49,72	4.25 3.40	0.00 15.03	687.72 822.47
Cill, Exploration & Prod	606.05	+5.38	+30.94	3.99	0.00	606.05
CENERAL INDUSTRIES	1006.61	+1.39	+13.85	2.81	19.50	1025.98
Construction	914.09	+1.36	+12.30	2.78	11,06	924,72
Building Matis & Merchs	832.82	+1.42	+11.63	3.17	7.65	838.62
Chemicale Olversified Industrials	822,29 921,75	+1.35 +1.88	+11.02 +16.97	2.94 2.38	16.87 17.48	836.21 937.56
Bectronic & Bact Equip	860.55	+0.86	+7.32	236 1.97	4.89	964.71
Engineering	848.46	+2.47	+20,44	3.97	9.57	857.AD
Paper, Pckg & Printing	750.42	+1.00	+7.39	3.13	1.21	751.35
CONSUMER GOODS	1087.81	+1.70	+18,18	1,75	15.04	1114,05
Automobiles	883.51	+0.70	+6.15	2.95	10.25	891,71
Alcoholic Osverages Food Producers	838.87 903.03	+0.42 +1.99	+3.48 +17.55	261 1.79	5.82 9.37	843.90 911,24
Household Goods & Texts	991.07	+1,06	+10.37	1.98	7.01	997.54
Healthcare Phoroaccoulicals	878.50	+0.85	+7.38 +19.99	1.38 1.35	9.52 4.27	887.43
Tobacco	967.18 965.62	+2.11 -0.45	+19.99 -8.23	4,40	1.81	971,41 967,43
SERVICES	1121.38	+0.18	+2.03	238	20.79	1150.34
Distribution	762.95	-0.51	-392	291	11.37	771.52
Leisure & Hotels	756.31	+1.70	+12.66	3.36	10.42	764,34
Media	996.17	+1.15	+10.63	2.51	9.53	945.09
Retailers, Food Retailers, General	1011.93 997.79	-1.52 +0.17	-15.64 +1.69	2.98 3.48	10.70 16.58	1022.97 1014.05
Telecommunications	1014.97	+8.15	+1.51	1.95	13.02	1027.30
Breveries, Pubs & Rests	759.72	+2.09	+15.53	3.62	14.20	771.27
Support Services Transport	917.26 910.31	+0.73 +0.24	+6.63 +2.16	1.64 2.89	6.84 11.76	923.68 920.50
Information Technology	1095.56	-0.39	-4,33	0.38	2.23	1096.08
UTILITIES	1344,94	+1.90	+25.04	3,31	53.32	1417.73
Beciricity	1025.48	+2.05	+20.61	3.44	26.23	1052.87
Gas Distribution	1012.50	+1.92	+19.07	1.83	84.81	1105.75
Water	1087.37	+1.06	+10.84	5.01	38.72	1076.99
FRANCIALS	T127.94	-0.89	-10.12	2.95	28.40	1157.06
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Other Financial Investment Companies Property	1063.34			1.60 2.44 2.82 3.46		

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ael .	BRL	1.357058	-0.0078	-0.57	+0.0345	+261	Belghim	20.6255	20.633	+0.04	+0.63	20.6325	3.51	-0.0
enada	CALD	1.762908	-0.0200	-1.12	-0.0T21	-0.58	France	3.35386	3.3529	-0.03	-0 (14	3.3574	3.57	+20
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incapore	SGD	2014275	-0.0189	-0.73	-0.3360 +0.0145	+0.73	Scaln	85,0722	84.8957	-0.21	+0.10	85,1013	427	+0.7
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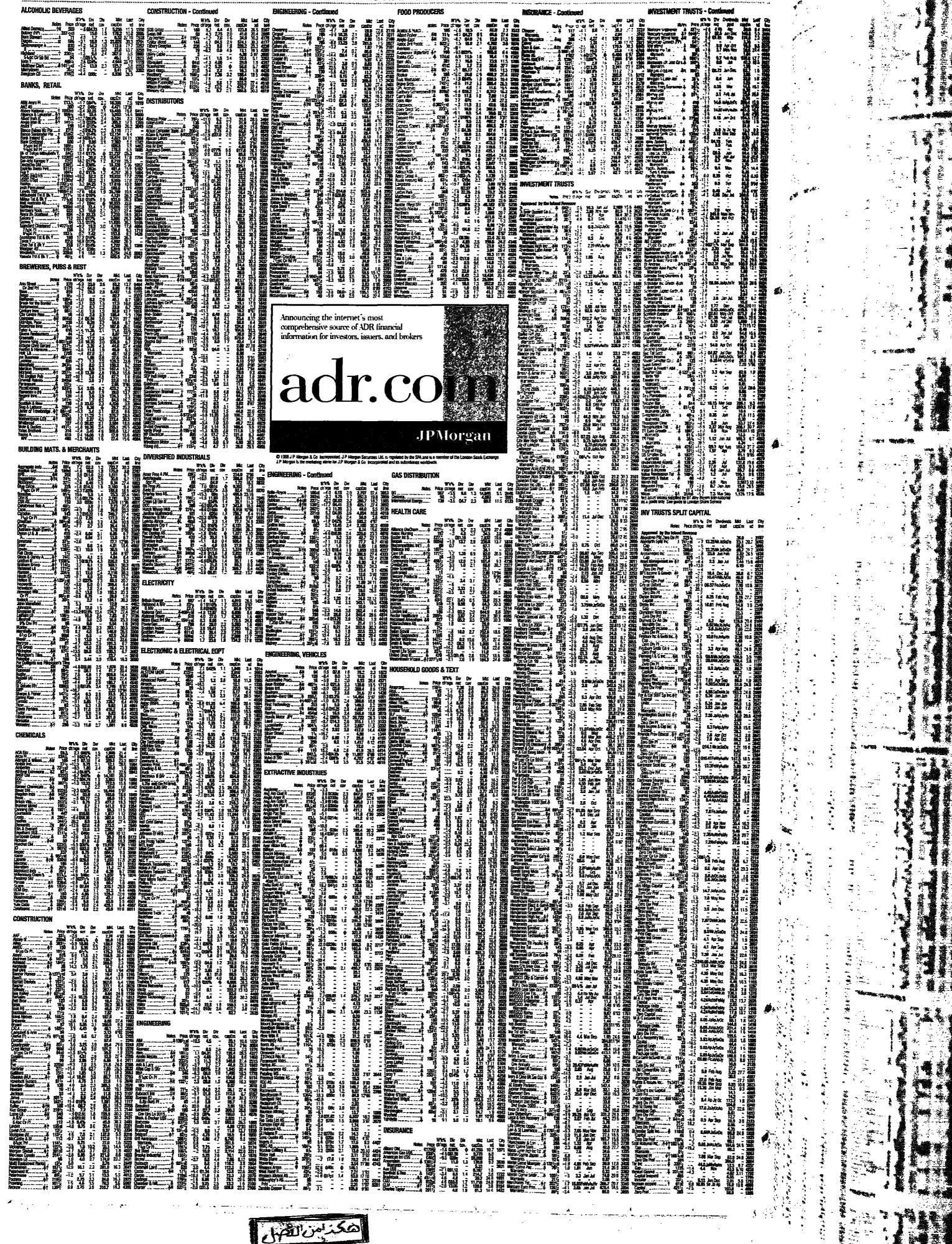
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							France (Rep of)	04/08		N/A	106,730	4.37	+6.01	-0.33	-6.
							italy (Rep. of)	05/08		AA	103.160	4.59	-0.02	-0.22	+0.
							Portugal (Rep of)	96/08		AA-	106.070	4.59	+0.00	-0.26	+0.
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							Abber Mad Treas Sty	02/03	4.875	AA	102.786	4.17	-0.04	-0.31	+0.
							Gen Bactric Can Cro	10/04	5.500	AAA	106.580	1.25	+0.01	-0.30	+0.
			_				Gest, Kontrolitanik	04/08		AAA	104.680	4.64	-0.01	-0.19	+0.
							Cred Local de France	04/08	5.250	AA+	103.660	4.75	+0.00	-0.19 -6.21	+0.
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_							Cred Foncier Françe	03/04	8.375		117.625	4.67	+0.04	-0.36	+0.
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With the introduction of the euro, the pressure on European companies to consolidate their business will intensify, and governments will continue to privatise state-owned businesses. Credit Suisse First Boston is a leader in European mergers and acquisitions. This expertise allows us to advise clients such as Courtaulds on its disposition to Akzo-Nobel, AGF with respect to the offers from Generali and Allianz and CIBA Specialty Chemicals on its acquisition of Allied Colloids. In fact, our most recent advisory role was as adviser to Chrysler Corporation on the largest cross-border merger to-date, with Daimler-Benz. Change means opportunity.

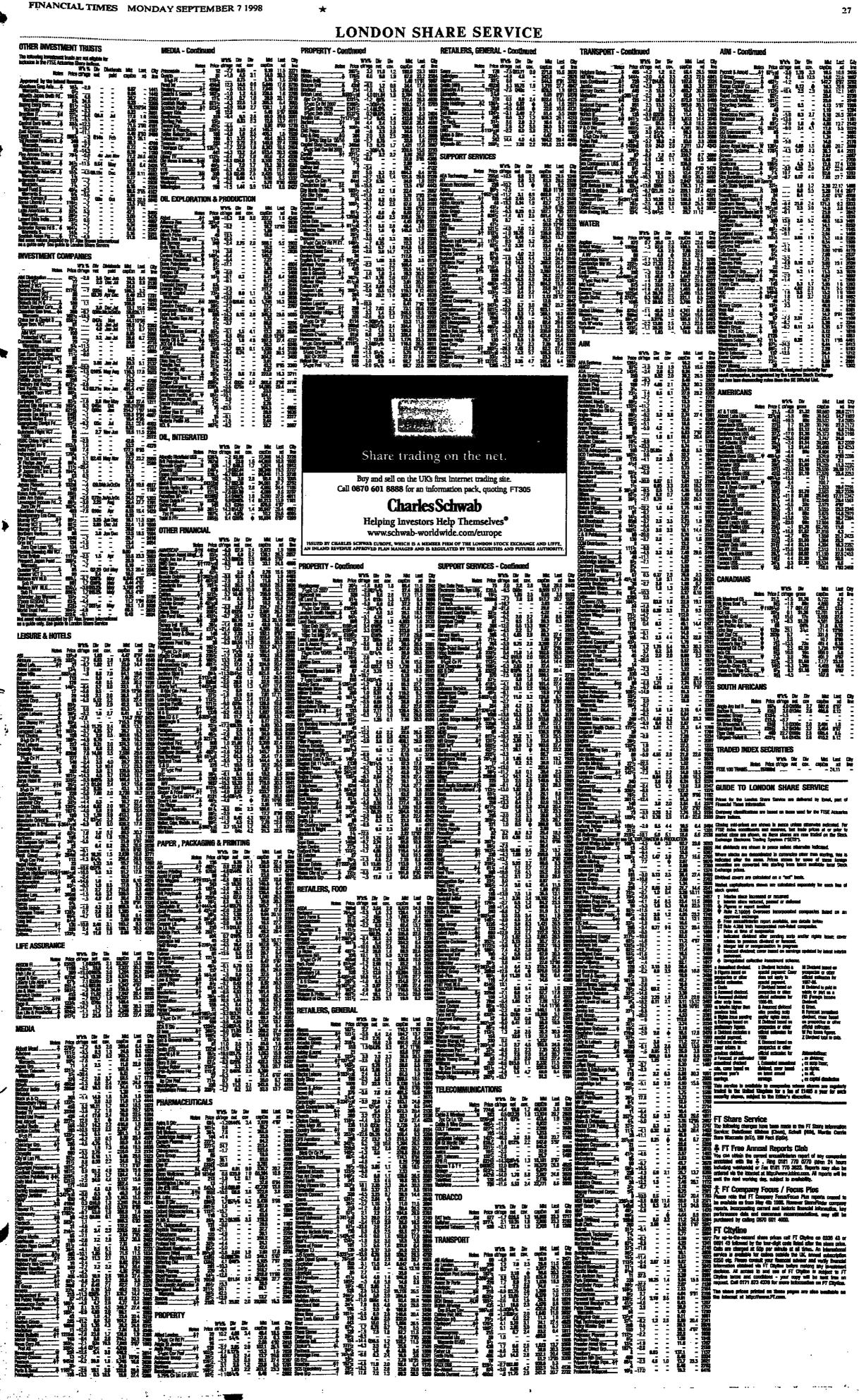


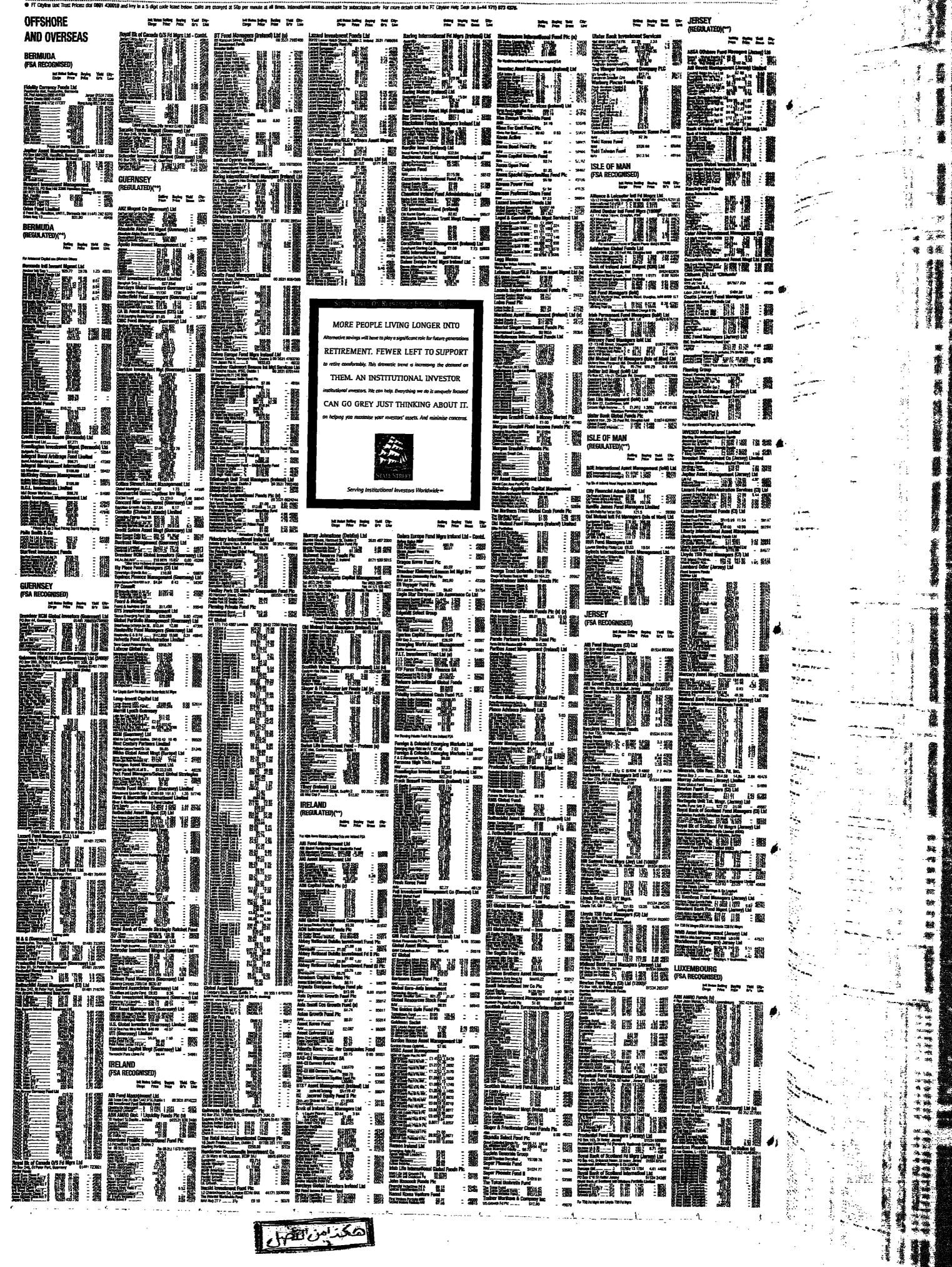




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FINANCIAL TIMES MONDAY SEPTEMBER 7 1998

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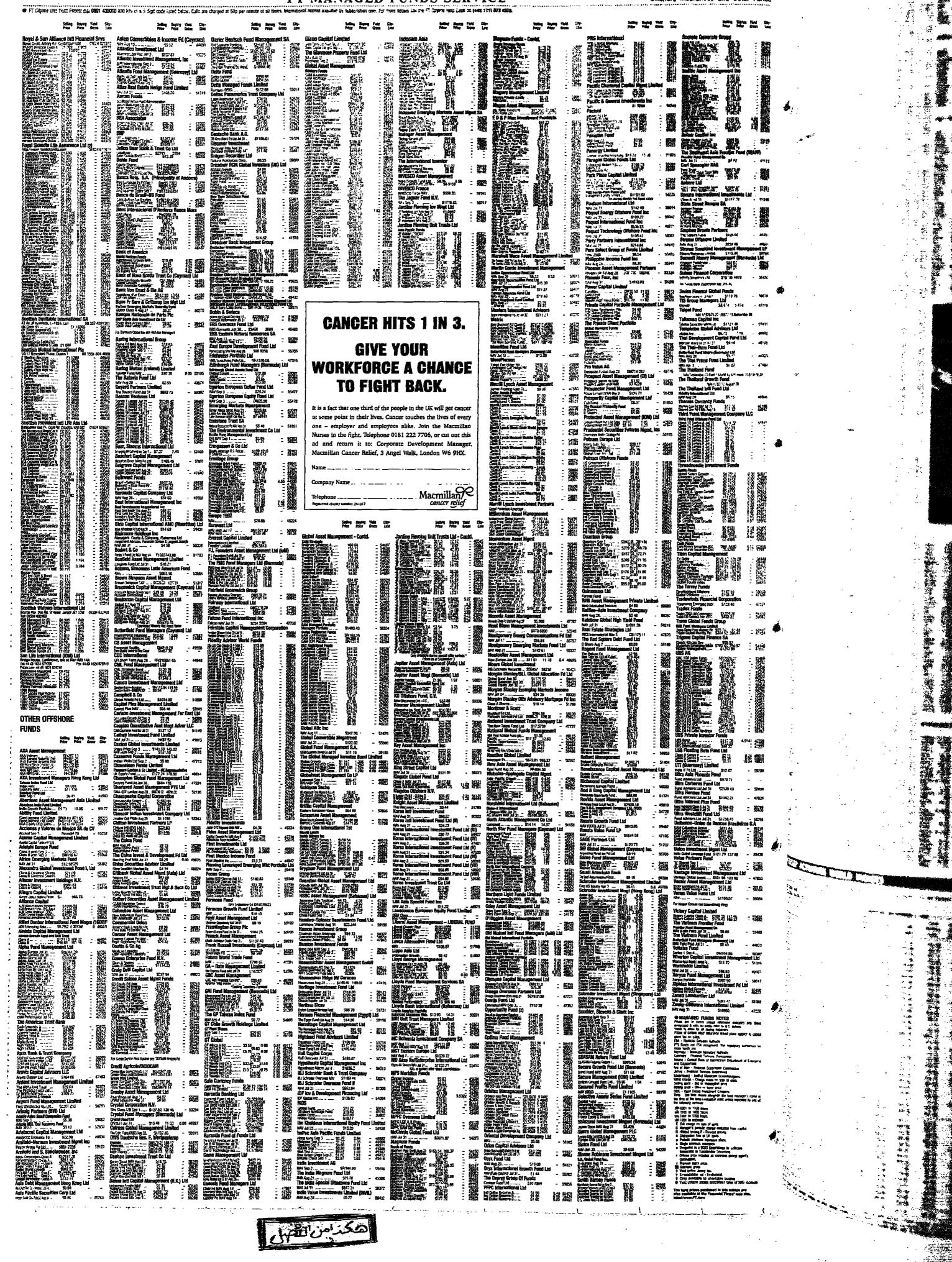
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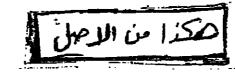
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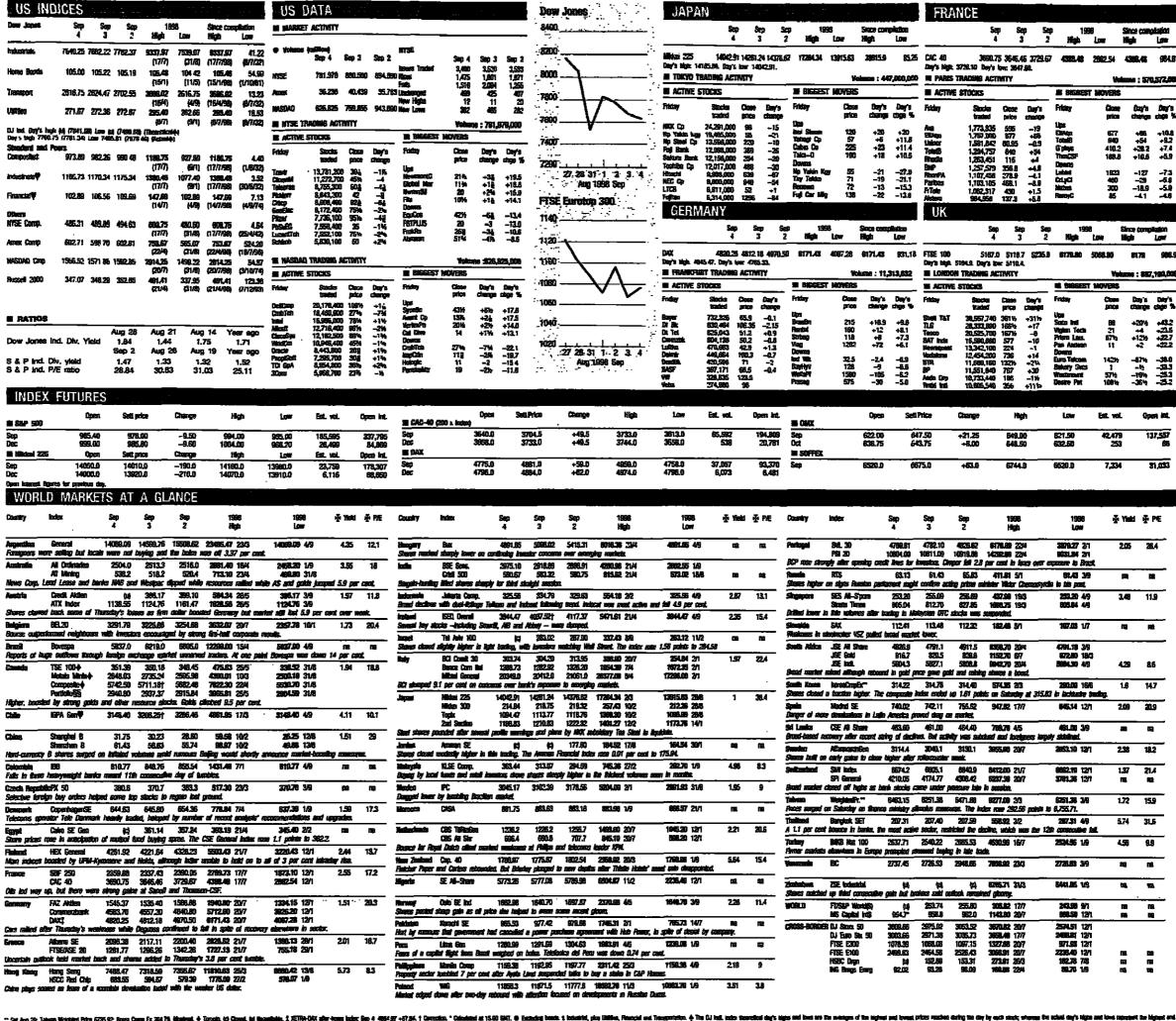
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MONDAY 7

China rights

Mary Robinson, United Nations human rights high commissioner and former Irish president, begins a 10-day visit to China which, she believes, has been permitted because the country is now prepared to address human rights with reference to international standards and norms. She is expected to visit the Tibetan capital of Lhasa, the region where Beijing has been criticised for human rights violations.

Round table focus

David Trimble, Northern Ireland's first minister, hosts round table talks with representatives of the political parties due to form the Northern Ireland Assembly, which meets for the first time later this month.

Patent problems

The 171 members of the World Intellectual Property Organisation meet in Geneva (to September 15) to discuss, among other things, the organisation's budget, the need for extra space for its burgeoning files and



staff, and the problems posed by the development of electronic commerce. The meeting will coincide with the opening of the WIPO visitors' centre, featuring an exhibition on women inventors. Unlike other United Nations bodies, the WIPO enjoys a rising income thanks to international patent

Azerbaijan talks

The Azerbaijan foreign ministry hosts an international conference organised by the European Union in Baku on the TRACECA programme to create an ast-west road, rail and ferry network linking central Asia to Europe via the Caucasus. The simmering Nagornyy-Karabakh conflict is an obstacle to the scheme and the EU has called for the talks in a bid to

Computer speak

Bill Gates, Microsoft chief, and Gerhard Schulmeyer of Siemens Nixdorf are among speakers at the second day of the European IT Forum in Paris. Full programme on http:// www.idcresearch.it/forum/itforum/

Warning message

Scientists, policymakers and local government officials from more than 70 countries meet in Potsdam, Germany, to discuss early warning systems for the reduction of natural disasters. The five-day conference, hosted by the



German government and convened by the International Decade for Natural Disaster Reduction (1990-2000), will review the latest early-warning technology and ways of strengthening effective responses.

Farnborough take-off The Famborough International airshow

opens and runs until September 13 at the southern UK airfield.

TUESDAY 8

Brazil, Canada, US.

Holidays

Truck trouble French truck drivers are scheduled to begin another series of strikes and blockades on roads across the continent. They are protesting against changes in working conditions and may be joined by Spanish drivers.

Candidates clash

Paul's Parish Church, Washington, between candidates vying to replace Marion Barry, the city's mayor.

A six-way debate will be held in St

Chinese deputy Wu Bangguo, China's deputy prime minister, arrives in Caracas for an

official visit before travelling on to Peru, Colombia and Argentina (to September 23).

Holidays Lithuania, Macedonia, Matta.

FT Survey Business Books.

WEDNESDAY 9

UN date change

The next regular session of the United Nations General Assembly opens - a change from its customary opening of the third Tuesday in September. This will allow delegates more time to discuss the agenda and organise their work before the scheduled September 21 start of the general debate, in which foreign ministers and other senior officials deliver policy statements.

Goodwill exchange

Japan-Russia Friendship Forum 21, a Japanese economic and international exchange group, is launched with the aim of promoting exchanges in various fields between the two countries. It will send a delegation to Russia to organise symposiums and other events to introduce Japanese culture from this autumn and offer private-sector support for the signing of the bilateral

peace treaty to bring to a formal end

Developing world

the second world war.

The annual Human Development Report, commissioned by the UN Development Programme, analyses the impact of consumption on the environment and quality of life. This year's report says the world will consume a record \$24,000bn in goods and services in 1998, and ranks Canada first among 174 countries according to the level of human development.

French cuts

France's 1999 budget bill, which aims to cut the deficit to about FFr240bn (\$39bn) from FFr258bn in 1998, will be presented to the cabinet.

Holiday

Palestinian Authority.

THURSDAY 10

Fun with derivatives

The International Forum for Derivative Markets begins its three-day annual talkfest in Burgenstock, Switzerland, mixing earnest discussion on such issues as "The virtual instruments behind real value-added" with some upmarket relaxation. The conference

ends with a gala dinner regaled by the Singing Waiters while the "special companion programme" offers 'creativity with scissors".

FT Surveys

The Business of Travel: World Energy

FRIDAY 11

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Batchelor party

Anchorage, Alaska, opens its doors to the single women of America who are



invited to meet Alaska's most eligible batchelors at the fifth annual National Singles Convention.

Ceasefire talks

The Guinea-Bissau government and rebei representatives meet in Abidjan to discuss the deployment of observers to supervise their cease agreement that was signed on August 26. They may also discuss the withdrawal of Sengalese and Guinean

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troops who backed forces loyal to President Joso Bernerdo Vieira (to

September 12).

Games begin The Commonwealth Games begin in Kuala Lumpur (to September 21).

Holidays Spain, Pakistan, Chile.

FT Survey

Future of European Retirement

SATURDAY 12

Bosnians vote

Bosnian general elections are held, supervised by the Organisation for Security and Co-operation in Europe, together with votes for assemblies in Bosnia's two post-war autonomous

Paving the way Masahiko Komura, Japan's foreign minister, is expected to leave for Russia to meet Borls Yeltsin, Russian president. They will discuss details for the planned visit in November of Keizo Obuchi, Japan's prime minister. They will also talk about bilateral relations between Japan and Russia, and the economic situation in both countries, Including Russia's currency crisis.

Sails force

The 30th annual Southampton Boat Show opens and runs until September 20 with 800 vessels on show, ranging from the Sunseeker Manhattan 80 at £1.95m to craft costing less than £200.

SUNDAY 13

German test-vote

Elections in Bavaria, Germany's geographically-largest state, provide an important test of voter opinion ahead of federal elections on September 27. The state's Christian Social Union, which hopes once again to win more than 50 per cent of the vote, is the sister party of Chancellor Helmut Kohl's Christian Democratic Union. Edmund Stoiber, Bavaria's prime minister, has run a campaign based largely on the state's economic

Sumo season

The 15-day autumn grand sumo tournament starts in Tokyo. Takanohana, yokozuna grand champion, will be seeking the Emperor's cup for the second time after winning the Nagoya tournament in July with a record of 14-1. He will take over the prestigious east yokozuna spot, replacing Akabono, the Hawailar yokozuna.

Compiled by Roger Beale Fax 44 171 873 3196

ECONOMIC DIARY

Other economic news		કૃક		tatistics	to be rel	leased this w	eek	
Monday: Japanese wholesale prices are	Day Referenced	Country	Economic Statistic	Median Ferenset	Previous _ Actual	Day Released Country	Booncesio.	Modern Previous Forecast Actual
expected to have been flat	Mon	Italy .	July producer price lindex	0.3%	0.4%	Jepan	July mach orders ex elec & ship	-2.7% 5.6%
in August and down on a vear ago.	Sep 7	Sweden	August unemployment	7.4%	8.0%	Aust	Aug employment (000s)	11.5 10.5
Tuesday: US consumer		Germany	July Indiprod pan "	1.0%	-1,2%R	Aust	Aug unemployment rate	8.3% 8.8%
credit growth probably slowed in July because		Germany	July man output pan "	1.4%	-1.5%R	New Zeal	Q2 import price index	2.0% 0.1%
strikes weakened vehicle		Jepan	August trade bal (1st 20, nsa)	5 - F. 1.	Y233bri.	New Zeal	O2 export price Index	2.0% - 2.0%
sales. The fall in German unemployment is forecast to		gabau	Aug overall wholesale price index *	0.8%	0.0%	- UK	August M4 (prov)	0.8% 1.0%
have slowed slightly in		Japan	Aug overall wholesale price index **	-0.1%	-0.3%	UK .	Aligust M4 (prov) **	11.7% 12.0%
August. Factory output in	Tues	Switz	August unemployment rate	3.3%	3.5%	US	July initial claims (09/05) jobless	302K
the UK is thought to have dropped in July.	Sep 8	Italy	Aug final consumer price index **	1.2%	1.8%	US	Q2 current account	-\$47.2bn
Wednesday: Economic		Germany	August unemployment se pen	-30K	-37K	US	Aug monthly M2	- \$17.1bn
growth is thought to have slowed in the second		Germany	August unemployment sa west	-20K	-23K	Fri Germany	July retail seles real nas **	1.0% -2,7% -
quarter in Germany. The		Germany	August unemployment as east	-15K	-14K	Sep 11 - Germany	July retail sales real sa "	1.5% -3.1%
Bank of England begins its two-day interest rate setting		UK	July Ind prod *	-0.1%	0.7%	France	June current account sa	170n 21.7bn
meeting.		UK	July Ind prod **	-0.7%	0.2%	France	Aug consumer price Index (grel) :	0.2% -0.4%
Thursday: The Northwest Airlines strike should have		UK	July manuf output *	-0,3%	-0.1%	France	Aug consumer price index (prel) ***	0.8%
pushed up weekly		UK ·	July menul output "	-1.1%	-0,2%	- Jabau	Sep Boul monthly econ report	
unemployment claims in the US. The Japanese trade		US	July consumer credit	\$3.0bm	\$6.7bn	Japan	O2 gross domestic product (SAAR)	0.9%5.8%
surplus may have narrowed	Wed	Germany	Q2 gross domestic prod pan (BBK)+	0.2%	1.0%	US	Aug producer price index	unch 0.2%
slightly in July, while the economy probably shrank in	Sep 9	Септилу	Q2 GDP pen (stats off) **	1,9%	3.8%	us	Aug PPI ex food & energy	0.1% 0.1%-
the second quarter. Better	•	Germany	O2 GDP west (BBK) *		1,1%	. US	Aug benk credit	5.1%
weather may have cheered British retailers lest month.		Germany	Q2 GÖP east (BBK) *		-0.3%	US	August C& loans	7.5%
Friday: Core wholesale price		Germany	Q2 GDP west (State) ***		3.8%	Sun Japan	July current account (IMF, rise)	Y1.40m
inflation in the US is forecast to have been stable last		Germany	O2 GOF east (Stats) "		4.0%	Sep 13 Japan	July trade bălance (IMF, nse)	Y1.05m
month, Inflation in France is	Thurs	UK	August CBi dist trades		696	Japan	July foreign bond investment	Y576on
thought to have been steady	Sec 10	Jamen	July much orders as elec & ship "	-23.496	-18.6%	Smooth on month. "See o	s year + multipron operator . Statistic	countries Standard & Prode Mile

last month.

- 1 Moving spirit behind drug sales? (6) 4 Painting with rollers? (8)
- meeting to find spiritual guidance (6)

 10 What's behind China preparing for new conflict? (8)

 12 Disciple to stick with the New Testament (8)

 13 Close to a conclusion (6)

 15 Dines in style at amort restaurants (4)

 16 Used but not by digital watches (6-4)

 19 Timorous person, eager to acquire the skill (5,5)

 21 Meet in a bar (4)

 23 They play supporting roles in the studio (6)

 25 Was in occupation, with mind to become a stakeholder (8)

 27 One vehicle or another I slipped into wrong gear (8)

- 29 Monotony for seamen
- ordered to be confined on board (8) 30 Affected type from the Paris model agency (6)
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 1 Crossing the channel (7)

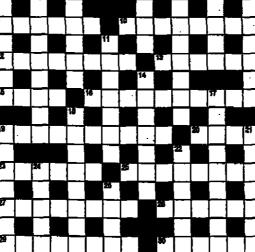
 2 Kind of western pasta (9)

 3 Repeat prescription once more, not involving the doctor (5)

 5 The viewers
- Excuse for party in capital
- (5) Not free to wed (7) 8 Not tree to wed (?)
 11 Seen to be upset, embarrassed and mocked (?)
 14 He travels with others to
 work (?)
 17 Judge a little speed to be
 about right (9)
 18 Stable charge for a horse
 (8)
- (a)

 19 Decorations gained by irregular force's squadron leader (?)

 21 He can just about stand up for himself (?)
- 107 minser (7)
 22 He made a late entry to the least (5)
 24 Pushing forwards (5)
 28 Agrees about being dropped as one grows older (4)



MONDAY PRIZE CROSSWORD No.9,780 Set by DANTE

A prize of a Tombow Lucca fountain pen and rollerball set, worth £125, will be awarded for the first correct solution opened. Solutions by Thursday September 17, marked Monday Crossword 9,780 on the envelope, to the Financial Times, 1 Southwark Bridge, London SEI 9HL. Solution on Monday September 21. Please allow 23 days for delivery of



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